

**2014
FULL COST OF SERVICES
(USER FEE)
STUDY**

for



FINAL REPORT

May 8, 2014

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EXECUTIVE SUMMARY

The City of Glendale engaged Wohlford Consulting to conduct an analysis of the full costs incurred by the City in support of a range of activities for which the City charges user fees. In order to ensure accuracy and establish a clear nexus between the cost of those services and the fees, the study utilized a unit cost build-up methodology to identify the full cost for individual fee activities. By projecting an estimated average annual volume for each fee activity, the study also identified the annual cost of the services and the potential annual revenue for the fee activities at full cost levels. The following table shows a summary of the results:

Summary Results

FEE AREA	FULL COST: Annual Cost of Fee-Related Services	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
Public Works	\$ 1,494,000	\$ 727,000	\$ (767,000)	49%
Police	\$ 5,060,000	\$ 717,000	\$ (4,343,000)	14%
Fire	\$ 4,530,000	\$ 1,784,000	\$ (2,746,000)	39%
Neighborhood Svcs.	\$ 1,371,000	\$ 630,000	\$ (741,000)	46%
Planning	\$ 1,658,000	\$ 771,000	\$ (887,000)	47%
Building	\$ 1,048,000	\$ 615,000	\$ (433,000)	59%
TOTALS:	\$ 15,161,000	\$ 5,244,000	\$ (9,917,000)	35%

The current cost of City fee activities included in this study is approximately \$15.2 million annually. Given the current fee levels charged by the City, the potential annual revenue (assuming a consistent activity level) is \$5.2 million, which represents a current annual fund deficit of approximately \$9.9 million and a cost-recovery ratio of 35% overall. In other words, if the City set fee levels at the full cost of each service, (100% cost-recovery) the City could collect an additional \$9.9 million in revenue from fee activities each year.

The reality of the local government fee environment, however, is that significant increases to achieve 100% cost recovery in a single year are often not feasible or desirable. In addition, some of the “fee” activities, while technically possible to establish as fees, are likely not feasible to charge full cost (e.g., Fire Company Inspections). In recognition of this situation, City staff will develop a series of recommended fees that may result in less than full cost recovery in the first year. Annual revenue from the recommended fees, and the actual cost-recovery ratio, will not be known until City staff prepares their analysis and submits recommendations to the City Council.

The details behind these summary figures are in the body and appendices of this report. The appendices present the fees at full cost and indicate potential annual revenues for each fee category.



PROJECT BACKGROUND

Purpose and Intent

In its effort to manage resources wisely and meet service demands, the City of Glendale utilizes a variety of tools to ensure that it has the best information to make good decisions, fairly and legitimately set fees, affect revenues, maintain compliance with state law and local policies, and meet the needs of the City administration and the public. Given the limitations on raising revenue in local government, the City believes that a Cost of Service Study (Study) is the most effective way to understand the costs of its services and identify potential fee changes and revenue impacts.

A quality Cost of Service Study is much more than a method to identify the cost of service and potential fee increases. This type of analysis can also become a management tool, providing information and perspectives that can help the City better understand its operations and financial circumstances. Other important outcomes from the study processes and results include the ability to:

- Calculate specific fee subsidies and overall revenue impacts of current and potential fees;
- Identify new fees and cost recovery strategies;
- Enhance internal understanding of program operations and support activities;
- Allow the City to compare its costs with neighboring jurisdictions;
- Quantify productivity and staffing shortages;
- Measure the distribution of staff effort of specific positions to individual tasks and service areas, which can help managers more effectively prioritize work tasks;
- Ensure that the City's fees are consistent with state law;
- Ensure City fees are defensible to the public, interest groups, and the courts; and
- Foster a better understanding of workflow and staff involvement in specific services and activities.

The principal goal of the Study is to determine the full cost of the development-related services provided by the City. Other objectives of the project included:

- ✓ Establish objective and transparent fee information
- ✓ Develop insight and a rational basis for setting fees
- ✓ Understand individual fee subsidies and overall funding deficits
- ✓ Balance revenues
- ✓ Understand the context and principles of user fees
- ✓ Improve fairness and equity
- ✓ Ensure compliance with state law



Scope of the Study

The Study's scope included a review and calculation of user fees charged by the following departments:

- Public Works Department
- Community Development Department
 - Neighborhood Services
 - Planning
 - Building
- Fire Department
- Police Department

The Study focused on the cost of City services at anticipated service and staffing levels. This study was not a management study intended to identify, evaluate, or quantify potential cost savings opportunities, efficiency and effectiveness improvements, performance or productivity, staffing or organizational structure, process changes, risk mitigation, or other factors that could later influence operating practices and the cost of the services. The analysis did not seek to compare the service levels, fee structures, quality, or operating practices of Glendale to other cities. This study also did not address potential economic or social impacts of possible fee increases on the community.

Purpose of the Report

This report presents a summary of the study results and a general description of the approach and methods used to determine the cost of services. Some issues are presented as background for the results and the study processes. However, the report is not intended to document all of the issues and discussions involved with the study, nor is it intended to provide persuasive discourse on the relative merits of the tools, techniques, methods, or other approaches used in the study. The main source of detailed information from this study is the series of worksheets and workbooks that contain the source data and calculations that lead to the final results.

About Wohlford Consulting

The consultant for this study, Chad Wohlford, has over 27 years of experience analyzing and managing government costs and operations, including 12 years of direct government management and analytical service. He has personally engaged in over 100 cost analysis studies with more than 70 different government clients (many of them for multiple projects) in California and six other Western states. Before forming *Wohlford Consulting*, Mr. Wohlford was the state director of the cost services practice for a large national consulting corporation.



LOCAL GOVERNMENT USER FEE ISSUES

User Fees Defined

A *User Fee* is:

A fee or rate charged to an individual or group that receives a *private benefit* from services provided by the City.

The defining principle behind a user fee is the nature of the *individual* or *private* benefit that results from the service for which the fee is charged. With the inflexibility and categorical requirements of many funding sources, taxes (as embodied by the General Fund) are generally levied and used to pay for services that benefit the public as a whole (i.e., community benefit). Of course, a number of gray areas exist to complicate the specific categorization of charges, since many services that appear to benefit a single group may have secondary benefits to others. It is the prerogative of the City Council or other governing body to determine the final fee levels that reflect the local policies and intent regarding cost recovery and subsidies.

A type of local government fees that is similar in nature, but otherwise separated from, user fees is utility rates. Utility rates seek to recover for the usage of a particular commodity provided by the government agency, such as water or sewage treatment. In contrast, the traditional user fees addressed in this Study relate to services for which employee time is the most prominent feature of the service and regulatory approval is the normal product of the transaction.

Another common type of fees in local government is Development Impact Fees (DIF or AB 1600 fees). These fees are often confused with user fees, since DIF's are authorized by some of the same state statutes and also relate to development. However, DIFs are intended to recover the cost for additional infrastructure that becomes necessary due to new development. The fees collected for development impacts can only be used for capital projects—not ongoing operations. User fees are intended to fund the current operations of the departments that provide the services.

Background

As part of an overall funding strategy, local government relies upon user fees to fund programs and services that provide limited or no direct benefit to the community as a whole. With rising demands for services and restrictions on most other funding sources, cities have increased scrutiny of subsidies provided by the General Fund to other funds and to service recipients that reap a disproportionate share of the benefits. To the extent that the government uses general tax monies (General Fund) to provide an individual with a private benefit and not require the individual to pay the cost of the service (and, therefore, receive a subsidy), the government is unable to use those resources to provide benefits to the community as a whole. In effect, then, the government is using community funds to pay for a private benefit. Unlike other revenue sources, cities have greater control over the amount of user fees they charge to recover costs.



Impetus for User Fees and Increased Scrutiny

Prior to Proposition 13, California cities were not as concerned as they are today with potential subsidies and recovering the cost of their services from individual fee payers. In times of fiscal shortages, cities could raise property taxes, which funded everything from police and recreation to development-related services. However, this situation changed with the passage of Proposition 13 in 1978.

Proposition 13 ushered in the era of revenue limitation in California local government. In subsequent years, the state saw a series of additional limitations to local government revenues. Proposition 4 (1979) defined the difference between a tax and a fee: a fee can be no greater than the cost of providing the service; and Proposition 218 (1996) further limited the imposition of taxes for certain classes of fees. As a result, cities were required to secure a supermajority vote in order to enact or increase taxes. Since significant resistance usually emerges to any efforts to raise local government taxes, cities have little control and very few successful options for new revenues.

To compound the revenue problems faced by local government, the state of California took a series of actions in the 1990's and 2000's to improve the state's fiscal situation—at the expense of local government. The “Educational Revenue Augmentation Fund” (ERAF) take-away of property taxes and the reduction of Vehicle License Fees severely reduced local tax revenues.

Cities (and counties) faced significant funding troubles in the face of rising and sometimes uncontrollable costs, increased citizen demands, and continued imposition of state mandates. The flexibility of local government budgets to address their own priorities was hampered by categorical grants, earmarked funds, mandates, maintenance of effort requirements, and funding match requirements. As expected, cities and counties sought relief.

To cope with the funding shortages, local government was forced to enact service reductions, seek reimbursement from the state for more and more mandated services (SB 90 Mandated Cost Reimbursement), and impose a wider range and higher levels of user fees and impact fees. In turn, to placate local government and transfer some control and responsibility, the state delegated more authority to charge user fees. The state also codified limitations to user fee levels and administration and put more of the responsibility and liability for user fees to the local level.

With greater need and authority to charge fees, many local governments took to the concept readily and enacted new and increased fees. After a series of real and/or perceived abuses, a focused and influential user fee backlash occurred in the mid-1990's that required further clarification and limitation of user fee practices. Special interest groups challenged the fees in a number of cities and counties, resulting in a series of lawsuits, special studies, and formal opinions from the California Attorney General (1995) and Legislative Counsel of California (1997).

The end result of all of these user fee actions is an environment of significant scrutiny of any and all fee actions. Local government has been forced to pay greater attention to the methods and



bases for new fees, since they can be readily challenged. The focus of fee-setting decisions has shifted from the revenue needs to the actual cost of the services provided. “Pay to play” principles have become more prominent as a way to ensure equity and fairness for all citizens. In addition, the issue of subsidies has come to the forefront, since it has become less tolerable to use general taxpayer funds to subsidize the private activities and profits of developers (for example) and other individual beneficiaries of city services—at the expense of more public safety and social services.

Most Recent Change: Proposition 26

In 2010 the trend to limit fee progression continued when California voters approved Proposition 26. This measure attempted to further define and clarify which local government charges are to be considered taxes (subject to public vote) and which are fees (subject only to city council or board of supervisors approval). In summary, the measure established that any “levy, charge, or exaction of any kind imposed by a local government” is a tax, unless it falls into one of seven categories (exceptions):

- (1) A charge imposed for a specific benefit conferred or privilege granted directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government of conferring the benefit or granting the privilege.
- (2) A charge imposed for a specific government service or product provided directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government of providing the service or product.
- (3) A charge imposed for the reasonable regulatory costs to a local government for issuing licenses and permits, performing investigations, inspections, and audits, enforcing agricultural marketing orders, and the administrative enforcement and adjudication thereof.
- (4) A charge imposed for entrance to or use of local government property or the purchase rental or lease of local government property.
- (5) A fine, penalty, or other monetary charge imposed by the judicial branch of government or a local government as a result of a violation of law, including late payment fees, fees imposed under administrative citation ordinances, parking violations, etc.
- (6) A charge imposed as a condition of property development.
- (7) Assessments and property related fees imposed in accordance with the provisions of Article XIII D (Proposition 218).



According to analyses by the *League of California Cities*, the “vast majority of fees that cities would seek to adopt will most likely fall into one or more of these exemptions.”¹ As a specific example, also according to this analysis, “most fees currently imposed by local planning and building departments will be exempt from Proposition 26”² under exception numbers one, two, three or six.

As a cost of services study, this analysis sought to evaluate the cost of a wide range of services and activities conducted by the various departments regardless of whether the services are associated with specific fees. While this study includes cost analysis of services that could be considered for fee adoptions, it does not, in and of itself, establish fees or fee levels for the City of Glendale, which is the purview of the City Council. If recommended fees are provided in the study, the types of fees and charges that are likely to be considered “taxes” under Proposition 26 are normally and intentionally excluded. (Note: In rare instances where a recommendation would be provided to set a cost recovery level for a service considered a “tax” under Proposition 26 definitions, the recommendation assumes that the City will implement those taxes in compliance with state law. There are no such instances in this study for the City of Glendale.)

While the study evaluates the cost of many direct services, including some that are unrecoverable and/or may not ever become recommended fees, the fees likely to be adopted are designed to recover the reasonable cost of providing the service to the individual fee payers. As noted above and as defined in Proposition 26, these fees fall within the definitions of the exceptions. Due to its relatively recent enactment, however, Proposition 26 has not yet been subject to review by the courts, some uncertainties exist regarding its application. Prior to any fee implementation, it would be prudent for the City’s own legal counsel to evaluate the impact of Proposition 26 (and all other related laws) to ensure full compliance with state law.

Basic User Fee Principles

The definition of a user fee, the modern environment for their existence and administration, and general public administration concepts all affect a Cost of Service Study. Wohlford Consulting considered a variety of related principles to assist the City of Glendale in the determination of user fee structures, service costs, and implementation. Under these principles, User Fees should be:

- Based on the Cost of Services:
 - ✓ Not arbitrary
 - ✓ Not unintentionally subsidized
 - ✓ Not unfairly subsidized
- Fair and Equitable
- Consistent with City Goals / Objectives
- Compliant with State Law
- Dynamic (for updates & anomalies)

¹ *Living with Proposition 26 of 2010: Many Local Fees Will Fit Within Seven Categories of Exemptions*, November 2010, Page 1

² *Proposition 26 Implementation Guide*, April 2011, Page 43



For most of the development-related user fees, state law establishes that “...fees may not exceed the estimated reasonable cost of providing the service for which the fee is charged...” (Government Code §66014). The “fee” exceptions in Proposition 26 also state that the charge must “not exceed the reasonable costs” to provide the service. This general admonition is the dominating principle in this Cost of Service Study. The methodology, approach, data collection, quality control, and other efforts of the study are intended to establish compliance with this principle. The costs calculated in the study represent the estimated reasonable full cost for each service and, therefore, the maximum fee the City may charge for its services.



PROJECT APPROACH AND METHODOLOGY

Conceptual Approach

The basic concept of a Cost of Service Study is to determine the full cost of each service provided by the City for which the City charges a user fee. The full cost may not necessarily become the City's fee, but it serves as the objective basis upon which the City can make informed decisions regarding final fee levels.

In order to determine the full cost for each fee service, the cost analysis incorporates the following "full cost" components:

- Direct Salaries & Benefits
- Services and Supplies
- Indirect and Support Activities
- Supervision and Support
- Cross-Department Support
- Department Administration
- Citywide Administration (Cost Allocation Plan)
- Facility Use
- Capital (annualized)
- Anticipated Growth

One of the critical methods to ensure full cost recovery rates is to establish annual billable (productive / available) hours for staff. The Study reduces the full-time annual hours (2,080) for each position classification by the non-billable hours, such as holiday, vacation, and sick leave. The typical number of billable hours for the average full-time employee is approximately 1,400 hours per year, but this figure might normally range from 1,200 to 1,500, depending on the type of position. For this study, the City established a conservative standard of 1,500 hours for all position classifications used in the study. By using a number of billable hours per employee, rather than the full 2,080 hours of full-time pay, the Study ensures that hourly rates and the resultant costs reflect the levels necessary to recover the full cost of services in a particular year given the practical availability of staff to provide services.

The standard fee limitation established in California law for property-related (non-discretionary) fees is the "estimated, reasonable cost" principle. In order to maintain compliance with the letter and spirit of this standard, every major component of the fee study process included a related review. The use of budget figures and time estimates indicates reliance upon estimates for some data. In other areas, the study includes actual known figures that exceed the standard. The key to the defensibility of the Study, therefore, is a dedication to the reasonableness of the data and results. The quality control measures implemented ensure the Study satisfies the reasonableness standard. The study does not utilize arbitrary data or other information that would not satisfy the estimated/reasonable standard.



In those cases where it was possible to establish reasonably consistent time/workload standards for specific services, the analysis develops the cost of the service as a “flat” or “fixed” fee. In addition to providing consistent cost information, this approach is the most common method for developing the full cost of City services.

The alternative to fixed fees is to track actual staff time for every staff member for every service. This approach creates an administrative burden and leaves the City and the fee payer unable to predict the final cost of the fee. This alternate “real time” billing approach is appropriate, however, when the fee activity varies widely between occurrences and would thus cause fixed fees to be unfair and unreasonable in a significant number of cases. In those cases where real-time billing is recommended, the City will require a deposit to ensure a minimum fee is received. The Study establishes some fees as “real time” billing charges when necessary (primarily in the Planning fees) and calculates potential deposit levels based upon staff time estimates for common service levels.

The cost figures used as the basis for the study were from the City of Glendale’s FY 2013-14 final approved budget.

Summary Steps of the Study

The methodology used to determine individual user fee costs is fairly straightforward. This analysis employs a “unit cost build-up” approach to determine the cost of individual services. The approach uses the following factors:

- Staff time to complete activities and services
- Direct cost of individual staff positions (converted to productive hourly rates)
- Rational distribution of overhead and support costs

Multiplying the first two factors (# of hours by hourly rate) identifies the direct cost for each service. By distributing the remaining indirect/overhead costs, the analysis establishes the full cost. The following list provides a summary of the study process steps:

Fee Study Process Outline

1. Establish the inventory of fee services (current and potential)
 2. Identify the staff positions that work on each fee service
 3. Calculate the direct productive hourly rate for each position
 4. Determine the time necessary for each position to perform fee tasks
 5. Calculate the direct cost of the staff time for each fee
 6. Distribute indirect and overhead costs to each fee
 7. Sub-allocate supporting activities to fee services
 8. Perform quality control processes (constant)
 9. Calculate revenue impacts
 10. Perform the “gap analysis” (unit and total subsidies/deficits)
 11. Perform review processes
 12. Document and present results
-



To ensure a high degree of accuracy and thoroughness for the study, each of these steps in the process involves a rigorous set of subtasks, iterations, reviews, and quality control requirements. Both City staff and the consultant were involved with the performance and/or review of each of these steps.

The following table illustrates the methodology using hypothetical information in a simplified format:

*Simplified Unit Cost Calculation
(hypothetical example)*

Service ("Fee" or Program) / Activity	Time to Complete 1 Activity (hours)	X	Productive Hourly Rate	=	Full Cost (per Unit of Fee Activity)	X	Annual Volume of Activity	=	Annual Cost or Potential Annual Revenue
FEE #1:							10		
Intake	0.5		\$ 100		\$ 50		10		\$ 500
Plan Check	1		\$ 100		\$ 100		10		\$ 1,000
Inspection	2		\$ 100		\$ 200		10		\$ 2,000
Filing	0.5		\$ 100		\$ 50		10		\$ 500
<i>Salaries & Benefits Total:</i>	4		\$ 100		\$ 400		10		\$ 4,000
Indirect Costs					\$ 50		10		\$ 500
TOTAL COST					\$ 450		10		\$ 4,500

The above table of hypothetical data indicates that Fee #1 takes staff a total of four hours to complete the necessary services, so at \$100 per hour, the direct staff cost is \$400 per unit. The addition of \$50 for indirect and overhead costs brings the total unit cost to \$450. With 10 units a year, the total annual cost for the service is \$4,500.

It is important to note that this simple example indicates only a single position at four hours consumed per unit. The actual time analysis is much more detailed, and includes individual time estimates for each employee who works on each service for which the City charges a fee.

By multiplying the unit costs by the annual number of fee activities, the analysis estimates the total annual cost of the fee-related activities. By using the same annual activity volumes and multiplying them by current fees, the Study establishes potential cost recovery from current fees. The difference between the two figures is the actual cost-current fee gap. If the current fees are greater than the actual cost, the gap is an over collection or profit. If the full cost is greater than



the current fees, the gap represents a subsidy, or individual fee deficit. The following table illustrates a simplified example of a gap analysis:

***Simplified Annual Deficit/Gap Analysis
(hypothetical example)***

Fee	Annual Volume of Activity	X	Current Fee	=	Annual Cost Recovery @ Current Fee	-	Annual Cost Recovery @ Full Cost	=	Current Annual (Deficit) / Surplus
Fee #1	10		\$ 100		\$ 1,000		\$ 4,500		\$ (3,500)
Fee #2	15		\$ 75		\$ 1,125		\$ 2,000		\$ (875)
Fee #3	20		\$ 50		\$ 1,000		\$ 500		\$ 500
Fee #4	25		\$ 25		\$ 625		\$ 100		\$ 525
Total:					\$ 3,750		\$ 7,100		\$ (3,350)

The above table indicates that Fee #1 is currently subsidized \$3,500 per year, while the City is charging fee payers \$500 more per year than the associated cost for the service represented by Fee #3.

Basic Assumptions and Standards

The study relied upon a series of underlying assumptions and basic considerations to achieve the results. These issues are described below:

Time

Estimates: One of the principal building blocks of the cost analysis is the estimate of time that represents City staff workload related to each fee service and/or subordinate activity. The use of staff-provided time estimates was necessary in the absence of actual time data, such as the kind that could be developed through a long-term time and motion study or other more formal methods. If conscientiously considered by qualified staff, time estimates satisfy the requirement that a non-discretionary fee must not exceed the "...estimated reasonable cost of providing the service for which the fee is charged..." (GC § 66014 a). For this Study, Department staff provided time estimates that represent a normal level of effort for each fee activity, as determined by past experience. This data was reviewed by other experienced staff in the organization, in order to utilize other perspectives and experiences and further ensure reasonableness. This approach is "industry standard" for cost of service and user fee analysis.



Full Cost: The study determines the full cost of services. To this end, the analysis includes all direct costs for the department services, such as the salaries and benefits of the employees who perform the services. The analysis also includes the appropriate distribution of legitimate indirect and overhead costs that support the operations and personnel that perform the services. These costs include general supplies and services, utilities, insurance, facility and equipment costs, technology upgrades, division and department overhead, support from other departments, reserve contributions, annualized capital costs, annualized supporting plan maintenance (e.g., Glendale General Plan Update), and citywide overhead—all whenever applicable. Citywide overhead is comprised of central service costs, such as city manager, finance, city attorney, and human resources, as determined through the City's Cost Allocation Plan (or CAP). These costs are universally accepted as components to be included in service cost (fee) calculations, because the underlying services provide the organizational and operational support necessary for the employees and administrative infrastructure to exist and conduct the fee activities. It is important to note that all of these costs are distributed to the fee-related services, as well as the non-fee-related services. In other words, the costs for fee-related services are not burdened with all of the cost, but only their fair share of the cost. The costs assigned to most direct non-fee services are considered unrecoverable.

Non-Fee Services: As a full cost of service analysis, the study for each division/fee area also calculates the cost of non-fee services. These services include areas such as public information, CIP activities, and support to other City departments, which do not have associated fees. The purpose of including these other services is to ensure the fair and appropriate distribution of overhead and indirect costs to all areas, instead of concentrating these costs only on the fee-related activities. This approach also allows the analysis to distribute staff hours across all activities to ensure a true picture of the utilization of staff time and cost and provide a quality control check. The detailed study results in the appendices indicate whether a summary total includes "All Services" (including non-fee categories) or "Fee Services Only" (excluding non-fee services). The figures in the body of this report only include the "Fee Services" totals.

Service Level Assumptions: The analysis is based upon the City's current organization and business practices. The study assumed continued consistency in the time consumption for each service, as well as future staffing, quality, productivity, efficiency, and all other qualitative and quantitative standards.

The analysis is also based upon a level of service determined by Department management to be the minimum professional standard. The study assumed consistency in the future time consumption for each service, as well as future staffing, quality, productivity, efficiency, and all other qualitative and quantitative standards.



*Consistent
Workload:*

Most of the service costs in this study were developed as “flat” or fixed fees. Under this approach, the Study calculates the cost of the services after assuming that all services for a specific fee will require the same workload (time), regardless of the characteristics of the particular fee activity or the applicant. Time estimates that reflect the “typical” level of effort required for a particular fee activity. The flat fee approach ignores the variance in time that may exist from applicant to applicant, due to qualitative or other differences in the applicants themselves or their submitted materials. The overall efficacy of this approach relies upon the assumption that the variances will average out over the course of time, resulting in a consistent and reasonably fair fee for all.

Subsidy:

A deficit exists when the cost of a particular service is greater than the fee charged and recovered for that service. This deficit creates the need for a subsidy from another funding source, so the use of either term in this report is appropriate for the same meaning.

Individual fee subsidies can take different forms. In cases where different size fees within a category are set at different cost-recovery levels, one fee payer may subsidize another for the same type of service. This situation exists, because the individual fees are not each priced to recover the individual costs of the services (i.e., one payer is overcharged and one is undercharged). In these instances, there is a basic imbalance and/or unfairness between fee payers built into the system. If all fees are set to recover less than full cost, each fee payer receives a subsidy from another funding source, such as the General Fund or another fund balance.

The individual fee subsidies add up to an overall annual funding deficit for the Departments. The overall cost of services must be borne by a funding source, so the concept of a subsidy needs to be carefully considered. In local government, subsidies are normally covered by General Fund revenues, since most other funding sources are limited in what they can be used to fund. A reliance upon General Fund revenues to fund private-benefit services, such as building inspections, can create criticism, since it reduces the availability of those revenues for other public benefit services, such as public safety. However, subsidies can also reflect positive public policy goals, since they can be used to encourage certain desired activities.

This Study identifies existing subsidies for individual fee activities, as well as the resulting annual operating deficits for the affected departments. The purpose of the subsidy (gap) analysis is to inform the City regarding current subsidy levels and give City leaders information to help them make informed fee-setting and policy decisions.



*Costs vs.
Fees:*

The Study and appendices reference “fees” in titles and descriptions. In the context of the full cost analysis, the terms “cost” and “fees” are interchangeable. The full cost of a service serves as the potential fee until the City has an opportunity to review the results and establish fee levels for implementation. This study does not presume to establish City fees, since the decisions about fee levels are the purview of the City Council and require additional information (e.g., community input, economic impacts, etc.) that was not evaluated as part of this study.

Quality Control

The quality of a cost of service study is dependent on the data that is used for the analysis. All study components are interrelated, so it is critical that the Study utilize good data. To avoid accuracy problems and other quality flaws, the study incorporated a rigorous quality control process with checks at every step in the analysis.

The quality control measures ensure that the study covers all of the issues, appropriately accounted for positions and resources in the models, and factors all other data fairly and accurately in the study. The elements of the quality control process used for the User Fee calculations include:

Quality Control Steps / Initiatives

- | | |
|--|---|
| ✓ Involvement of knowledgeable City staff and managers | ✓ Normalcy/expectation ranges (data inputs and results) |
| ✓ Clear instructions and guidance to City staff and managers | ✓ Challenge and questioning |
| ✓ Process checklists | ✓ Utilization of staff hours |
| ✓ Reasonableness tests and validation | ✓ FTE balancing |
| | ✓ Internal and external reviews |
| | ✓ Cross-checking |



FINDINGS AND RESULTS

Summary

In a cost of service (user fee) analysis, the principal output and findings are the full cost figures for the fee activities. The process for development of recommended fee levels for consideration by the City Council will occur later. The appendices show unit fees individually by fee type: Public Works, Police, Fire, Neighborhood Services, Planning, and Building. In order to put the results in context, the analysis also extrapolated the unit fees into a one-year period, which indicates the potential revenue impacts to the City and individual departments.

The current cost of City fee activities included in this study is approximately \$15.2 million annually. Given the current fee levels charged by the City, the potential annual revenue (assuming a consistent activity level) is \$5.2 million, which represents a current annual fund deficit of approximately \$9.9 million and a cost-recovery ratio of 35% overall. In other words, if the City set fee levels at the full cost of each service, (100% cost-recovery) the City could collect an additional \$9.9 million in revenue from fee activities each year.

The following table illustrates these results:

Summary Results

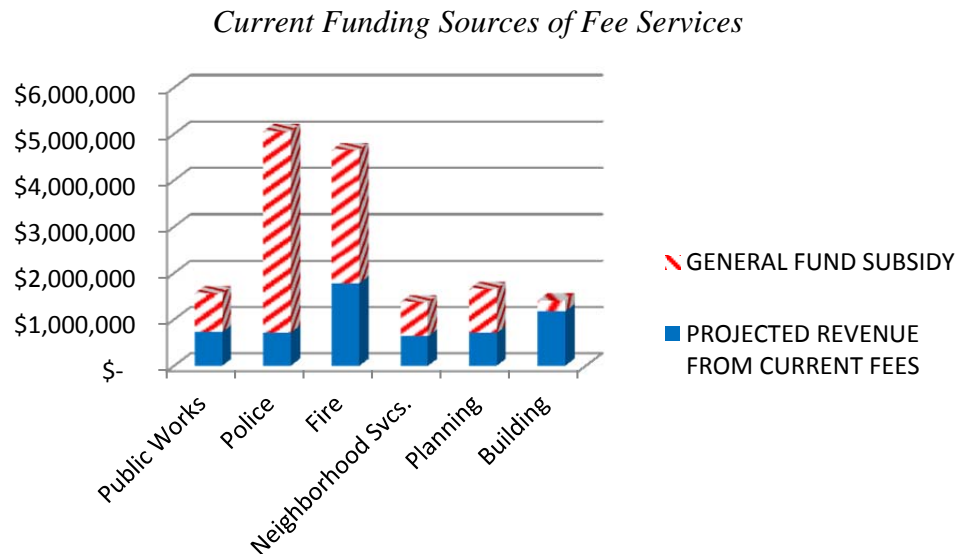
FEE AREA	FULL COST: Annual Cost of Fee-Related Services	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
Public Works	\$ 1,494,000	\$ 727,000	\$ (767,000)	49%
Police	\$ 5,060,000	\$ 717,000	\$ (4,343,000)	14%
Fire	\$ 4,530,000	\$ 1,784,000	\$ (2,746,000)	39%
Neighborhood Svcs.	\$ 1,371,000	\$ 630,000	\$ (741,000)	46%
Planning	\$ 1,658,000	\$ 771,000	\$ (887,000)	47%
Building	\$ 1,048,000	\$ 615,000	\$ (433,000)	59%
TOTALS:	\$ 15,161,000	\$ 5,244,000	\$ (9,917,000)	35%

It should be noted that the full cost figures presented in the table reflect only the total annual cost of the *fee-related activities included in this study*. Each Department or Division also has a number of non-fee activities that are not included in this table. Therefore, the table's focused cost figures will not match any budgets or other financial documents that include every component of the Departments or Divisions.



As the table shows, each Department has a current annual funding deficit. Without fee increases, the General Fund will need to offset the cost versus fee revenue gap by approximately \$10 million annually.

Another way to view these results is to consider the funding sources for the full cost of fee-related activities. In the following graph, the bottom portion of each department indicates the amount of the fees funded by current fees, and the upper portion represents the funding provided by the General Fund.



The appendices contain the unit cost and summary results for each fee area. To produce the results, the Study utilized a collection of analytical models and worksheets that calculate and document the cost of fee activities. Versions of these worksheets in pdf and/or Excel format comprise the background documentation of the study and were provided separately to the City.

Definition of Results

The results of this Study reflect the *full cost* of fee-related services provided by the City. The results are not necessarily the fees that the City will charge. The City Council has the authority and responsibility to set the fee levels following receipt of staff recommendations, public meetings, and deliberations.

Potential Cost Increases from Prior Studies

The cost analysis identifies significant gaps (deficits) between the full cost of individual services (as calculated in the Study) and almost all current fees for those services.

The City of Glendale most recently reviewed and enacted some fee changes in 2010-11, but not all fees were reviewed or changed. Even if the City established user fees at 100% of full cost identified in the previous study, and regularly applied an inflation factor, there are a variety of



reasons why the cost calculations in this study would identify significant gaps between the current fees and full cost recovery. This study did not attempt to evaluate and quantify factors that resulted in the gap, but common variables include:

- Current fees may not have been previously set at full cost (policy decisions).
- Increases in per-unit workload (i.e., time required to complete tasks) due to new codes and regulations that add complexity and additional required checks and services to tasks (e.g., AB 1881 Landscaping Requirements, stormwater permits, etc.).
- Increases in City costs that exceed inflationary measures (e.g., Consumer Price Index) such as:
 - Employee salaries (COLA's, step increases)
 - Employee benefits (PERS, healthcare)
 - Services and supplies (electricity, fuel, insurance)
 - Citywide overhead costs (Cost Allocation Plan results)
- Inclusion of new costs not in existence or identified in the previous study, such as:
 - Internal administrative and supervision costs (department and division overhead)
 - Annualized capital or asset replacement costs
 - Cross-department support costs
 - Support functions authorized to be included in user fees (e.g., code enforcement costs in building and planning fees; general plan update costs)
- Changes in technology and/or business processes
- Improved analytical methodologies with enhanced rigor and comprehensiveness
- Improved recognition of the role and treatment of productive / billable hours factors (direct vs. indirect work hours)
- Potential decreases due to streamlining/expenditure reductions

Considerations Concerning Recommended Fees

If the City's goal is to maximize cost recovery from user fees, Wohlford Consulting would recommend setting user fees at 100% of the full cost identified in the study, with few exceptions. This approach would reduce the burden on external funding sources. This position reflects a philosophy that fee payers should pay the full share for the services they consume from the city for their private benefit.

Maximizing cost recovery may not be the only goal of a cost of service study, however, and sometimes full-cost recovery is not needed, desired, or appropriate. Other City and department goals, City Council priorities, policy initiatives, past experience, implementation issues, community expectations, and other internal and external factors may influence staff recommendations and City Council decisions.

In recognition of these other issues, staff will work to develop recommended fees that address the City's current needs. Wohlford Consulting anticipates that the City Council may provide further direction to staff regarding acceptable fee levels. In the meantime, *the cost recovery results shown in the Study are based upon full cost calculations* and do not reflect any recommendations provided by Wohlford Consulting.



Limitations for Use of Revenue Results

The annual results are based upon an estimated annual volume of activity. The purpose of these total figures is to provide a sense of scale that puts the fund deficit and other results in context. These figures are not perfect, since a number of variables will ultimately alter the final cost recovery totals. Variables include:

- Fees set at less than full cost
- Increased or decreased activity from assumed levels
- Change in the blend of service types and fees
- Timing of the implementation of the fees and revenue collection
- Service activities and fee collections that cross multiple fiscal years
- Project tasks (activity volume count) and fee collection which occur in different years

This Study presents the potential cost recovery figures and annual costs only to provide a basis for comparison of current fee levels to full cost (as well as a basis to establish recommended fees). Since the impacts of these variable factors are unknown, Wohlford Consulting cautions the City against using the annualized figures for the purpose of revenue projections or other budgeting decisions.

Results for Public Works

FULL COST: Annual Cost of Fee-Related Services	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 1,494,000	\$ 727,000	\$ (767,000)	49%

Summary

The fee areas within Public Works fall generally into five main categories:

- Engineering
- Maintenance Services
- Street Use
- Parking
- Staff Hourly Rates

To calculate the full cost of these fee-related services, Department staff and the consultant worked together using a unit cost build-up approach, whereby the analysis calculated the cost of each unit of service using staff time and productive hourly rates. To develop the annual deficit or surplus figures, the analysis multiplied the unit costs and current unit fees by the anticipated annual volume of each service.



The cost analysis for Public Works revealed an overall annual funding *deficit* of approximately \$767,000 for all fee-related activities combined, with an overall cost-recovery rate of 49%. This overall deficit is the net result of a mix of cost-recovery circumstances within the various Public Works fee categories.

The following table shows the results breakdown among the major Public Works fee categories:

FEE CATEGORY	FULL COST: Annual Cost of Fee-Related Services	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
Engineering	\$ 893,000	\$ 584,000	\$ (309,000)	65%
Street Use	\$ 204,000	\$ 38,000	\$ (166,000)	19%
Maintenance Services	\$ 221,000	\$ 27,000	\$ (194,000)	12%
Parking	\$ 170,000	\$ 75,000	\$ (95,000)	44%
Hourly Rates (baseline only)	\$ 6,000	\$ 3,000	\$ (3,000)	50%
Totals:	\$ 1,494,000	\$ 727,000	\$ (767,000)	49%

The analysis revealed that 94% (44 / 47) of the current fees (not including hourly rates) are less than the full cost of providing the services, thus providing a subsidy to fee payers. The remaining fees (6%) are currently set equal to or higher than full cost. In other words, if the City elects to set all fees to recover full cost (and no more), most of the current fees would increase, and a few others would be reduced. Overall, since the annual volume of permit activity applies more heavily to those fees that are currently under-charged (subsidized), the City would experience an overall increase in annual revenue of approximately \$767,000

Another important finding of the cost analysis is that all 39 of the City's current staff hourly rates for positions included in the study for Public Works are less than the full cost calculated for providing a productive hour of each position's time—up to 56% less and averaging 41% less. In instances where the Department would rely upon hourly rates, sufficient staff rates are critical for cost-recovery.

Appendix 1 contains the detailed results for Public Works fee activities.

Impact of Fee Activity Levels

To the extent that the City increases its fees to the full cost levels, revenue from Public Works fee collections could increase by the amount described. However, it is important to note that activity levels will have the greatest impact on the final revenues resulting from fee changes. Regardless of fee levels, the annual volume of fees (permits) will principally drive the revenues. The Department provided an estimate of anticipated



volumes based upon their recent experience and ongoing assumptions. The potential for additional cost recovery is based on a consistent comparison between the current fees and the full cost fees at the same activity levels. Consequently, if development activity and other Public Works-related activities decline, along with the resultant fee workload, the City would experience an overall drop in Public Works fee revenues that is unconnected to the results of this study.

Potential New Fees

As part of the study process, staff identified Department services that currently do not have any associated fees, but could legitimately be charged to permit applicants or other customers. The analysis calculated the cost of these services and included them in the potential fee schedule. City staff will determine later whether to propose the establishment of new fees for these services. These services include:

- Right of Way - Summary Street/Alley Vacations
- Easement Quitclaims
- Oversize Load Permit-Single Occurrence - Limited by state law
- Oversize Load Permit-Annual- Limited by state law
- Non-Regulatory Curb Painting - First 25 feet
- Non-Regulatory Curb Painting - Each Additional 25 feet
- Repainting of Non-Regulatory Curb Paint - First 25 feet
- Repainting of Non-Regulatory Curb Paint - Each Additional 25 feet
- Reserved Parking Application Processing Fee Only

Results for Police

FULL COST: Annual Cost of Fee-Related Services	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 5,060,000	\$ 717,000	\$ (4,343,000)	14%

Summary

Police staff and the consultant worked together to develop the fees through a unit cost build-up approach, whereby the analysis calculated the cost of each unit of service (e.g., plan check and/or inspection process) using staff time and productive hourly rates. To develop the annual deficit or surplus figures, the analysis multiplied the unit costs and current unit fees by the anticipated annual volume of each service.

The cost analysis for Police revealed an overall annual funding *deficit* of approximately \$4.3 million for fee-related activities, with an overall cost-recovery rate of 14%. Every one (27 / 27) of the current fees are less than the full cost of providing the services, thus providing a subsidy to fee payers. In other words, if the City elects to set all fees to



recover full cost (and no more), the City would experience an overall increase in annual revenue of approximately \$4.3 million.

All 22 of the City's current staff hourly rates for positions included in the study for Police are less than the full cost calculated for providing a productive hour of each position's time—up to 47% less and averaging 40% less. In instances where the Department would rely upon hourly rates, sufficient staff rates are critical for cost-recovery.

Appendix 2 contains the detailed results for Police fee activities.

Potential Cost-Recovery / Revenue Limitations

The cost results for Police indicate a huge potential for additional revenue—as much as \$4.3 million annually—if fees are increased to full cost. Unfortunately, a significant portion of this potential revenue is unlikely to be realized, for two main reasons:

1. \$1.6 million of the potential revenue increase is for cost of the first two False Alarm Response fees (#10 & 11 in the study). The City's current policy is to not charge for the first two false alarm responses. Unless the City's policy changes, this cost will remain uncollected.
2. \$1.7 million of the increase is for Alarm Permit Fees (#2 & 3 in the study). Per current City policy, if a permit holder has no false alarms in a year, there is no fee for the annual alarm permit. Therefore, only permit holders that have false alarms will be charged for a permit. The cost of the alarm permits in the study, therefore, include the cost for average false alarm responses. This approach resulted in costs that are dramatically (300-700%) higher than the current fees for alarm permits. Based on past experience, Wohlford Consulting does not anticipate that the City will enact such dramatic fee increases, so we anticipate that the actual revenues collected will be only a fraction of the potential amount at full cost. Only City Council action will determine the specific amount.

If we remove the increases for the Alarm Permits and the first two False Alarm Responses, the totals look more like the following:

Probable Modified Results for Police

PROJECTED REVEUE AT MODIFIED FULL COST	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 1,437,000	\$ 348,000	\$ (1,089,000)	24%

Of the remaining \$1,089,000 of potential annual revenue increase, \$625,000 is associated with an increase to the Vehicle Towing Administrative Cost Recovery (VTACR) Fee. The current fee is \$94 and the full cost is \$396.55. The annual volume is 2,066. An



increase of 322% would be necessary to bring this fee to full cost. To the extent that the City does not increase this fee to full cost, the City will not realize the associated additional annual revenue.

Impact of Fee Activity Levels

To the extent that the City increases its fees to the full cost levels, revenue from Police fees could increase by the amount described. However, it is important to note that fee service activity levels will have the greatest impact on the final revenues resulting from fee changes. Regardless of fee levels, the annual volume of fees (permits and services provided) will principally drive the revenues. The Department provided an estimate of anticipated volumes based upon their recent experience and ongoing assumptions. The potential for additional cost recovery is based on a consistent comparison between the current fees and the full cost fees at the same activity levels. Consequently, if service demands and the resultant fee workload decline the City would experience an overall drop in Police fee revenues that is unconnected to the results of this study.

Potential New Fees

Police staff did not identify any new potential fees for Department services.

Results for Fire Prevention and Hazardous Materials

FULL COST: Annual Cost of Fee-Related Services	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 4,530,000	\$ 1,784,000	\$ (2,746,000)	39%

Summary

The fee areas within the Fire Department fall generally into three main categories:

- Fire Prevention
- Hazardous Materials and Waste
- Staff Hourly Rates

To calculate the full cost of these fee-related services, Fire Department staff and the consultant worked together using a unit cost build-up approach, whereby the analysis calculated the cost of each unit of service using staff time and productive hourly rates. To develop the annual deficit or surplus figures, the analysis multiplied the unit costs and current unit fees by the anticipated annual volume of each service.

The cost analysis for Fire revealed an overall annual funding *deficit* of approximately \$2.7 million for all fee-related activities combined, with an overall cost-recovery rate of



39%. This overall deficit is the net result of a mix of cost-recovery circumstances within the various Fire fee categories.

The following table shows the results breakdown among the major Fire fee categories:

FEE CATEGORY	FULL COST:	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
Fire Prevention	\$ 3,328,000	\$ 764,000	\$ (2,564,000)	23%
Hazardous Materials & Waste	\$ 1,198,000	\$ 1,017,000	\$ (181,000)	85%
Hourly Rates (baseline only)	\$ 3,500	\$ 2,800	\$ (700)	80%
Totals:	\$ 4,529,500	\$ 1,783,800	\$ (2,745,700)	39%

The analysis also revealed that 84% (96 / 114) of the current fees (not including hourly rates) are less than the full cost of providing the services, thus providing a subsidy to fee payers. The remaining fees (16%) are currently set equal to or higher than full cost. In other words, if the City elects to set all fees to recover full cost (and no more), most of the current fees would increase, and some others would be reduced. Overall, since the annual volume of permit activity applies more heavily to those fees that are currently under-charged (subsidized), the City would experience an overall increase in annual revenue of approximately \$2.7 million.

Another important finding of the cost analysis is that all 17 of the City's current staff hourly rates included in the study for Fire are less than the full cost calculated for providing a productive hour of each position's time—up to 34% less and averaging 26% less. In instances where the Department would rely upon hourly rates, sufficient staff rates are critical for cost-recovery.

Appendix 3 contains the detailed results for Fire Prevention and Hazardous Materials fee activities.

Potential Revenue Growth from New Fire Fees

The Fire Prevention Division provides a number of plan review and inspection services in support of development and new construction in Glendale. In the past, the Fire Department has not charged for these services or included Fire Department costs in the fees of other departments (e.g., Community Development/Building). In this study, we identified and determined the cost of these services.

The cost of plan checks and inspections for new construction represents approximately \$869,000 of the overall annual deficit/subsidy, since the current fees for most of these activities is zero.



It should also be noted that, as part of the study process, the Fire Department identified a number of fee areas that required restructuring to better match operating practices and customer needs. These fees relate to existing services that have associated charges, so they are not new fees, although they may appear unfamiliar, nor do they represent new sources of revenue. Instead, the study calculated the cost of the existing services within the context of the new fee arrangements. To facilitate comparisons, the Department determined the “current fee” amount for each fee that best matched the new structures.

Potential Cost-Recovery / Revenue Limitations

The cost results for Fire indicate a huge potential for additional revenue—as much as \$2.7 million annually—if fees are increased to full cost. Unfortunately, a significant portion of this potential revenue is unlikely to be realized, for three main reasons:

1. \$252,000 of the potential revenue increase is the cost for the Vegetation Management Program (#173 in the study). The City’s current policy is to not charge for the initial and follow-up inspections. Unless the City’s policy changes, this cost will remain uncollected.
2. \$656,000 of the increase is associated with the cost of the Company Inspection Program Fee service (#23 in the study). The current fee is \$32 and the full cost is \$104.92. The annual volume is 9,000. An increase of 228% would be necessary to bring this fee to full cost. Based on past experience, Wohlford Consulting does not anticipate that the City will enact such dramatic fee increases, so we anticipate that the actual revenues collected will be only a fraction of the potential amount at full cost. Only City Council action will determine the specific amount. To the extent that the City does not increase this fee to full cost, the City will not realize the associated additional annual revenue.
3. \$184,000 of the potential increase is for the cost of the Household Hazardous Waste Program Implementation and Administration. This program cost is not currently offset by any direct fees, but the assessment on City Utility bills is designed to recover this cost, so a separate user fee is not warranted. Therefore, the City cannot anticipate any additional revenue associated with this cost.

If we remove the increases for these three items, the overall totals for Fire look more like the following:

Probable Modified Results for Fire

PROJECTED REVEUE AT MODIFIED FULL COST	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 3,438,000	\$ 1,784,000	\$ (1,654,000)	52%



The remainder of the potential increase to annual revenues (\$1.7 million) is associated with full costs that are greater than the current fees for those services. This revenue is attainable if the City sets fees at the full cost levels. To the extent that the City does not increase all fees to their full cost levels, the City will not realize the associated additional annual revenue.

Impact of Fee Activity Levels

To the extent that the City increases its fees to the full cost levels, revenue from Fire Department fee collections could increase by the amount described. However, it is important to note that activity levels will have the greatest impact on the final revenues resulting from fee changes. Regardless of fee levels, the annual volume of fees will principally drive the revenues. The Department provided an estimate of anticipated volumes based upon their recent experience and ongoing assumptions. The potential for additional cost recovery is based on a consistent comparison between the current fees and the full cost fees at the same activity levels. Consequently, if development activity, permit demand, hazardous materials inventories, and other Fire or Hazardous Materials-related activities decline, along with the resultant fee workload, the City would experience an overall drop in Fire fee revenues that is unconnected to the results of this study.

Fee Deposits

For some fee-related services in Fire, the Department tracks actual staff time consumed by the project and charges staff hourly rates to establish the specific fee level for each project. This “real-time billing” process sometimes requires the applicant to pay an initial deposit (i.e., down payment) to ensure that the City will collect a base amount of fees for the project. If the project consumes more time/cost than the initial deposit, the department will request an additional infusion of funds from the applicant. Ultimately, the applicant will pay the full cost of all staff time devoted to the project.

For the deposit-based fees, the cost analysis calculated the typical cost of the service, which appears in the results as the resultant full cost. When considering fee-setting, the City does not *need* to establish the deposit at this level to ensure full cost recovery, because the fees charged will be based upon the actual time consumed—not the deposit level. The deposit merely serves as the first payment.

The City may choose to use the results from the cost study as the basis to set the deposit levels, since they represent “typical” projects. This approach may not be desirable, however, because it could result in a greater number of necessary refunds of overpayments, and because it would “front load” fee payments for projects which have a longer review process.



Impact of Fee Activity Levels

To the extent that the City increases its fees to the full cost levels, revenue from Fire fees could increase by the amount described. However, it is important to note that fee service activity levels will have the greatest impact on the final revenues resulting from fee changes. Regardless of fee levels, the annual volume of fees (permits and services provided) will principally drive the revenues. The Department provided an estimate of anticipated volumes based upon their recent experience and ongoing assumptions. The potential for additional cost recovery is based on a consistent comparison between the current fees and the full cost fees at the same activity levels. Consequently, if development activity and the resultant fee workload decline the City would experience an overall drop in Fire fee revenues that is unconnected to the results of this study.

Potential New Fees

As part of the study process, staff identified Department services that currently do not have any associated fees, but could legitimately be charged to permit applicants or other customers. The analysis calculated the cost of these services and included them in the potential fee schedule. City staff will determine later whether to propose the establishment of new fees for these services. These services include:

- Fire Extinguishing System: Inspection Additional fee per initiating device for Fire Extinguishing system
- Fire Sprinkler system: Inspection Additional fee per riser for new Fire Sprinkler, standpipe, or combined system with two (2) or more risers
- FLS annual inspection not otherwise covered by CIP (conducted as incremental adjunct to CUPA inspection)
- FLS annual inspection not otherwise covered by CIP (FPB inspection not otherwise covered)
- Vegetation Management Program: Fire company annual inspection; initial and follow up inspections no charge; third (compliance) and subsequent inspections subject to fees.
- Haz Mat Response: Spill / Incident Mitigation (Type I Response Team) - Actual Time @ staff hourly rates; plus actual cost for special consumable equipment / supplies and disposal fee
- Service Charge: Work without Permit: Additional fee double the amount of the permit fees, which shall be in addition to the required permit fees for any work, activity or operation conducted before obtaining the necessary permits.
- Residential Plan Check [Single Family Dwelling]
- Residential Plan Check: New Apartment or Condominium 20-units or less
- Residential Plan Check: Addition/Alteration to Apartment or Condominium 20-units or less
- Residential Plan Check [New Mixed-Use; Apartment or Condominium over 20-units]



- Residential Plan Check [Addition/Alteration/TI to Mixed-Use; Apartment or Condominium over 20-units]
- Residential Inspection: Single Family Dwelling
- Residential Inspection: New Apartment or Condominium 20-units or less
- Residential Inspection: Addition/Alteration to Apartment or Condominium 20-units or less
- Residential Inspection [New Mixed-Use; Apartment or Condominium over 20-units]
- Residential Inspection [Addition/Alteration/TI to Mixed-Use; Apartment or Condominium over 20-units]
- Commercial Plan Check [New High-Rise, Mid-Rise or Complex Project]
- Commercial Plan Check [Addition/Alteration/TI to High-Rise, Mid-Rise or Complex Project]
- Commercial Plan Check [New Low-Rise Project]
- Commercial Plan Check [Addition/Alteration/TI to Low-Rise Project]
- Commercial Inspection: New High-Rise, Mid-Rise or Complex Project
- Commercial Inspection [Addition/Alteration/TI to High-Rise, Mid-Rise or Complex Project]
- Commercial Inspection [New Low-Rise Project]
- Commercial Inspection [Addition/Alteration/TI to Low-Rise Project]
- Inspections Outside of Normal Business Hours - Actual Time at Staff Hourly Cost-Recovery Rates
- Plan Checks Outside of Normal Business Hours - Actual Time at Staff Hourly Cost-Recovery Rates
- Express / Expedited Plan Check Fee [no cost calculations]
- Express / Expedited Inspection Fee [no cost calculations]
- For Construction Plan Checks that do not conform to one of the categories listed above, the fees will be based upon Actual Staff Time @ Cost Recovery Rates.
- For Construction Inspections that do not conform to one of the categories listed above, the fees will be based upon Actual Staff Time @ Cost Recovery Rates.
- Industrial Waste: Permit and Inspection to install Industrial Waste equipment (add-on fee to other permits)
- Industrial Waste: Plan Check to install Industrial Waste equipment (add-on fee to other reviews)
- Underground storage tank: Permit and Inspection for Re-piping of Underground storage tank



Results for Neighborhood Services

FULL COST: Annual Cost of Fee-Related Services	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 1,371,000	\$ 630,000	\$ (741,000)	46%

Summary

The fee areas within the Neighborhood Services Division of the Community Development Department fall generally into four main categories:

- Neighborhood Services
- Licenses and Permits
- Taxi Cabs and Vehicles for Hire
- Staff Hourly Rates

To calculate the full cost of these fee-related services, Neighborhood Services Division staff and the consultant worked together using a unit cost build-up approach, whereby the analysis calculated the cost of each unit of service using staff time and productive hourly rates. To develop the annual deficit or surplus figures, the analysis multiplied the unit costs and current unit fees by the anticipated annual volume of each service.

The cost analysis for Neighborhood Services revealed an overall annual funding *deficit* of approximately \$741,000 for all fee-related activities combined, with an overall cost-recovery rate of 46%. This overall deficit is the net result of a mix of cost-recovery circumstances within the various Neighborhood Services fee categories.

The following table shows the results breakdown among the major Neighborhood Services fee categories:

FEE CATEGORY	FULL COST	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
Neighborhood Services	\$ 529,000	\$ 179,000	\$ (350,000)	34%
Licenses and Permits	\$ 760,000	\$ 415,000	\$ (345,000)	55%
Taxi Cabs and Vehicles for Hire	\$ 81,000	\$ 36,000	\$ (45,000)	44%
Hourly Rates (baseline only)	\$ 900	\$ 700	\$ (200)	78%
Totals:	\$ 1,370,900	\$ 630,700	\$ (740,200)	46%



The analysis also revealed that 84% (88 / 103 of the current fees, not including hourly rates) evaluated in the study are less than the full cost of providing the services, thus providing a subsidy to fee payers. The remaining fees (16%) are currently set equal to or higher than full cost. In other words, if the City elects to set all fees to recover full cost (and no more), most of the current fees would increase, and some others would be reduced. Overall, since the annual volume of permit activity applies more heavily to those fees that are currently under-charged (subsidized), the City would experience an overall increase in annual revenue of approximately \$740,000.

The cost analysis also shows that all nine of the City's current staff hourly rates for positions included in the study for Neighborhood Services are less than the full cost calculated for providing a productive hour of each position's time—up to 33% less and averaging 25% less. In instances where the Division would rely upon hourly rates, sufficient staff rates are critical for cost-recovery.

Appendix 4 contains the detailed results Neighborhood Services fee activities.

Potential Cost-Recovery / Revenue Limitations

The cost results for Neighborhood Services indicate the potential for additional revenue—as much as \$740,000 annually—if fees are increased to full cost. Most of this potential increase to annual revenue is associated with full costs that are greater than the current fees for those services. This revenue is attainable if the City sets fees at the full cost levels. To the extent that the City does not increase all fees to their full cost levels, the City will not realize the associated additional annual revenue.

However, a portion of the potential revenue is unlikely to be realized. Approximately \$128,000 of the increase is associated with the cost of the Animal Licensing (#47-55 in the study). In most instances, the current fee is significantly less than the full cost of issuing the licenses. Fee increases of 36%-362% would be necessary to bring all of these fees to full cost. Based on past experience, Wohlford Consulting does not anticipate that the City will enact such dramatic fee increases, so we assume that the actual revenues collected will be only a fraction of the potential amount at full cost. Only City Council action will determine the specific amount. To the extent that the City does not increase this fee to full cost, the City will not realize the associated additional annual revenue.

If we remove the increases for Animal Licensing, the overall totals for Neighborhood Services look more like the following:

Probable Modified Results for Neighborhood Services

PROJECTED REVEUE AT MODIFIED FULL COST	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 1,245,000	\$ 633,000	\$ (612,000)	51%



The remainder of the potential increase to annual revenues (\$612,000) is associated with full costs that are greater than the current fees for those services. This revenue is attainable if the City sets fees at the full cost levels. To the extent that the City does not increase all fees to their full cost levels, the City will not realize the associated additional annual revenue.

Impact of Fee Activity Levels

To the extent that the City increases its fees to the full cost levels, revenue from Neighborhood Services fee collections could increase by the amount described. However, it is important to note that activity levels will have the greatest impact on the final revenues resulting from fee changes. Regardless of fee levels, the annual volume of fees will principally drive the revenues. The Division provided an estimate of anticipated volumes based upon their recent experience and ongoing assumptions. The potential for additional cost recovery is based on a consistent comparison between the current fees and the full cost fees at the same activity levels. Consequently, if permit activity or other Neighborhood Services service demand declines, along with the resultant fee workload, the City would experience an overall drop in Neighborhood Services fee revenues that is unconnected to the results of this study.

Potential New Fees

As part of the study process, staff identified Department services that currently do not have any associated fees, but could legitimately be charged to permit applicants or other customers. The analysis calculated the cost of these services and included them in the potential fee schedule. City staff will determine later whether to propose the establishment of new fees for these services. These services include:

- Removing Graffiti from Private Property up to 400 square feet
- Removing Graffiti from Private Property up to 401-800 square feet
- Removing Graffiti from Private Property 801-1200 square feet
- Removing Graffiti from Private Property 1200-1500 square feet
- Removing Graffiti from Private Property Annual Contract
- License/Permit Denial Appeal.

In addition to the potential new fees, a significant restructuring of some of the Licensing Fees occurred. For several types of business or operation categories, the City currently requires two different annual permits: one for the annual application and another for the annual license or permit. In order to improve customer service and reduce administrative burden, the Department combined these two fees into a single “Application and License/Permit fee. The calculation of cost in the study, therefore, represents the combined staff efforts for all services represented by the (former) two fees.



Results for Planning

FULL COST: Annual Cost of Fee-Related Services	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 1,658,000	\$ 771,000	\$ (887,000)	47%

Summary

Planning Division staff and the consultant worked together to develop the fees through a unit cost build-up approach, whereby the analysis calculated the cost of each unit of service (e.g., plan check and/or inspection process) using staff time and productive hourly rates. To develop the annual deficit or surplus figures, the analysis multiplied the unit costs and current unit fees by the anticipated annual volume of each service.

The cost analysis for Planning revealed an overall annual funding *deficit* of approximately \$887,000 for fee-related activities, with an overall cost-recovery rate of 47%. Every one (80 / 80) of the current fees are less than the full cost of providing the services, thus providing a subsidy to fee payers. In other words, if the City elects to set all fees to recover full cost (and no more), the City would experience an overall increase in annual revenue of approximately \$887,000.

All 11 of the City's current staff hourly rates for positions included in the study for Planning are less than the full cost calculated for providing a productive hour of each position's time—up to 42% less and averaging 46% less. In instances where the Department would rely upon hourly rates, sufficient staff rates are critical for cost-recovery.

Appendix 5 contains the detailed results for Planning fee activities.

Potential Revenue Growth from New Planning Fees

The cost results for Planning indicate the potential for additional revenue—as much as \$887,000 annually—if fees are increased to full cost. Only one potential new fee exists for the Division, and the annual volume is only three (representing approximately \$14,000 per year in cost), so almost all of this potential increase is associated with full costs that are greater than the current fees for those services. This revenue is attainable if the City sets fees at the full cost levels. To the extent that the City does not increase all fees to their full cost levels, the City will not realize the associated additional annual revenue.



Potential Cost-Recovery / Revenue Limitations

The cost results for Planning indicate the potential for significant additional revenue—as much as \$952,000 annually—if fees are increased to full cost. A relatively small portion of this potential revenue is unlikely to be realized, for two main reasons:

1. \$42,000 of the potential revenue increase is for cost of Appeals to the Planning Commission or City Council (#5 in the study). To achieve full cost recovery and realize the potential revenue increase, the City would have to increase this fee 681%, from \$1,041 to \$8120. Appeals are very often heavily subsidized by cities in California. Based on past experience, Wohlford Consulting does not anticipate that the City will enact such dramatic fee increases, so we anticipate that the actual revenues collected will be only a fraction of the potential amount at full cost. Only City Council action will determine the specific amount.
2. \$59,000 of the increase is associated with Historic Preservation fees (#56-58 in the study). To achieve full cost recovery and realize the potential revenue increase, the City would have to increase these fees 212%, 56%, and 743% respectively. As with appeals, Historic Preservation is a commonly subsidized function in Planning services. Consequently, we do not expect the City to realize any significant gains in revenue from increases to these fees.

If we remove the increases for these two items, the overall totals for Planning look more like the following:

Probable Modified Results for Planning

PROJECTED REVEUE AT MODIFIED FULL COST	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 1,557,000	\$ 771,000	\$ (786,000)	50%

The remainder of the potential increase to annual revenues (\$786,000) is associated with full costs that are greater than the current fees for those services. This revenue is attainable if the City sets fees at the full cost levels. To the extent that the City does not increase all fees to their full cost levels, the City will not realize the associated additional annual revenue.

Impact of Fee Activity Levels

To the extent that the City increases its fees to the full cost levels, revenue from Planning fees could increase by the amount described. However, it is important to note that fee service activity levels will have the greatest impact on the final revenues resulting from fee changes. Regardless of fee levels, the annual volume of fees (permits and services provided) will principally drive the revenues. The Department provided an estimate of



anticipated volumes based upon their recent experience and ongoing assumptions. The potential for additional cost recovery is based on a consistent comparison between the current fees and the full cost fees at the same activity levels. Consequently, if service demands and the resultant fee workload decline the City would experience an overall drop in Planning fee revenues that is unconnected to the results of this study.

Potential New Fee

As part of the study process, staff identified one Department service (*Preliminary Design Review*) that currently does not have an associated fee, but could legitimately be charged to permit applicants or other customers. The analysis calculated the cost of this service and included it in the potential fee schedule. City staff will determine later whether to propose the establishment of a new fee for this service.

Results for Building and Safety

FULL COST: Annual Cost of Fee-Related Services	PROJECTED REVENUE AT CURRENT FEES	PROJECTED SURPLUS / (DEFICIT)	PROJECTED COST RECOVERY RATE
\$ 1,048,000	\$ 615,000	\$ (433,000)	59%

Summary

At the time of the study, the Building and Safety Division was undergoing significant challenges that would likely affect the determination of the cost of the Division's services. These challenges included a pending reorganization, changes in management, anticipated process improvements and modifications to operating practices, extreme workload, and insufficient staffing. As a result of this situation, it was determined that an analysis of the entire organization would be counterproductive, and the results would be obsolete before the study was concluded. Instead, the City decided to focus the analysis of the Building Division on a selection of discrete fees, rather than the entire range of their services.

The fees selected for analysis included the following

- Low Voltage: These are potential new fees in response to new state requirements for review and inspection of low voltage wiring.
- Multi-Family or Mixed Use Plumbing Group: This fee category was created to recognize the labor and cost savings from grouping certain inspections and incremental/add-on inspections occur. The potential fees would be at a lower cost than combining the existing individual fees.
- Multi-Family or Mixed Use Mechanical Group: (same as above)
- Electrical Permit Fees: The Division re-organized selected electrical permit fees to better match operating practices and created potential new fees to fit circumstances where existing fees do not match actual situations.



- Mechanical Permit Fees: (same as above)
- Staff Hourly Rates: The study updated the Full Cost Recover Rates for individual staff classifications—for use when actual cost tracking is necessary, rather than flat fees.

To calculate the full cost of these fee-related services, Division staff and the consultant worked together using a unit cost build-up approach, whereby the analysis calculated the cost of each unit of service (e.g., plan check and/or inspection process) using staff time and productive hourly rates. To develop the annual deficit or surplus figures, the analysis multiplied the unit costs and current unit fees by the anticipated annual volume of each service.

The cost analysis for Building revealed an overall annual funding *deficit* of approximately \$433,000 for these fee-related activities, with an overall cost-recovery rate of 59%. This overall deficit is the net result of a mix of cost-recovery circumstances within the various Building fee categories evaluated in this study.

The cost-recovery performance of the remainder of the Building and Safety Division was not evaluated in this study.

Specific Fee Category Results

The analysis revealed that 93% (25 / 27) of the current fees (not including hourly rates) are less than the full cost of providing the services, thus providing a subsidy to fee payers. The remaining fees (7%) are currently set equal to or higher than full cost. In other words, if the City elects to set all fees to recover full cost (and no more), most of the current fees would increase, and a few others would be reduced. Overall, since the annual volume of permit activity applies more heavily to those fees that are currently under-charged (subsidized), the City would experience an overall increase in annual revenue of approximately \$433,000.

The cost analysis shows that all 12 of the City's current staff hourly rates in Building and Safety are less than the full cost calculated for providing a productive hour of each position's time—up to 53% less and averaging 38% less. In instances where the Department would rely upon hourly rates, sufficient staff rates are critical for cost-recovery.

Appendix 6 contains the detailed results for Building and Safety.

Impact of Fee Activity Levels

To the extent that the City increases its fees to the full cost levels, revenue from building permits could increase by the amount described. However, it is important to note that permit activity levels will have the greatest impact on the final revenues resulting from fee changes. Regardless of fee levels, the annual volume of fees (permits) will principally drive the revenues. The Division provided an estimate of anticipated volumes



based upon their recent experience and ongoing assumptions. The potential for additional cost recovery is based on a consistent comparison between the current fees and the full cost fees at the same activity levels. Consequently, if development activity and the resultant fee workload declines the City would experience an overall drop in Building fee revenues that is unconnected to the results of this study.

Potential New Fees

Every service evaluated as part of the Building Fee study is either a current service without an existing fee or a grouping/restructuring of existing services into new potential fee categories. City staff will determine later whether to propose the establishment of new fees for these services and structures.

Results for Staff Hourly Rates (Cost Recovery Rates)

Full Cost Recovery Hourly Rates

The study results include a series of “Full Cost Recovery Rates” associated with various position classifications (e.g., Senior Planner). These rates are calculated to recover 100% of each position’s fully loaded cost within the hours available to perform billable/direct services to customers and other direct department activities (both fee and non-fee). The cost components factored into these rates are the same as the costs included in the unit fees, as described in the “Full Cost” section above. In addition, these rates take into account the available billable hours for each position.

For example, if a position’s fully burdened cost is \$150,000, and the position’s billable hours are 1,500, the full cost recovery rate would be \$100 per hour.

These rates should not be confused with pay or other compensation rates. Due to the cost burden and billable hours, a Full Cost Recovery rate typically ranges from three to four times the hourly pay rate of the employee.

The City can use these rates to recover full department costs whenever a real-time billing situation is present. A salary-only or salary+benefits rate would fail to recover the full cost of the position.

Finding: The full cost-recovery rate for every position classification evaluated in this study is higher than the current hourly rates used by the City.

Blended Rates

The study results include some “blended” hourly rates that are not specific to any particular position, but refer to a general service category (e.g., “Standard (Blended) Planning Hourly Rate”). These rates enable the department to utilize a general rate when specific employee rates are not feasible or desirable, such as when the department is



attempting to provide an estimate of cost when the actual employee assignments or project complexity is not fully known.

The study calculated each blended rate by using portions of the hourly cost of multiple positions that are typically involved in hourly fees. All of the portions combined to equal one hour. To determine the relative portions from each position, the study used a ratio that generally corresponds to the typical work assignments of those employees. (i.e., non-fee-related positions are excluded.)

Variable (Hourly) Fee Deposits

For some fee-related services (especially anomalous situations) a department may choose to track actual staff time consumed by the project and charge full cost-recovery hourly rates to establish the specific fee level. This “real-time billing” process may require the applicant to pay an initial deposit (i.e., down payment) to ensure that the City will collect a base amount of fees for the project. If the project consumes more time/cost than the initial deposit, the department will request an additional infusion of funds from the applicant. Ultimately, the applicant will pay the full cost of all staff time devoted to the project.

This cost analysis calculated the typical cost of each service, which appears in the results as the resultant full cost. If this City wants to establish deposits, instead of fixed fees, the unit costs identified in this study can serve as the deposit levels. When considering fee-setting, the City does not *need* to establish the deposit at this level to ensure full cost recovery, because the fees charged will be based upon the actual time consumed—not the deposit level. The deposit merely serves as the first payment.

The City *may* choose to use the results from the cost study as the basis to set the deposit levels, since they represent “typical” projects. This approach may not be desirable, however, because it could result in a greater number of necessary refunds of overpayments, and because it would “front load” fee payments for projects which have a longer review process.

Other Beneficial Outcomes of the Study

Although it is the primary focus of the Study, the cost analysis is not the only part of this effort that can benefit the City. A series of secondary outcomes and benefits resulted from the steps of the processes used in the Study, the analysis of data, and the myriad of discussions between the consultant and staff.

Since these secondary benefits are not the focus of the Study, the descriptions presented below are not intended to fully explain and document all of the elements and benefits of these outcomes. Instead, the intent of the descriptions is to briefly describe their existence and to encourage follow-up in some cases.



Orientation and Training

The long-term success of the project is affected by the ability of City staff to continue to understand, use, and explain the study methodologies and results after the study concludes. Consequently, as part of the study process, staff spent a considerable amount of time working with the consultant to learn the conceptual and practical elements of the data collection, analysis, and calculations. This informal training process not only ensures the future success of the project, but it also facilitated effective data collection and the City's internal review of the results.

Management Information

The processes of data collection, analysis, and validation produce beneficial management information. The background documentation and fee models, as well as the discussions with the consultant, highlighted information that is beneficial for managers who wish to pursue additional in-house analysis. Department managers have access to the auxiliary information developed and documented during the Study, including current and potential:

- Utilization of Time and Staff (productivity and staffing needs)
- Revenue Impacts (potential new revenue)
- Distribution of Staff Effort across Services (who does what and for how long)
- Total Time for Each Service (workload impacts)
- General Staff Productivity (direct vs. indirect activities)

Intangibles

During the course of this Study, the consultant provided City staff and management with experience-based advice intended to help the City best achieve its current and future fee objectives. Staff and the consultant discussed implementation strategies and alternatives, future steps, common questions and complaints, public policy considerations, economic considerations, legal considerations, how to address criticism and support the study, other analysis needed, and update techniques. These discussions and the other contributions from the consultant do not necessarily appear in any of the formal documentation, such as this report.



OTHER ISSUES AND INFORMATION

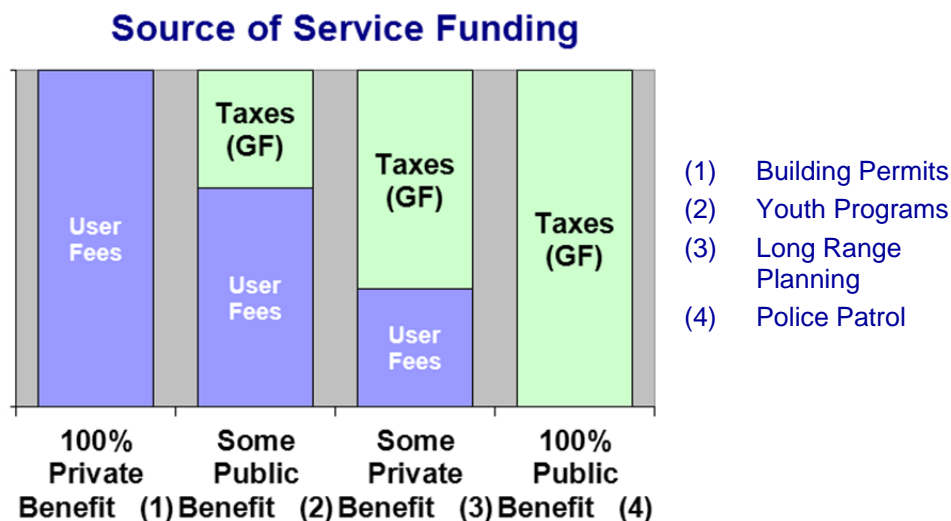
Fee Setting Considerations

The principal goal of this Study is to identify the cost of City services to help the City make informed decisions regarding fee levels and charges. Determining appropriate fee levels is an involved and dynamic process. Staff must consider many issues in formulating recommendations, and the City Council must consider those issues and more in making final decisions.

City staff will develop fee level recommendations to present to the City Council. Unfortunately, there are no hard and fast rules to guide the City, since the most important issues are subject to administrative and political discretion. To assist the City's deliberations, Wohlford Consulting offers the following general considerations:

Subsidization

Recalling the definition of a user fee helps guide decisions regarding subsidization. One general principle is that individuals or groups that receive a purely private benefit should pay 100% of the full cost of the services. In contrast, services that provide a purely public benefit should be funded entirely by tax dollars. The complicating reality for local government is that a large number of services fall into the range between these two extremes. The following graphic illustrates the potential decision basis:



A common justification for subsidizing certain fees with general fund contributions is that some fee-related services provide a “public benefit” to the larger community, in addition to the private benefits obtained by the applicants. This approach assumes that the subsidized development activities provide economic, cultural, quality of life, or other community benefits that equal or exceed the costs to the City.



Subsidization can also be an effective public policy tool, since it can be used to reduce fees to encourage certain activities or allow some people to afford services they otherwise could not at the full cost. In addition, subsidies may be appropriate to allow citizens access to services (such as appeals) without burdensome costs.

Regardless of the intent, it is important for City leaders and the public to understand that subsidies must be covered by another revenue source, such as the General Fund. Therefore, the general taxpayer will potentially help to fund private benefits, and/or other City services will not receive funds that would otherwise be available.

Consistency with City Public Policy and Objectives

User fees are part of the fabric of City administration. The fee levels and policies should be consistent with other established policy objectives, strategies, and statements. If the City espouses full cost recovery, fees should reflect those standards by minimizing subsidies. If the City has stated a desire, for example, to encourage affordable housing, the fee structure should make allowances to encourage this type of development. In summary, other policy stances can and should influence fee decisions.

Fairness and Equity

The fees should be fair and equitable to all fee payers. Some fee payers should not pay more than the full cost, in order to subsidize the lower/subsidized fees of others. If the City wants to provide subsidies, the extra funding should come from a general source, such as the General Fund or other distributed revenues, not from other individual fee payers who are already paying their fair share.

Impact on Demand (Elasticity)

Economic principles of elasticity suggest that increased costs for services (higher fees) will eventually depress the demand for those services. Conversely, lower fees may create an incentive to purchase the services and encourage certain actions. Either of these conditions may be a desirable effect to the City. However, the level of the fees that would cause demand changes is entirely unknown, and the monopolistic nature of some City services (i.e., citizens cannot go elsewhere for lower prices) could also influence demand in unknown ways. The Study did not attempt to evaluate the economic or behavioral impacts of higher fees, but the City should consider the potential impacts of these issues when deciding on appropriate fee levels.

Compliance with Legal Standards

By following a non-profit ethic and the applicable general standards (e.g., reasonable cost) set forth in the Government Code, this cost study identified the full-cost-recovery fee levels that the City can use to establish fees in compliance with both the spirit and letter of established legal standards. (Note: Nothing herein should be construed as legal advice, and the City should consult its own counsel for questions of a legal nature.)



Constituencies Affected

As a public body of elected officials, the City Council may wish to consider various political issues and constituent concerns that could arise from fee changes. For example, the City Council may want to benchmark certain fees to neighboring communities, in order to avoid appearing to be expensive or overly generous with subsidies. Also, some fee changes will impact specific constituencies that may attempt to influence decision-making.

Fee Comparison Issues

With the availability of the cost results from this study, the consultant and city staff were able to conduct a comparison of the City's service costs and/or proposed fees to selected fees from neighboring jurisdictions. The comparison results were presented to City staff under separate cover, and staff consulted the comparison information as part of the process to form recommended fees. While such a comparison is often an attractive concept to local government when considering fee setting, the City should recognize a number of significant limitations that affect the validity and reliability of comparisons.

With the potential for numerous factors to affect the differences in fee levels between cities, it is important to realize that the value of a fee comparison is generally limited to market-based decision-making. There is very little relevance of current fee levels in other cities to the actual costs in Glendale.

Direct comparisons of fee levels across surveyed counties and cities are usually somewhat limited, due to wide differences in fee structures, definitions, and program types. The value of a comparison may be to allow a city to develop a sense of its place in the range of fee levels among comparative jurisdictions, but it does not establish a clear understanding of each city's specific cost circumstances. In fact, comparison results usually do not indicate the cost of the services provided by the various jurisdictions. This situation may exist for a variety of reasons, including:

- Many cities have not conducted an actual cost study, so their fees may be based upon historical or other subjective factors unrelated to actual cost.
- Most cities do not publish their subsidy rates, so their fees may be subsidized (knowingly or unknowingly). Even if they have completed a cost study, there is often no way to know whether cost subsidies exist.
- The services included in fees may be combined in some cities and separated in others, thus making direct comparisons unreliable.
- The methodology used to determine the fees in other cities may be deficient or designed to recover less than full cost.
- Other jurisdictions may have different policy goals and considerations that affect the level of cost they desire to recover.



Even if the studies treated the costs equally, there are a number of additional qualifying factors that would create legitimate and reasonable variances in costs between different cities. These cost factors include:

- Salaries and benefits
- Services and supplies
- Overhead levels (department, division, and administrative)
- Post Employment Benefits (OPEB)
- Leave time (holiday, vacation, sick)
- Other non-direct time (training, meetings, breaks)
- Capital costs (annualized)
- Cross-department costs
- Cost-recovery of associated services (e.g., General Plan update, code enforcement)
- Reserve contributions
- Staff longevity (affects the time necessary to complete tasks)
- Service levels (affect the number of associated tasks and the overall time necessary to complete fee services)
- Efficiency

Cost “Reasonableness”

A common question posed at the conclusion of a Cost of Service Study, particularly when reviewing the results, is whether the data and results are reasonable. Although the scope of this study did not include an evaluation of the service levels in the City, the following discussion addresses this question and related issues.

The notion of “reasonableness” is a function of different definitions and assumptions. The most basic consideration is whether the reasonableness standard applies to the *cost of the service* or to the *fee charged*--which can be two entirely different issues.

The reasonableness of a fee is largely a policy matter after cost has been established, since each individual’s perspective influences his or her definition of reasonableness. For example, whether a particular fee is considered reasonable certainly depends on whether one is the person paying the fee or a disinterested party. Concepts of subsidization are also important to consider, particularly when the fee payer will realize a profit as a result of the City’s action (e.g., private developers). Political considerations, jurisdictional comparisons, economic sympathy, desired incentives and disincentives, and historical trends may also play a part in the determination of fee reasonableness.

A Cost of Service Study establishes the true cost of providing individual services. The most common standard for this analysis, as directed by the California Government Code, is that the fees can be no greater than the “estimated reasonable cost” of providing the service for which a fee is charged. However, there is no best practice or specific “reasonableness” definition or standard for providing individual services—and, by extension, there is no best cost level. Often, the only commonality across different jurisdictions is difference. Attempts to create a standard



through rough statistical analysis of past data from other jurisdictions are problematic, and imply a level of accuracy and meaningfulness that does not exist. The cost components, service structures, staffing arrangements, services levels, overhead levels, and many other factors vary widely (and legitimately) among even neighboring jurisdictions.

Glendale's Cost of Service Study employed quality control measures to ensure that the analysis identified the most accurate for the City's current operations, which represents one commonly accepted measure of reasonableness.

However, if the City expands its definition of reasonableness to include consideration of the most *efficient* and *effective* operational practices, it is important to note that the scope of this Cost of Service Study focused on the current operational costs of City services only and did not delve into issues of service performance or quality. In contrast, a true best practices evaluation and determination of cost reasonableness based upon an idealized service approach requires a more robust management and operations study. To be successful, this type of study should involve meaningful observations and evaluations of business processes and management practices, operational reviews, comprehensive line staff interviews, concept definition processes, and a wider scope and intensity of investigation and analysis. Anything short of this full analysis would lack credibility, utility, and relevance.

Enhanced Fee Flexibility

The time estimates in this Study represent the best estimates for the level of effort necessary to complete each of the fee activities, based on past experience. Since unforeseen circumstances and requests are possible, there is a need for flexibility in fees to address new or anomalous situations. In these situations, a Department can identify the need for additional staff time and apply standard or individual position hourly rates to establish charges. The Study calculated full-cost recovery rates for all key positions. To facilitate use of these rates, the City Council should grant the authority to charge these supplemental rates by including them in the approved fee ordinance or resolution.

Implementation Issues

Following City Council approval of a new fee schedule, the City will be faced with the practical task of implementing the new fees. While the City is responsible for developing a successful project plan for implementation, the information presented below may provide some assistance.

Timing

To ensure more accurate revenue and service expectations, it is important for the City to recognize the realistic limitations to a speedy implementation of new fees.

1. In addition to the mandated noticing and public hearing requirements, the City is prohibited from charging the new development fees until at least 60 days following approval by the City Council (Government Code § 66017).



2. The City may identify the need for additional public hearings/meetings, which would add time for additional noticing and hearing requirements that could delay full implementation.
3. The City will also be faced with a series of practical and customer service limitations. Fee schedules must be produced and published in the usual places (brochures and handouts, website, staff handbooks). The City's permit systems must be updated to reflect the new fee levels. Staff must be trained on new fee structures and/or procedures in some instances. Fortunately, if planned effectively, City staff can complete many of these administrative tasks while waiting for legal waiting periods to pass.

Permit Systems

The Cost of Service Study did more than calculate the full cost of existing services. In many cases the process resulted in reorganized or otherwise modified fee structures, as the project team added new fees, deleted obsolete fees, combined fees, and/or established entirely new approaches for some. As a result, the City will need to modify the structure and organization of the fees in the affected permitting systems before any new fees go into effect.

Phasing

Due to the length of time since the last fee study, and the large gaps between some current fees and their full cost recovery levels identified in the Study, many of the City's fees may be subject to significant increases. If implemented all at once, these increases may surprise local businesses, citizens, and other fee-payers, and could conceivably have an adverse impact on the local economy. If the City plans to institute significant fee increases for these services, phasing in the fee increases helps to minimize impacts to the community and to give it a chance to plan for, and adapt to, the increases.

There are, however, two key downsides to enacting a phased approach to fee increases. The first issue is the delay of cost recovery, since fees will continue to be subsidized at higher levels until the full cost (or desired cost-recovery goal) fee levels are achieved. The second issue is the potential for additional administrative and/or operational cost resulting from more frequent fee changes. Each fee change can result in the need for additional contracted services to modify permit systems, supplemental staff training, reprinting of forms or other documentation, and other additional internal workload.

Public Communication

Public and interest group acceptance of new or increased fees can often be improved through an awareness campaign and direct communication with affected parties. Having the opportunity to review the fees (and perhaps the analysis behind them) builds confidence in the credibility of the analysis and reduces objections. Conversely, last-minute notices cause the community to question the veracity of the fee analysis and City motives behind the apparently rushed approval process.



The public communication needs associated with fee changes vary by department and by the types of fees. Each department should develop a public notification and communication plan that is appropriate for the types of fees affected, the degree of potential fee changes, and the customer base and others affected by the changes.

Potential Implementation Strategies

As mentioned previously in this report, Wohlford Consulting generally recommends setting fees at 100% of cost and implementing the new fees as soon as possible. This approach for the City would result in a large number of individual fee increases, a smaller number of fee decreases, and a significant overall increase in annual revenue.

This standard recommendation would minimize individual fee subsidies and maximize cost recovery. However, Wohlford Consulting also recognizes that the decline in development activity over the past few years, political desire to support and promote economic recovery, and resistance to fee increases make this approach especially difficult.

Consequently, Wohlford Consulting has identified several approaches for the City to consider that will facilitate implementation and achievement of the City's cost-recovery objectives. The alternatives are presented below:

Option 1: Adopt the Fee Schedule at 100% Cost-Recovery

Under this option, the City would implement almost all fees at 100% of full cost all at once and as soon as possible, with a limited number of reasonable exceptions for critical areas of public safety (e.g., water heater permits), general community benefit, and public involvement (e.g., appeals). This approach would result in the maximum cost recovery, absent any impact of price elasticity (which is unknown), and is the only approach that will address the underfunding of services.

Option 2: Increase Selected Fees Only

Under this option, the City would select a limited number of fees to increase. To select the fees targeted for increase, the City should consider a variety of factors that affect progress towards revenue, subsidy, or policy goals. These factors may include which fees are burdensome to customers, which ones are the most frequently charged, which ones are the least successful at current cost recovery (i.e., most subsidized), potential controversy and opposition, targeted customers, and past experience.

While this approach will not result in full cost recovery and will perpetuate subsidization of fee-related services, it may be the most practical and achievable option. It may also result in greater overall success for the City. A successful *partial* implementation may achieve greater overall cost recovery gains and subsidy reduction than a failed complete implementation. Before selecting this approach, the City should evaluate whether the determination of targeted fees would require a significant secondary analysis that may, in itself, cause considerable controversy and opposition.



Option 3: Standard Discount

If full cost recovery is not intended, the easiest option to administer is to apply a standard discount to the cost results. For example, the City Council could decide to charge a specified percentage (e.g., 80%) of full cost for all fees. Under this scenario, the City would increase fees that are currently less than the specified percentage of full cost and decrease any fees that are currently greater than that percentage.

Although the percentage cost-recovery rate would be standardized, the rate of change for individual fees would be inconsistent, to the extent that these fees are not currently set at a consistent ratio to full cost. As a result, the fee payers could still experience sticker shock and see significant percentage and/or dollar increases to individual fees. However, the notion of a discount applied to fees may have strong appeal to customers and other interested parties.

Option 4: Capped Increase

Under this option, the City Council would limit individual fee increase to a specified percentage increase (cap) above its current level (e.g., a 50% increase only).

This approach applies an understandable consistency to the increases, but it separates the fees from a relationship with full cost. Depending on the cap selected, this approach can prevent significant increases to fees that would occur under a full-cost-recovery scenario. However, it also could limit the cost-recovery performance of individual fees, and thus result in continued underfunding of services.

Option 5: Phased Implementation

The option to phase the implementation of fee changes over time is applicable to each of the other options. Under this approach, the City would select a period of years over which to achieve its overall goal. For example, the City could decide to achieve full cost recovery over a period of four years (or some other desired period), rather than all in the first year. To achieve a “full cost in four years” goal, the City would increase the fees by 25% of the gap between current fees and full cost each year for 4 years. The City should also consider annual inflation into the annual phased growth factors, to ensure that full cost is included for the duration of the phasing.

This approach would smooth out the fee increases, which might allow customers to adjust their business plans, plan for future development projects, absorb the increases over time, and build the increases into their cost calculations. This approach may also stimulate some development activity, as customers schedule their projects earlier to take advantage of reduced fees. However, this approach will also maintain a level of deficit for a longer duration and perpetuate an underfunding of services.



Option 6: Hybrid Approach

The City has the option to mix and match the components of each of the options to establish a process and an outcome that best meets its needs. Further evaluation and understanding of City objectives would be necessary to more fully define the most appropriate recommendation for the City.

Consultant's Recommendation Regarding Implementation Strategies

The ideal fee implementation strategy for Glendale can only be determined through careful evaluation of City Council priorities, community input, future City budget conditions, City policy, and potential community impact and response. Most of this information is unavailable at this time and is likely to change periodically; so in order to provide a recommendation in the absence of this direct knowledge, Wohlford Consulting must rely upon successful experiences with other communities and knowledge of Glendale gained through this Study.

To improve the cost-recovery performance of the City, Wohlford Consulting recommends a blended, or hybrid, implementation approach that combines the full-cost-recovery goals of Option #1 with the customer and community-centric features of a phased approach from Option #5.

In recognition that the City Council may not want to set all fees at full cost, this general recommended approach is flexible and acknowledges that the City will likely seek 100% cost-recovery only for certain fees. In addition, the City will likely set different phasing schedules for individual fees, ranging from immediate implementation at 100% of cost to a schedule of increases over many years to achieve a level of full-cost recovery in the future.

The phased approach is intended to "soften" the larger fee increases, including many that could increase from zero to hundreds or thousands of dollars at full cost. The potential for "sticker shock" and customer frustration is real, and a phased approach may help the City achieve community acceptance of the fees with less controversy and rancor. The City's revenue goals and financial condition should be the primary driver for determining the specific time frame for the phased approach.

Wohlford Consulting believes that this blended/hybrid approach would be most beneficial to Glendale, because the City can maintain the relationship between fees and full cost (thus facilitating future adjustments), as well as maintain focus on an overall goal of full cost recovery—while retaining flexibility to adapt to changing local conditions. In addition, the phasing of some fee changes will make it easier for customers to accept and adjust to the cost increases, and it will allow time for the economy to continue to recover before the full impact of the final fee increases is borne by customers.

Note: This recommendation also recognizes the need to continue subsidizing certain fees (e.g., water heater permits, appeals) in order to ensure continued public safety and reasonable public involvement in the development process, for example.



Future Updates

This Study represents a snapshot in time of the costs to provide fee related services. This analysis is based upon the FY 2013/14 Final Budget, including the staffing and budgeted expenditures. However, the study's specific applicability to the budget and current costs will effectively end when the departments experience significant budget changes. With budget/cost increases over time, the fee levels would fall further behind in future years. Consequently, the City needs a method to keep the fees relatively current with changes in costs over time. Some of the most common approaches include:

Status Quo: Many cities simply allow their fees to remain constant over the years. Not only does this approach negatively affect revenue recovery, it also causes potentially dramatic increases when the next update is completed. Wohlford Consulting *recommends against* the status quo approach.

Full Review: Glendale can elect to conduct a complete Cost of Service Study each year. This would be the most accurate and defensible update strategy, but it would be the most expensive and time consuming. The payback for this level of effort and scrutiny does not usually warrant this approach, so Wohlford Consulting *does not* recommend it.

Minor Update: A minor update would involve changing only the basic cost factors in the existing fee models to recalculate fees at the new levels. Time estimates, allocation bases, staffing levels, and other key components would remain the same. This level of analysis would require either the re-involvement of a consultant. Either direction would be more cost-effective than a full review, since consultant fees would be merely a fraction of the cost of an entire study. *Wohlford Consulting recommends the minor update approach as the optimal way to stay current and remain defensible.*

Inflation Factor: One of the easiest and least expensive update approaches is to apply an inflation factor to existing fees in an attempt to mirror cost increases over time. This method simply entails the development of a spreadsheet to apply a percentage increase to current fees. The flaw in this approach is the potential inaccuracy of any inflation factor applied generically to a wide range of cost types. However, this approach is generally accepted (and seldom challenged) as a convenient and reasonably accurate way to modify fees in future years. For this reason, *Wohlford Consulting also recommends the inflation factor approach, if the City does not wish to conduct a minor update.*

The key to an effective inflation factor approach is to select the right factor. A variety of CPI-type factors are available for the City to use, with the most common and recognized source being the U.S. Department of Labor, Bureau of Labor Statistics (<http://www.bls.gov/cpi>).



The Los Angeles-Riverside-Orange County CPI (All Urban Consumers) *declined* .8% in 2008—a phenomenon not seen since 1939. The index increased less than 3% annually since 2008, with growth of 1.2% in 2010, 2.7% in 2011, 1.9% in 2012, and 1.1% in 2013. For the West Urban Area CPI, the annual rate of increase has been 3.5% or less since 2002, and the rate *declined* .4% for 2009—the first time in the history of that index (since 1967). The increase in 2010 was 1.1%, 2.8% in 2011, 2.2% in 2012; and 1.5% in 2013.

Considering energy, health care, retirement, and other key costs, the actual costs for the City of Glendale have probably far exceeded a 3-4% average annual growth over the past decade. Based on this assumption, Wohlford Consulting recommends that the City establish its own inflation factor that represents local cost growth. The use of an average factor would mitigate radical swings from year to year. The basis for this factor could be one of the following:

1. *City labor costs.* Labor costs (salaries and benefits) comprise the majority of operating costs and the largest component of fees for departments, so they are the key driver for overall cost increases. In addition, these costs are the most predictable costs, which will allow the City to calculate prospective fee modifications sooner. With faster base information, the City will be able to increase fees earlier and more accurately, which will help to maximize cost recovery performance. To create this factor, the City can calculate the overall percentage increases to salaries and benefits from year to year and apply this same percentage increase to existing fee levels. If there is concern that the labor costs have increased without a corresponding increase in all other budgeted costs, the City can moderate the labor cost factor, by determining the specific ratio of labor costs to all other costs, and applying this ratio to reduce the labor cost factor accordingly. For example, if labor costs are 80% of total costs, and the labor costs increase 10% from one year to the next, the City can apply an 8% increase to all fees.
2. *Total Budget Costs.* The City could calculate the overall percentage increases to department budgets and apply this increase to existing fee levels. These costs may also be predictable, but the City must take special care to exclude cost components from the calculations that are not related to fee activities, as was done in the original fee study.



CONCLUSION

Thank You to City Staff

As part of the study process, the consultant received tremendous support and cooperation from City staff, who contributed and reviewed a variety of components to the study, including:

- Budget and other cost data
- Staffing structures
- Fee and service structures, organization, and descriptions
- Time estimates to complete work tasks
- Activity statistics (fee volumes) and current fee levels
- Review of draft results and other documentation
- Information and characterizations of existing relevant issues and policies

A Cost of Service Study requires significant involvement of the managers and line staff from the City departments—on top of their existing workloads and competing priorities. The contributions of City staff were critical to the success of the study. The individuals involved should be commended for their assistance, professionalism, positive attitudes, helpful suggestions, responsiveness, and overall cooperation. In particular, *Wohlford Consulting* would like to recognize and thank the following City staff for their considerable assistance:

Community Development

- Maria Maldonado
- Steve Rodriguez
- Yolanda Valtierra
- Sona Mooradian
- John Brownell
- Philippe Eskander
- Armine Himinez
- Celeste Luna
- Tim Foy
- Hassan Haghani
- Jan Edwards

Fire

- Stuart Tom
- Jeff Halpert
- Vasken Demirjian
- Julie Schaeffer
- Harold Scoggins
- Doug Nickles

Police

- Stewart Brackin
- Malinda Marin
- Evelyn Petters
- Sherri Servillo
- Jay Kreitz
- Stewert Bracken

Public Works

- Alina Morshidian
- April Fitzpatrick
- Bill A'Hearn
- Shea Eccleston-Banwer
- Narine Pogosyan
- Violet Nielson
- Wayne Ko

Finance

- Jason Bradford
- Armen Harkalyan



Other Department staff probably contributed to the study with data collection and input behind the scenes, but they did not work directly with the consultant (so their names are unknown to the consultant). Nevertheless, they should be commended for their assistance towards the completion of the study, as well.

Closing Comments

The City of Glendale engaged Wohlford Consulting to conduct an objective analysis of the full costs incurred by the City in support of various activities for which the City charges user fees. The project consisted of high-quality study processes and a unit cost build-up methodology to identify the full cost for individual fee activities.

Through this Study, the City of Glendale has a more complete understanding of the full cost to provide City user fee services to the community. With this information, the City can consider the public policy and financial implications of its current approach to cost recovery for these services. The end result will be a new fee schedule that is based upon an objective analysis.



APPENDIX 1:

COST RESULTS FOR PUBLIC WORKS

The follow pages contain a summary of the results from the analysis of
Public Works Department fee services.

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
1	UNIT FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
2	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
3	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
4	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
5	GRADING PLAN CHECK:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
6	Land Development - Grading Plan Check 0-1,000 cubic yards	-	27.00	\$ 975.00	\$ 1,971.45	\$ -	\$ 1,971.45	\$ (996.45)	49%
7	Land Development - Grading Plan Check 1,001-10,000 cubic yards Each additional 1,000 cubic yards or fraction thereof	Calculated increment between fee sizes	21.00	\$ 72.00	\$ -	\$ 410.87	\$ 410.87	\$ (338.87)	18%
8	Land Development - Grading Plan Check - 10,000 and greater cubic yards First 10,000 cubic yards	-	4.00	\$ 1,640.00	\$ 5,669.27	\$ -	\$ 5,669.27	\$ (4,029.27)	29%
9	Land Development - Grading Plan Check 10,001 or greater, each additional 10,000 cubic yards or fraction thereof	Increment to infinity	7.00	\$ 212.00	\$ 849.55	\$ -	\$ 849.55	\$ (637.55)	25%
10	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
11	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
12	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
13	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
14	GRADING INSPECTION / PERMITS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
15	Land Development - Grading Permits 0 - 1,000 cubic yards	-	27.00	\$ 1,371.00	\$ 2,514.44	\$ -	\$ 2,514.44	\$ (1,143.44)	55%
16	Land Development - Grading Permits 1,001-10,000 cubic yards Each additional 1,000 cubic yards or fraction thereof	Calculated increment between fee sizes	21.00	\$ 121.00	\$ -	\$ 270.63	\$ 270.63	\$ (149.63)	45%
17	Land Development - Grading Permits 10,001 or greater cubic yards First 10,000 cubic yards	-	4.00	\$ 2,465.00	\$ 4,950.15	\$ -	\$ 4,950.15	\$ (2,485.15)	50%
18	Land Development - Grading Permits 10,001 or greater, each additional 10,000 cubic yards or fraction thereof	Increment to infinity	7.00	\$ 364.00	\$ 2,292.43	\$ -	\$ 2,292.43	\$ (1,928.43)	16%
19	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
20	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
21	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
22	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
23	MAP ANALYSIS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
24	Land Development - Map Analysis for Parcels - 1-4 Parcels (Up to Three Reviews)	passthrough: no cost calcs	-	\$ 5,792.00	\$ -	\$ -	\$ -	\$ 5,792.00	0%
25	Land Development - Map Analysis for Parcels - 5-10 Parcels (Up to Three Reviews)	passthrough: no cost calcs	-	\$ 5,792.00	\$ -	\$ -	\$ -	\$ 5,792.00	0%
26	Land Development - Map Analysis for Parcels - 11-50 Parcels (Up to Three Reviews)	passthrough: no cost calcs	-	\$ 9,919.00	\$ -	\$ -	\$ -	\$ 9,919.00	0%
27	Land Development - Map Analysis for Parcels - 51 or more Parcels (Up to Three Reviews)	passthrough: no cost calcs	-	\$ 14,050.00	\$ -	\$ -	\$ -	\$ 14,050.00	0%
28	Land Development - Map Analysis for Parcels - Fourth & Fifth Submittal of Originals and/or prints	passthrough: no cost calcs	-	\$ 2,251.00	\$ -	\$ -	\$ -	\$ 2,251.00	0%
29	Land Development - Map Analysis for Parcels - Sixth & Seventh Submittal of Originals and/or prints	passthrough: no cost calcs	-	\$ 2,042.00	\$ -	\$ -	\$ -	\$ 2,042.00	0%
30	Land Development - Map Analysis for Parcels - Eight & Each Subsequent Submittal of Original and/or prints	passthrough: no cost calcs	-	\$ 1,904.00	\$ -	\$ -	\$ -	\$ 1,904.00	0%
31	Land Development - Easement Checking for Parcels	passthrough: no cost calcs	-	\$ 471.00	\$ -	\$ -	\$ -	\$ 471.00	0%
32	Land Development - Verification of conditions for Parcel Maps	passthrough: no cost calcs	-	\$ 381.00	\$ -	\$ -	\$ -	\$ 381.00	0%
33	Land Development - Map Analysis for Tracts - 1-5 Lots (Up to three reviews)	passthrough: no cost calcs	-	\$ 5,818.00	\$ -	\$ -	\$ -	\$ 5,818.00	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
34	Land Development - Map Analysis for Tracts - 6-10 Lots (Up to three reviews)	passthrough: no cost calcs	-	\$ 5,818.00	\$ -	\$ -	\$ -	\$ 5,818.00	0%
35	Land Development - Map Analysis for Tracts - 11-25 Lots (Up to three reviews plus \$17 per Lot in excess of 10 Lots)	passthrough: no cost calcs	-	\$ 12,641.00	\$ -	\$ -	\$ -	\$ 12,641.00	0%
36	Land Development - Map Analysis for Tracts - 26-50 Lots (Up to three reviews plus \$17 per Lot in excess of 10 Lots)	passthrough: no cost calcs	-	\$ 12,641.00	\$ -	\$ -	\$ -	\$ 12,641.00	0%
37	Land Development - Map Analysis for Tracts - 51-100 Lots (Up to three reviews plus \$10 per Lot in excess of 50 Lots)	passthrough: no cost calcs	-	\$ 16,204.00	\$ -	\$ -	\$ -	\$ 16,204.00	0%
38	Land Development - Map Analysis for Tracts - 101-150 Lots (Up to three reviews plus \$5 per Lot in excess of 100 Lots)	passthrough: no cost calcs	-	\$ 25,193.00	\$ -	\$ -	\$ -	\$ 25,193.00	0%
39	Land Development - Map Analysis for Tracts - 151 or more Lots (Up to three reviews plus \$5/Lot in excess of 100 Lots)	passthrough: no cost calcs	-	\$ 32,748.00	\$ -	\$ -	\$ -	\$ 32,748.00	0%
40	Land Development - Map Analysis for Tracts - Fourth and Fifth Submittal of Originals and/or prints	passthrough: no cost calcs	-	\$ 2,677.00	\$ -	\$ -	\$ -	\$ 2,677.00	0%
41	Land Development - Map Analysis for Tracts - Sixth & Seventh Submittal of Originals and/or prints	passthrough: no cost calcs	-	\$ 2,251.00	\$ -	\$ -	\$ -	\$ 2,251.00	0%
42	Land Development - Map Analysis for Tracts - Eight & Each Subsequent Submittal of Original and/or prints	passthrough: no cost calcs	-	\$ 1,904.00	\$ -	\$ -	\$ -	\$ 1,904.00	0%
43	Land Development - Easement Checking for Tracts	passthrough: no cost calcs	-	\$ 857.00	\$ -	\$ -	\$ -	\$ 857.00	0%

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
44	Land Development - Verification of conditions for Tract Maps	passthrough: no cost calcs	-	\$ 813.00	\$ -	\$ -	\$ -	\$ 813.00	0%
45	Land Development - Monument Inspection	passthrough: no cost calcs	-	\$ 312.00	\$ -	\$ -	\$ -	\$ 312.00	0%
46	City Review and Processing of Contractor Services (City Administrative Cost)	no calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
47	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
48	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
49	OTHER LAND DEVELOPMENT FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
50	Land Development - Engineering Permit	-	13.00	\$ 74.00	\$ 393.26	\$ -	\$ 393.26	\$ (319.26)	19%
51	Land Development - Certificate of Correction Plan Checking Fee	passthrough: no cost calcs	-	\$ 389.00	\$ -	\$ -	\$ -	\$ 389.00	0%
52	Land Development - Engineering & Processing Fee - Tract Map	-	6.00	\$ 1,635.00	\$ 3,056.30	\$ -	\$ 3,056.30	\$ (1,421.30)	53%
53	Land Development - Engineering & Processing Fee - Parcel Map	-	1.00	\$ 1,548.00	\$ 2,848.13	\$ -	\$ 2,848.13	\$ (1,300.13)	54%
54	Land Development - Improvement Plan Check Fees Based on 20 Scale Plans Up to Three Reviews	-	13.00	\$ 2,500.00	\$ 3,862.30	\$ -	\$ 3,862.30	\$ (1,362.30)	65%
55	Land Development - Improvement Plan Check Fees Based on 20 Scale Plans for Each Subsequent Review (After the 1st Three Reviews)	-	1.00	\$ 750.00	\$ 814.26	\$ -	\$ 814.26	\$ (64.26)	92%
56	Land Development - Penalty for Grading Without an Approved Grading Permit****	no cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
57	Land Development - Wet Weather Erosion Control Plan Review****	no cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
58	Land Development - Penalty for Storm Water Pollution Prevention Plan Non-Compliance****	no cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
59	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
60	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
61	Right of Way - Street/Alley Vacations	-	3.00	\$ 8,429.00	\$ 9,988.86	\$ -	\$ 9,988.86	\$ (1,559.86)	84%
62	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
63	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
64	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
65	CONSTRUCTION & ROW PERMITS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
66	Construction - Encroachment Permit	-	21.00	\$ 1,049.00	\$ 1,452.21	\$ -	\$ 1,452.21	\$ (403.21)	72%
67	Construction - Excavation Permits (application, processing, and inspection) Application for Permit (non-refundable)	-	406.00	\$ 689.00	\$ 851.22	\$ -	\$ 851.22	\$ (162.22)	81%
68	Construction - Excavation Permits (application, processing, and inspection) Blanket Permit	-	255.00	\$ 345.00	\$ 296.77	\$ -	\$ 296.77	\$ 48.23	116%
69	Construction - Excavation Permits (application, processing, and inspection) Late Application Fee (non-refundable)	no cost calc	-	\$ 1,033.00	\$ -	\$ -	\$ -	\$ 1,033.00	0%
70	Construction - Excavation Permits (application, processing, and inspection) Inspection Fee	no cost calc	-	\$ 195.00	\$ -	\$ -	\$ -	\$ 195.00	0%
71	Construction - Excavation Permits—Special Deposit Fee or Rates Asphalt Pavement	no cost calc	-	\$ 9.00	\$ -	\$ -	\$ -	\$ 9.00	0%
72	Construction - Excavation Permits—Special Deposit Fee or Rates Concrete Pavement & Gutter	no cost calc	-	\$ 13.00	\$ -	\$ -	\$ -	\$ 13.00	0%
73	Construction - Excavation Permits—Special Deposit Fee or Rates Concrete Driveway, Sidewalk & Apron	no cost calc	-	\$ 12.00	\$ -	\$ -	\$ -	\$ 12.00	0%
74	Construction - Excavation Permits—Special Deposit Fee or Rates Concrete Sidewalk	no cost calc	-	\$ 9.00	\$ -	\$ -	\$ -	\$ 9.00	0%
75	Construction - Excavation Permits—Special Deposit Fee or Rates Concrete Curb	no cost calc	-	\$ 33.00	\$ -	\$ -	\$ -	\$ 33.00	0%
76	Construction - Excavation Permits—Special Deposit Fee or Rates Saw Cutting	no cost calc	-	\$ 2.00	\$ -	\$ -	\$ -	\$ 2.00	0%
77	Construction - Excavation Permits—Special Deposit Fee or Rates Non-standard Sidewalk	no cost calc	-	\$ 31.00	\$ -	\$ -	\$ -	\$ 31.00	0%
78	Construction - Excavation Permits—Special Deposit Fee or Rates Minimum Charge	no cost calc	-	\$ 587.00	\$ -	\$ -	\$ -	\$ 587.00	0%
79	Construction - Right of Way Improvements—Permit & Inspection Application Fees	-	70.00	\$ 58.00	\$ 533.22	\$ -	\$ 533.22	\$ (475.22)	11%
80	Construction - Right of Way Improvements—Permit and Inspection Fees Each Driveway—1st . 16' of width at curb	no cost calc	-	\$ 135.00	\$ -	\$ -	\$ -	\$ 135.00	0%
81	Construction - Right of Way Improvements—Permit and Inspection Fees Each Driveway—over 16'	no cost calc	-	\$ 5.00	\$ -	\$ -	\$ -	\$ 5.00	0%

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Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
82	Construction - Right of Way Improvements—Permit and Inspection Fees Curb & Gutter—1st . 10 lineal feet	no cost calc	-	\$ 88.00	\$ -	\$ -	\$ -	\$ 88.00	0%
83	Construction - Right of Way Improvements—Permit and Inspection Fees Curb & Gutter—over 10'	no cost calc	-	\$ 5.00	\$ -	\$ -	\$ -	\$ 5.00	0%
84	Construction - Right of Way Improvements—Permit and Inspection Fees Sidewalk—1st . 100 sq.ft.	no cost calc	-	\$ 105.00	\$ -	\$ -	\$ -	\$ 105.00	0%
85	Construction - Right of Way Improvements—Permit and Inspection Fees Sidewalk—over 100 sq.ft.	no cost calc	-	\$ 1.00	\$ -	\$ -	\$ -	\$ 1.00	0%
86	Construction - Right of Way Improvements—Permit and Inspection Fees Drain Repair or Installation—1st drain	no cost calc	-	\$ 83.00	\$ -	\$ -	\$ -	\$ 83.00	0%
87	Construction - Right of Way Improvements—Permit and Inspection Fees Drain Repair or Installation—ea. additional	no cost calc	-	\$ 83.00	\$ -	\$ -	\$ -	\$ 83.00	0%
88	Construction - Right of Way Improvements—Permit and Inspection Fees Asphalt Driveway (Temporary Permit)	no cost calc	-	\$ 88.00	\$ -	\$ -	\$ -	\$ 88.00	0%
89	Construction - Right of Way Improvements—Permit and Inspection Fees Minimum Inspection Fee	no cost calc	-	\$ 69.00	\$ -	\$ -	\$ -	\$ 69.00	0%
90	Right of Way Improvements - Address Painting Permit	no cost calc	-	\$ 215.00	\$ -	\$ -	\$ -	\$ 215.00	0%
91	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
92	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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Fee Service Information				Full Cost Results (Unit)					
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93	DOCUMENT AND RECORDS FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
94	GIS MAP - Topo. Building/Aerials - C-size (18"x24") or Smaller	No cost calc	-	\$ 50.00	\$ -	\$ -	\$ -	\$ 50.00	0%
95	GIS MAP - Topo. Building/Aerials - GTR than C-size (18"x24")	No cost calc	-	\$ 75.00	\$ -	\$ -	\$ -	\$ 75.00	0%
96	Miscellaneous Fee - Metropolitan Topographic Maps 24" x 36" (D-size)	No cost calc	-	\$ 101.00	\$ -	\$ -	\$ -	\$ 101.00	0%
97	Miscellaneous Fee - City Map with Street Index 24" X 36" (D-size)	No cost calc	-	\$ 50.00	\$ -	\$ -	\$ -	\$ 50.00	0%
98	Miscellaneous Fee - City Map with Street Index 36" x 44" (D-size)	No cost calc	-	\$ 50.00	\$ -	\$ -	\$ -	\$ 50.00	0%
99	Digital Data Labor to copy, organize, translate, convert and download data onto magnetic media	No cost calc	-	\$ 202.00	\$ -	\$ -	\$ -	\$ 202.00	0%
100	Digital Data Compact Disks	No cost calc	-	\$ 34.00	\$ -	\$ -	\$ -	\$ 34.00	0%
101	Digital Data DVD Disks	No cost calc	-	\$ 34.00	\$ -	\$ -	\$ -	\$ 34.00	0%
102	Annual Public Records Services (annual hours)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
103	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
104	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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105	OTHER PUBLIC WORKS / ENGINEERING FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
106	New Sidewalk Dining Permit	-	5.00	\$ 150.00	\$ 804.20	\$ -	\$ 804.20	\$ (654.20)	19%
107	New Sidewalk Dining Permit; Additional Fee; Based on the Area of Sidewalk Occupied; When Permit is approved	-	1.00	\$ 2.00	\$ -	\$ -	\$ -	\$ 2.00	0%
108	Sidewalk Dining Permit - Renewal	-	78.00	\$ 50.00	\$ 568.66	\$ -	\$ 568.66	\$ (518.66)	9%
109	Sidewalk Dining Permit - Renewal; Additional Fee; Based on the Area of Sidewalk Occupied; When Permit is approved	-	1.00	\$ 1.00	\$ -	\$ -	\$ -	\$ 1.00	0%
110	Pedestrian Signs	-	2.00	\$ 102.00	\$ 694.66	\$ -	\$ 694.66	\$ (592.66)	15%
111	Wireless Communication Facility Application Processing Fee (Actual Cost @ Staff Hourly Rates)	variable	-	\$ 521.00	\$ -	\$ -	\$ -	\$ 521.00	0%
112	Wireless Communication Facility Encroachment Permit Expert Review (Actual Cost @ Staff Hourly Rates)	variable	-	\$ 521.00	\$ -	\$ -	\$ -	\$ 521.00	0%
113	Covenants and Agreement	-	15.00	\$ 1,764.00	\$ 3,117.90	\$ -	\$ 3,117.90	\$ (1,353.90)	57%
114	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
115	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
116	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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117	STREET USE:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
118	Street Use Permit (temporary Use of Streets, Sidewalk Parkway, Parking Lot or Alleys- one time plus daily) Flat Fee	-	750.00	\$ 50.00	\$ 222.95	\$ -	\$ 222.95	\$ (172.95)	22%
119	Street Use Permit (temporary Use of Streets, Sidewalk Parkway, Parking Lot or Alleys Fee Per Each 500 Square Feet Area	No cost calc	-	\$ 25.00	\$ -	\$ -	\$ -	\$ 25.00	0%
120	Street Use Permit Violation Fee First Day	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
121	Street Use Permit Violation Fee Each Day After (Amount tripled each day after)	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
122	Street Use Permit Late Penalty or Renewal Fee 50% of total permit amount for the total occupancy duration	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
123	Right of Way - Summary Street/Alley Vacations (NEW PROPOSED FEE)	new fee	1.00	\$ -	\$ 6,774.39	\$ -	\$ 6,774.39	\$ (6,774.39)	0%
124	Easement Quitclaims (NEW PROPOSED FEE)	new fee	1.00	\$ -	\$ 5,665.33	\$ -	\$ 5,665.33	\$ (5,665.33)	0%
125	Technology Surcharge – Shall Apply to All Engineering Related Permits and Services, Including Plan Review, Licenses and Certificates. The Technology Surcharge Shall Not Apply to Charges for Reproduction of City Records, Such as the Printing of Maps Nor for Staff Services Used for the Reproduction of Recorded Documents.	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
126	Oversize Load Permit-Single Occurrence (NEW PROPOSED FEE) - Limited by state law	new fee	250.00	\$ -	\$ 98.15	\$ -	\$ 98.15	\$ (98.15)	0%
127	Oversize Load Permit-Annual (NEW PROPOSED FEE)- Limited by state law	new fee	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
128	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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129	MAINTENANCE SERVICES FEES;	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
130	Barricade Placement Fee 10 Barricades a Day	-	30.00	\$ 10.00	\$ 49.88	\$ -	\$ 49.88	\$ (39.88)	20%
131	Barricade Placement Fee Additional Barricade a Day	-	75.00	\$ 1.00	\$ 8.26	\$ -	\$ 8.26	\$ (7.26)	12%
132	Street Tree Permit Application Fee	-	10.00	\$ 69.00	\$ 155.76	\$ -	\$ 155.76	\$ (86.76)	44%
133	Indigenous Tree Fees in Public Works Permit Fees Cutting, removing, moving, or encroaching upon a protected indigenous tree 1 to 5 protected indigenous trees	-	20.00	\$ 415.00	\$ 659.81	\$ -	\$ 659.81	\$ (244.81)	63%
134	Indigenous Tree Fees in Public Works Permit Fees Cutting, removing, moving, or encroaching upon a protected indigenous tree More than 5 protected indigenous trees	-	5.00	\$ 450.00	\$ 659.81	\$ -	\$ 659.81	\$ (209.81)	68%
135	Indigenous Tree Fees in Public Works Permit Fees Conduction an additional site inspection, consulting or monitoring by an arborist, reviewing a permit application revision, or preparing a revised or additional report	-	0.10	\$ 450.00	\$ 464.41	\$ -	\$ 464.41	\$ (14.41)	97%
136	Indigenous Tree Fees in Public Works Permit Fees Pruning a protected indigenous tree	-	130.00	\$ -	\$ 39.81	\$ -	\$ 39.81	\$ (39.81)	0%
137	Indigenous Tree Fees in Public Works Permit Fees Removing a dead, protected indigenous tree	-	25.00	\$ -	\$ 87.12	\$ -	\$ 87.12	\$ (87.12)	0%
138	Indigenous Tree Fees in Public Works Tree Installation Fees 15 Gallon tree	-	1.00	\$ 104.00	\$ 95.19	\$ -	\$ 95.19	\$ 8.81	109%
139	Indigenous Tree Fees in Public Works Tree Installation Fees 24 Inch Box Tree	-	46.00	\$ 323.00	\$ 95.21	\$ -	\$ 95.21	\$ 227.79	339%
140	Indigenous Tree Fees in Public Works Tree Installation Fees 36 Inch Box Tree (City staff install)	-	0.10	\$ 1,354.00	\$ 1,382.73	\$ 375.00	\$ 1,757.73	\$ (403.73)	77%
141	Indigenous Tree Fees in Public Works Tree Installation Fees 48 Inch Box Tree (City staff install)	-	0.10	\$ 1,563.00	\$ 1,853.92	\$ 825.00	\$ 2,678.92	\$ (1,115.92)	58%
142	Indigenous Tree Fees in Public Works Tree Installation Fees 60 Inch Box Tree (City staff install)	-	0.10	\$ 3,645.00	\$ 2,308.66	\$ 1,550.00	\$ 3,858.66	\$ (213.66)	94%
143	Non-Regulatory Curb Painting - First 25 feet (NEW PROPOSED)	new fee	3,750.00	\$ -	\$ 37.80	\$ -	\$ 37.80	\$ (37.80)	0%

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Fee Service Information				Full Cost Results (Unit)					
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144	Non-Regulatory Curb Painting - Each Additional 25 feet (NEW PROPOSED)	new fee	375.00	\$ -	\$ 20.66	\$ -	\$ 20.66	\$ (20.66)	0%
145	Repainting of Non-Regulatory Curb Paint - First 25 feet (NEW PROPOSED)	new fee	1,250.00	\$ -	\$ 29.23	\$ -	\$ 29.23	\$ (29.23)	0%
146	Repainting of Non-Regulatory Curb Paint - Each Additional 25 feet (NEW PROPOSED)	new fee	125.00	\$ -	\$ 20.66	\$ -	\$ 20.66	\$ (20.66)	0%
147	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
148	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
149	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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150	PARKING FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
151	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
152	Market Place Parking (120 S. Maryland Ave) Transient Parking Rate First 90 Minutes without validation	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
153	Market Place Parking (120 S. Maryland Ave) Transient Parking Rate After 90 Minutes	No cost calc	-	\$ 2.00	\$ -	\$ -	\$ -	\$ 2.00	0%
154	Market Place Parking (120 S. Maryland Ave) Transient Parking Rate Maximum Fee	No cost calc	-	\$ 6.00	\$ -	\$ -	\$ -	\$ 6.00	0%
155	Market Place Parking (120 S. Maryland Ave) Movie ticket validation First 4 hours	No cost calc	-	\$ 1.00	\$ -	\$ -	\$ -	\$ 1.00	0%
156	Market Place Parking (120 S. Maryland Ave) Movie ticket validation After 4 hours	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
157	Market Place Parking (120 S. Maryland Ave) Merchant Validation First 2 Hours	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
158	Market Place Parking (120 S. Maryland Ave) Merchant Validation After 2 Hours	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
159	Market Place Parking (120 S. Maryland Ave) Library Validation First 3 Hours	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
160	Market Place Parking (120 S. Maryland Ave) Library Validation After 3 Hours	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
161	Market Place Parking (120 S. Maryland Ave) Church Validation Until 12:00 PM on Sundays	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
162	Market Place Parking (120 S. Maryland Ave) Church Validation After 12:00 PM on Sundays	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
163	Market Place Parking (120 S. Maryland Ave) Parking	No cost calc	-	\$ 60.00	\$ -	\$ -	\$ -	\$ 60.00	0%
164	Exchange Parking (115 N. Maryland Ave) Transient Parking Rate First 90 Minutes without validation	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
165	Exchange Parking (115 N. Maryland Ave) Transient Parking Rate After 90 Minutes	No cost calc	-	\$ 2.00	\$ -	\$ -	\$ -	\$ 2.00	0%
166	Exchange Parking (115 N. Maryland Ave) Transient Parking Rate Maximum Fee	No cost calc	-	\$ 6.00	\$ -	\$ -	\$ -	\$ 6.00	0%
167	Exchange Parking (115 N. Maryland Ave) Monthly Parking	No cost calc	-	\$ 60.00	\$ -	\$ -	\$ -	\$ 60.00	0%
168	Exchange Parking (115 N. Maryland Ave) Movie ticket validation First 4 hours	No cost calc	-	\$ 1.00	\$ -	\$ -	\$ -	\$ 1.00	0%
169	Exchange Parking (115 N. Maryland Ave) Movie ticket validation After 4 hours	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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Fee Service Information				Full Cost Results (Unit)					
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170	The Orange Street Parking Structure (222 N. Orange St.) Transient Parking Rate First 90 Minutes without validation	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
171	The Orange Street Parking Structure (222 N. Orange St.) Transient Parking Rate After 90 Minutes	No cost calc	-	\$ 2.00	\$ -	\$ -	\$ -	\$ 2.00	0%
172	The Orange Street Parking Structure (222 N. Orange St.) Transient Parking Rate Maximum Fee	No cost calc	-	\$ 6.00	\$ -	\$ -	\$ -	\$ 6.00	0%
173	The Orange Street Parking Structure (222 N. Orange St.) Monthly Parking	No cost calc	-	\$ 40.00	\$ -	\$ -	\$ -	\$ 40.00	0%
174	The Orange Street Parking Structure (222 N. Orange St.) Movie ticket validation First 4 hours	No cost calc	-	\$ 1.00	\$ -	\$ -	\$ -	\$ 1.00	0%
175	The Orange Street Parking Structure (222 N. Orange St.) Movie ticket validation After 4 hours	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
176	Glendale Transportation Center Monthly Parking for Employees of surrounding businesses - BELONGS IN TRANSIT FEES	No cost calc	-	\$ 30.00	\$ -	\$ -	\$ -	\$ 30.00	0%
177	On-Street Parking Meter Rates in Downtown	No cost calc	-	\$ 1.00	\$ -	\$ -	\$ -	\$ 1.00	0%
178	Brand Blvd. Parking Meter Rates in Downtown	No cost calc	-	\$ 1.00	\$ -	\$ -	\$ -	\$ 1.00	0%
179	Off-Street Parking Meter Rates in Downtown	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
180	On-Street Parking Meter Rates in Montrose	No cost calc	-	\$ 0.50	\$ -	\$ -	\$ -	\$ 0.50	0%
181	Off-Street Parking Meter Rates in Montrose	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
182	On-Street Parking Meter Rates near GCC	No cost calc	-	\$ 1.00	\$ -	\$ -	\$ -	\$ 1.00	0%
183	JPA - Off-Street Parking Meter Rates near GCC	No cost calc	-	\$ 0.75	\$ -	\$ -	\$ -	\$ 0.75	0%
184	JPA - City Parking Lot #32	No cost calc	-	\$ 1.00	\$ -	\$ -	\$ -	\$ 1.00	0%
185	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
186	Preferential Parking Permit Fee; Citywide (City staff processing cost and contractor unit charge included)	-	1,500.00	\$ 25.00	\$ 31.66	\$ -	\$ 31.66	\$ (6.66)	79%

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187	Preferential Parking Guest Permit Fee; Citywide (City staff processing cost and contractor unit charge included)	-	1,500.00	\$ 25.00	\$ 31.66	\$ -	\$ 31.66	\$ (6.66)	79%
188	Preferential Parking Daily Guest Permit (City staff processing cost and contractor unit charge included)	Free	3,000.00	\$ -	\$ 9.34	\$ -	\$ 9.34	\$ (9.34)	0%
189	Special District Daily Guest Parking Permit; 0-30 Permits (South Brand Blvd. District)(City staff processing cost and contractor unit charge included)	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
190	Special District Daily Guest Parking Permit; 31 and over (South Brand Blvd. District)(City staff processing cost and contractor unit charge included)	No cost calc	-	\$ 2.00	\$ -	\$ -	\$ -	\$ 2.00	0%
191	Special District Non-Resident Parking Permit; (South Brand Blvd. District)(City staff processing cost and contractor unit charge included)	No cost calc	-	\$ 25.00	\$ -	\$ -	\$ -	\$ 25.00	0%
192	Parking Garage Keycard Activation Fee	No cost calc	-	\$ 10.00	\$ -	\$ -	\$ -	\$ 10.00	0%
193	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
194	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
195	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
196	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
197	Reserved Parking Application Processing Fee Only - NEW FEE	new fee	400.00	\$ -	\$ 117.38	\$ -	\$ 117.38	\$ (117.38)	0%
198	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
199	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
200	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
201	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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202	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
203	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Director or His/Her Designee)	-	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
204	Customer Service Representative (per hour)	-	1.00	\$ 35.04	\$ 79.26	\$ -	\$ 79.26	\$ (44.22)	44%
205	Civil Engineering Assistant (per hour)	-	1.00	\$ 76.08	\$ 129.96	\$ -	\$ 129.96	\$ (53.88)	59%
206	Civil Engineering Associate (per hour)	-	1.00	\$ 94.00	\$ 152.10	\$ -	\$ 152.10	\$ (58.10)	62%
207	Civil Engineer II (per hour)	-	1.00	\$ 126.00	\$ 191.64	\$ -	\$ 191.64	\$ (65.64)	66%
208	Sr. Civil Engineer (per hour)	-	1.00	\$ 137.89	\$ 206.32	\$ -	\$ 206.32	\$ (68.43)	67%
209	Principal Civil Engineer (per hour)	-	1.00	\$ 146.64	\$ 217.13	\$ -	\$ 217.13	\$ (70.49)	68%
210	Engineering Technician (per hour)	-	1.00	\$ 68.21	\$ 120.24	\$ -	\$ 120.24	\$ (52.03)	57%
211	Sr Engineering Tech (per hour)	-	1.00	\$ 82.89	\$ 138.37	\$ -	\$ 138.37	\$ (55.48)	60%
212	Principal Engineering Tech (per hour)	-	1.00	\$ 99.60	\$ 159.01	\$ -	\$ 159.01	\$ (59.41)	63%
213	Traffic Engineer Associate (per hour)	-	1.00	\$ 91.81	\$ 149.38	\$ -	\$ 149.38	\$ (57.57)	61%
214	Traffic Engineer I (per hour)	-	1.00	\$ 90.61	\$ 147.91	\$ -	\$ 147.91	\$ (57.30)	61%
215	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
216	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
217	Engineering Project Specialist (per hour)	-	1.00	\$ 102.93	\$ 163.13	\$ -	\$ 163.13	\$ (60.20)	63%
218	Project Manager (per hour)	-	1.00	\$ 107.69	\$ 169.01	\$ -	\$ 169.01	\$ (61.32)	64%
219	Sr. Project Manager (per hour)	-	1.00	\$ 114.87	\$ 177.87	\$ -	\$ 177.87	\$ (63.00)	65%
220	Asst. Construction Inspector (per hour)	-	1.00	\$ 74.33	\$ 127.79	\$ -	\$ 127.79	\$ (53.46)	58%
221	Construction Inspector (per hour)	-	1.00	\$ 85.84	\$ 142.01	\$ -	\$ 142.01	\$ (56.17)	60%
222	Sr. Construction Inspector (per hour)	-	1.00	\$ 81.77	\$ 136.99	\$ -	\$ 136.99	\$ (55.22)	60%
223	Construction Services Manager (per hour)	-	1.00	\$ 104.81	\$ 165.45	\$ -	\$ 165.45	\$ (60.64)	63%
224	Sr. Survey Technician (per hour)	-	1.00	\$ 81.96	\$ 137.22	\$ -	\$ 137.22	\$ (55.26)	60%
225	Survey Party Chief (per hour)	-	1.00	\$ 97.16	\$ 156.01	\$ -	\$ 156.01	\$ (58.85)	62%
226	Survey Supervisor (Licensed) (per hour)	-	1.00	\$ 120.31	\$ 184.59	\$ -	\$ 184.59	\$ (64.28)	65%
227	Office Specialist I (per hour)	-	1.00	\$ 42.90	\$ 88.97	\$ -	\$ 88.97	\$ (46.07)	48%
228	Administrative Analyst (per hour)	-	1.00	\$ 78.02	\$ 132.36	\$ -	\$ 132.36	\$ (54.34)	59%
229	Real Property Agent (per hour)	-	1.00	\$ 69.23	\$ 121.49	\$ -	\$ 121.49	\$ (52.26)	57%
230	City Engineer (per hour)	-	1.00	\$ 178.37	\$ 256.32	\$ -	\$ 256.32	\$ (77.95)	70%
231	Director of Public Works (per hour)	-	1.00	\$ 183.10	\$ 262.17	\$ -	\$ 262.17	\$ (79.07)	70%
232	Civil Engineer I (per hour)	-	1.00	\$ 100.42	\$ 162.60	\$ -	\$ 162.60	\$ (62.18)	62%
233	GIS Analyst (per hour)	-	1.00	\$ 105.68	\$ 166.52	\$ -	\$ 166.52	\$ (60.84)	63%
234	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
235	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
236	Administrative Assistant - Parking (per hour)	-	1.00	\$ 60.25	\$ 108.94	\$ -	\$ 108.94	\$ (48.69)	55%
237	Customer Service Rep. - Parking (per hour)	-	1.00	\$ 35.04	\$ 79.26	\$ -	\$ 79.26	\$ (44.22)	44%
238	Assistant Parking Manager (per hour)	-	1.00	\$ 64.58	\$ 115.75	\$ -	\$ 115.75	\$ (51.17)	56%
239	Parking Manager (per hour)	-	1.00	\$ 91.01	\$ 148.41	\$ -	\$ 148.41	\$ (57.40)	61%
240	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
241	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
242	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
243	Arborist Crew Supervisor (per hour)	-	1.00	\$ 80.61	\$ 135.55	\$ -	\$ 135.55	\$ (54.94)	59%
244	Sr. Tree Trimmer (per hour)	-	1.00	\$ 72.06	\$ 125.00	\$ -	\$ 125.00	\$ (52.94)	58%
245	Tree Trimmer (per hour)	-	1.00	\$ 65.87	\$ 117.34	\$ -	\$ 117.34	\$ (51.47)	56%
246	Maintenance Worker - Tree Crew (per hour)	-	1.00	\$ 46.78	\$ 93.76	\$ -	\$ 93.76	\$ (46.98)	50%
247	Arborist Technician (per hour)	-	1.00	\$ 62.65	\$ 113.36	\$ -	\$ 113.36	\$ (50.71)	55%
248	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
249	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
250	Office Operations Supervisor (per hour)	-	1.00	\$ 56.28	\$ 105.49	\$ -	\$ 105.49	\$ (49.21)	53%
251	Traffic Painter (per hour)	-	1.00	\$ 54.20	\$ 102.93	\$ -	\$ 102.93	\$ (48.73)	53%
252	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
253	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
254	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
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RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
255	NON-FEE ACTIVITIES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
256	Counter / General Assistance: Pre-Project Support (annual)	-	-	\$ -	\$ 119.83	\$ -	\$ 119.83	\$ (119.83)	0%
257	Counter / General Assistance: Public Information (general, non-project) & Direct Assistance (e.g., speed bumps, stop signs, etc.) - not recoverable (annual)	-	-	\$ -	\$ 467,378.18	\$ -	\$ 467,378.18	\$ (467,378.18)	0%
258	CIP (annual)	-	-	\$ -	\$ 3,771,994.69	\$ -	\$ 3,771,994.69	\$ (3,771,994.69)	0%
259	Other City Projects (annual)	-	-	\$ -	\$ 237,765.45	\$ -	\$ 237,765.45	\$ (237,765.45)	0%
260	General Plan Update (annual)	-	-	\$ -	\$ 0.75	\$ -	\$ 0.75	\$ (0.75)	0%
261	Zoning Ordinance / Development Code Update (annual)	-	-	\$ -	\$ 2.43	\$ -	\$ 2.43	\$ (2.43)	0%
262	PC / Other Commission Support (annual)	-	-	\$ -	\$ 2.71	\$ -	\$ 2.71	\$ (2.71)	0%
263	Council / Constituent Referrals (annual)	-	-	\$ -	\$ 6,718.12	\$ -	\$ 6,718.12	\$ (6,718.12)	0%
264	CEQA Support - Public Projects (annual)	-	-	\$ -	\$ 123,758.05	\$ -	\$ 123,758.05	\$ (123,758.05)	0%
265	Neighborhood Planning/Meetings (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
266	Non-CIP ROW (annual)	-	-	\$ -	\$ 1,050,183.34	\$ -	\$ 1,050,183.34	\$ (1,050,183.34)	0%
267	Development Impact Fee Report (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
268	Pavement Management Program (annual)	-	-	\$ -	\$ 281.87	\$ -	\$ 281.87	\$ (281.87)	0%
269	Parking Enforcement & Support (annual)	-	-	\$ -	\$ 1,339,353.11	\$ -	\$ 1,339,353.11	\$ (1,339,353.11)	0%
270	Other Non-Fee Activities (annual)	-	-	\$ -	\$ 750,760.70	\$ -	\$ 750,760.70	\$ (750,760.70)	0%
271	GIS Maintenance & Updating (annual)	-	-	\$ -	\$ 3.01	\$ -	\$ 3.01	\$ (3.01)	0%
272	GIS - Other Departments (annual)	-	-	\$ -	\$ 2,818.64	\$ -	\$ 2,818.64	\$ (2,818.64)	0%
273	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
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RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
274	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
275	Support to Building (annual)	-	-	\$ -	\$ 227,783.86	\$ -	\$ 227,783.86	\$ (227,783.86)	0%
276	Support to Code Enforcement - Zoning (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
277	Support to Code Enforcement - Building (annual)	-	-	\$ -	\$ 1,222.35	\$ -	\$ 1,222.35	\$ (1,222.35)	0%
278	Support to Code Enforcement - Other (annual)	-	-	\$ -	\$ 5,078.44	\$ -	\$ 5,078.44	\$ (5,078.44)	0%
279	Support to Planning (annual)	-	-	\$ -	\$ 140,961.45	\$ -	\$ 140,961.45	\$ (140,961.45)	0%
280	Support to Neighborhood Services - General (annual)	-	-	\$ -	\$ 3,152.22	\$ -	\$ 3,152.22	\$ (3,152.22)	0%
281	Support to Police (annual)	-	-	\$ -	\$ 12,784.23	\$ -	\$ 12,784.23	\$ (12,784.23)	0%
282	Support to Fire - Operations (annual)	-	-	\$ -	\$ 10,514.35	\$ -	\$ 10,514.35	\$ (10,514.35)	0%
283	Support to Fire - Prevention (annual)	-	-	\$ -	\$ 489.81	\$ -	\$ 489.81	\$ (489.81)	0%
284	Support to Fire - Haz Mat (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
285	Support to Housing (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
286	Support to (placeholder) (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
287	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
288	Support to All Other Departments (annual)	-	-	\$ -	\$ 47,139.87	\$ -	\$ 47,139.87	\$ (47,139.87)	0%
289	Support to Other Agencies and Jurisdictions (annual)	-	-	\$ -	\$ 15,508.80	\$ -	\$ 15,508.80	\$ (15,508.80)	0%
290	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
291	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
292	END OF FEE LIST	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
	END OF FEE LIST								

TOTALS:

City of Glendale
2014 USER FEE STUDY
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PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
1	UNIT FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
2	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
3	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
4	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
5	GRADING PLAN CHECK:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
6	Land Development - Grading Plan Check 0-1,000 cubic yards	-	\$ 26,325.00	\$ 53,229.15	\$ (26,904.15)	49%	\$ 26,325.00	\$ 53,229.15	\$ (26,904.15)	49%
7	Land Development - Grading Plan Check 1,001-10,000 cubic yards Each additional 1,000 cubic yards or fraction thereof	Calculated increment between fee sizes	\$ 1,512.00	\$ 8,628.27	\$ (7,116.27)	18%	\$ 1,512.00	\$ 8,628.27	\$ (7,116.27)	18%
8	Land Development - Grading Plan Check - 10,000 and greater cubic yards First 10,000 cubic yards	-	\$ 6,560.00	\$ 22,677.08	\$ (16,117.08)	29%	\$ 6,560.00	\$ 22,677.08	\$ (16,117.08)	29%
9	Land Development - Grading Plan Check 10,001 or greater, each additional 10,000 cubic yards or fraction thereof	Increment to infinity	\$ 1,484.00	\$ 5,946.85	\$ (4,462.85)	25%	\$ 1,484.00	\$ 5,946.85	\$ (4,462.85)	25%
10	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
11	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
12	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
13	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
14	GRADING INSPECTION / PERMITS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
15	Land Development - Grading Permits 0 - 1,000 cubic yards	-	\$ 37,017.00	\$ 67,889.88	\$ (30,872.88)	55%	\$ 37,017.00	\$ 67,889.88	\$ (30,872.88)	55%
16	Land Development - Grading Permits 1,001-10,000 cubic yards Each additional 1,000 cubic yards or fraction thereof	Calculated increment between fee sizes	\$ 2,541.00	\$ 5,683.23	\$ (3,142.23)	45%	\$ 2,541.00	\$ 5,683.23	\$ (3,142.23)	45%
17	Land Development - Grading Permits 10,001 or greater cubic yards First 10,000 cubic yards	-	\$ 9,860.00	\$ 19,800.60	\$ (9,940.60)	50%	\$ 9,860.00	\$ 19,800.60	\$ (9,940.60)	50%
18	Land Development - Grading Permits 10,001 or greater, each additional 10,000 cubic yards or fraction thereof	Increment to infinity	\$ 2,548.00	\$ 16,047.01	\$ (13,499.01)	16%	\$ 2,548.00	\$ 16,047.01	\$ (13,499.01)	16%
19	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
20	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
21	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
22	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
23	MAP ANALYSIS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
24	Land Development - Map Analysis for Parcels - 1-4 Parcels (Up to Three Reviews)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
25	Land Development - Map Analysis for Parcels - 5-10 Parcels (Up to Three Reviews)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
26	Land Development - Map Analysis for Parcels - 11-50 Parcels (Up to Three Reviews)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
27	Land Development - Map Analysis for Parcels - 51 or more Parcels (Up to Three Reviews)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
28	Land Development - Map Analysis for Parcels - Fourth & Fifth Submittal of Originals and/or prints	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
29	Land Development - Map Analysis for Parcels - Sixth & Seventh Submittal of Originals and/or prints	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
30	Land Development - Map Analysis for Parcels - Eight & Each Subsequent Submittal of Original and/or prints	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
31	Land Development - Easement Checking for Parcels	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
32	Land Development - Verification of conditions for Parcel Maps	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
33	Land Development - Map Analysis for Tracts - 1-5 Lots (Up to three reviews)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
34	Land Development - Map Analysis for Tracts - 6-10 Lots (Up to three reviews)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
35	Land Development - Map Analysis for Tracts - 11-25 Lots (Up to three reviews plus \$17 per Lot in excess of 10 Lots)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
36	Land Development - Map Analysis for Tracts - 26-50 Lots (Up to three reviews plus \$17 per Lot in excess of 10 Lots)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
37	Land Development - Map Analysis for Tracts - 51-100 Lots (Up to three reviews plus \$10 per Lot in excess of 50 Lots)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
38	Land Development - Map Analysis for Tracts - 101-150 Lots (Up to three reviews plus \$5 per Lot in excess of 100 Lots)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
39	Land Development - Map Analysis for Tracts - 151 or more Lots (Up to three reviews plus \$5/Lot in excess of 100 Lots)	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
40	Land Development - Map Analysis for Tracts - Fourth and Fifth Submittal of Originals and/or prints	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
41	Land Development - Map Analysis for Tracts - Sixth & Seventh Submittal of Originals and/or prints	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
42	Land Development - Map Analysis for Tracts - Eight & Each Subsequent Submittal of Original and/or prints	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
43	Land Development - Easement Checking for Tracts	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
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44	Land Development - Verification of conditions for Tract Maps	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
45	Land Development - Monument Inspection	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
46	City Review and Processing of Contractor Services (City Administrative Cost)	no calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
47	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
48	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
49	OTHER LAND DEVELOPMENT FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
50	Land Development - Engineering Permit	-	\$ 962.00	\$ 5,112.38	\$ (4,150.38)	19%	\$ 962.00	\$ 5,112.38	\$ (4,150.38)	19%
51	Land Development - Certificate of Correction Plan Checking Fee	passthrough: no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
52	Land Development - Engineering & Processing Fee - Tract Map	-	\$ 9,810.00	\$ 18,337.80	\$ (8,527.80)	53%	\$ 9,810.00	\$ 18,337.80	\$ (8,527.80)	53%
53	Land Development - Engineering & Processing Fee - Parcel Map	-	\$ 1,548.00	\$ 2,848.13	\$ (1,300.13)	54%	\$ 1,548.00	\$ 2,848.13	\$ (1,300.13)	54%
54	Land Development - Improvement Plan Check Fees Based on 20 Scale Plans Up to Three Reviews	-	\$ 32,500.00	\$ 50,209.90	\$ (17,709.90)	65%	\$ 32,500.00	\$ 50,209.90	\$ (17,709.90)	65%
55	Land Development - Improvement Plan Check Fees Based on 20 Scale Plans for Each Subsequent Review (After the 1st Three Reviews)	-	\$ 750.00	\$ 814.26	\$ (64.26)	92%	\$ 750.00	\$ 814.26	\$ (64.26)	92%
56	Land Development - Penalty for Grading Without an Approved Grading Permit****	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
57	Land Development - Wet Weather Erosion Control Plan Review****	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
58	Land Development - Penalty for Storm Water Pollution Prevention Plan Non-Compliance****	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
59	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
60	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
61	Right of Way - Street/Alley Vacations	-	\$ 25,287.00	\$ 29,966.58	\$ (4,679.58)	84%	\$ 25,287.00	\$ 29,966.58	\$ (4,679.58)	84%
62	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
63	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
64	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
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65	CONSTRUCTION & ROW PERMITS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
66	Construction - Encroachment Permit	-	\$ 22,029.00	\$ 30,496.41	\$ (8,467.41)	72%	\$ 22,029.00	\$ 30,496.41	\$ (8,467.41)	72%
67	Construction - Excavation Permits (application, processing, and inspection) Application for Permit (non-refundable)	-	\$ 279,734.00	\$ 345,595.32	\$ (65,861.32)	81%	\$ 279,734.00	\$ 345,595.32	\$ (65,861.32)	81%
68	Construction - Excavation Permits (application, processing, and inspection) Blanket Permit	-	\$ 87,975.00	\$ 75,676.35	\$ 12,298.65	116%	\$ 87,975.00	\$ 75,676.35	\$ 12,298.65	116%
69	Construction - Excavation Permits (application, processing, and inspection) Late Application Fee (non-refundable)	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
70	Construction - Excavation Permits (application, processing, and inspection) Inspection Fee	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
71	Construction - Excavation Permits—Special Deposit Fee or Rates Asphalt Pavement	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
72	Construction - Excavation Permits—Special Deposit Fee or Rates Concrete Pavement & Gutter	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
73	Construction - Excavation Permits—Special Deposit Fee or Rates Concrete Driveway, Sidewalk & Apron	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
74	Construction - Excavation Permits—Special Deposit Fee or Rates Concrete Sidewalk	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
75	Construction - Excavation Permits—Special Deposit Fee or Rates Concrete Curb	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
76	Construction - Excavation Permits—Special Deposit Fee or Rates Saw Cutting	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
77	Construction - Excavation Permits—Special Deposit Fee or Rates Non-standard Sidewalk	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
78	Construction - Excavation Permits—Special Deposit Fee or Rates Minimum Charge	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
79	Construction - Right of Way Improvements—Permit & Inspection Application Fees	-	\$ 4,060.00	\$ 37,325.40	\$ (33,265.40)	11%	\$ 4,060.00	\$ 37,325.40	\$ (33,265.40)	11%
80	Construction - Right of Way Improvements—Permit and Inspection Fees Each Driveway—1st . 16' of width at curb	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
81	Construction - Right of Way Improvements—Permit and Inspection Fees Each Driveway—over 16'	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
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82	Construction - Right of Way Improvements—Permit and Inspection Fees Curb & Gutter—1st . 10 lineal feet	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
83	Construction - Right of Way Improvements—Permit and Inspection Fees Curb & Gutter—over 10'	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
84	Construction - Right of Way Improvements—Permit and Inspection Fees Sidewalk—1st . 100 sq.ft.	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
85	Construction - Right of Way Improvements—Permit and Inspection Fees Sidewalk—over 100 sq.ft.	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
86	Construction - Right of Way Improvements—Permit and Inspection Fees Drain Repair or Installation—1st drain	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
87	Construction - Right of Way Improvements—Permit and Inspection Fees Drain Repair or Installation—ea. additional	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
88	Construction - Right of Way Improvements—Permit and Inspection Fees Asphalt Driveway (Temporary Permit)	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
89	Construction - Right of Way Improvements—Permit and Inspection Fees Minimum Inspection Fee	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
90	Right of Way Improvements - Address Painting Permit	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
91	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
92	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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93	DOCUMENT AND RECORDS FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
94	GIS MAP - Topo. Building/Aerials - C-size (18"x24") or Smaller	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
95	GIS MAP - Topo. Building/Aerials - GTR than C-size (18"x24")	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
96	Miscellaneous Fee - Metropolitan Topographic Maps 24" x 36" (D-size)	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
97	Miscellaneous Fee - City Map with Street Index 24" X 36" (D-size)	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
98	Miscellaneous Fee - City Map with Street Index 36" x 44" (D-size)	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
99	Digital Data Labor to copy, organize, translate, convert and download data onto magnetic media	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
100	Digital Data Compact Disks	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
101	Digital Data DVD Disks	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
102	Annual Public Records Services (annual hours)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
103	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
104	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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105	OTHER PUBLIC WORKS / ENGINEERING FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
106	New Sidewalk Dining Permit	-	\$ 750.00	\$ 4,021.00	\$ (3,271.00)	19%	\$ 750.00	\$ 4,021.00	\$ (3,271.00)	19%
107	New Sidewalk Dining Permit; Additional Fee; Based on the Area of Sidewalk Occupied; When Permit is approved	-	\$ 2.00	\$ -	\$ 2.00	0%	\$ 2.00	\$ -	\$ 2.00	0%
108	Sidewalk Dining Permit - Renewal	-	\$ 3,900.00	\$ 44,355.48	\$ (40,455.48)	9%	\$ 3,900.00	\$ 44,355.48	\$ (40,455.48)	9%
109	Sidewalk Dining Permit - Renewal; Additional Fee; Based on the Area of Sidewalk Occupied; When Permit is approved	-	\$ 1.00	\$ -	\$ 1.00	0%	\$ 1.00	\$ -	\$ 1.00	0%
110	Pedestrian Signs	-	\$ 204.00	\$ 1,389.32	\$ (1,185.32)	15%	\$ 204.00	\$ 1,389.32	\$ (1,185.32)	15%
111	Wireless Communication Facility Application Processing Fee (Actual Cost @ Staff Hourly Rates)	variable	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
112	Wireless Communication Facility Encroachment Permit Expert Review (Actual Cost @ Staff Hourly Rates)	variable	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
113	Covenants and Agreement	-	\$ 26,460.00	\$ 46,768.50	\$ (20,308.50)	57%	\$ 26,460.00	\$ 46,768.50	\$ (20,308.50)	57%
114	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
115	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
116	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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117	STREET USE:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
118	Street Use Permit (temporary Use of Streets, Sidewalk Parkway, Parking Lot or Alleys- one time plus daily) Flat Fee	-	\$ 37,500.00	\$ 167,212.50	\$ (129,712.50)	22%	\$ 37,500.00	\$ 167,212.50	\$ (129,712.50)	22%
119	Street Use Permit (temporary Use of Streets, Sidewalk Parkway, Parking Lot or Alleys Fee Per Each 500 Square Feet Area	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
120	Street Use Permit Violation Fee First Day	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
121	Street Use Permit Violation Fee Each Day After (Amount tripled each day after)	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
122	Street Use Permit Late Penalty or Renewal Fee 50% of total permit amount for the total occupancy duration	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
123	Right of Way - Summary Street/Alley Vacations (NEW PROPOSED FEE)	new fee	\$ -	\$ 6,774.39	\$ (6,774.39)	0%	\$ -	\$ 6,774.39	\$ (6,774.39)	0%
124	Easement Quitclaims (NEW PROPOSED FEE)	new fee	\$ -	\$ 5,665.33	\$ (5,665.33)	0%	\$ -	\$ 5,665.33	\$ (5,665.33)	0%
125	Technology Surcharge – Shall Apply to All Engineering Related Permits and Services, Including Plan Review, Licenses and Certificates. The Technology Surcharge Shall Not Apply to Charges for Reproduction of City Records, Such as the Printing of Maps Nor for Staff Services Used for the Reproduction of Recorded Documents.	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
126	Oversize Load Permit-Single Occurrence (NEW PROPOSED FEE) - Limited by state law	new fee	\$ -	\$ 24,537.50	\$ (24,537.50)	0%	\$ -	\$ 24,537.50	\$ (24,537.50)	0%
127	Oversize Load Permit-Annual (NEW PROPOSED FEE)- Limited by state law	new fee	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
128	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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129	MAINTENANCE SERVICES FEES;	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
130	Barricade Placement Fee 10 Barricades a Day	-	\$ 300.00	\$ 1,496.40	\$ (1,196.40)	20%	\$ 300.00	\$ 1,496.40	\$ (1,196.40)	20%
131	Barricade Placement Fee Additional Barricade a Day	-	\$ 75.00	\$ 619.50	\$ (544.50)	12%	\$ 75.00	\$ 619.50	\$ (544.50)	12%
132	Street Tree Permit Application Fee	-	\$ 690.00	\$ 1,557.60	\$ (867.60)	44%	\$ 690.00	\$ 1,557.60	\$ (867.60)	44%
133	Indigenous Tree Fees in Public Works Permit Fees Cutting, removing, moving, or encroaching upon a protected indigenous tree 1 to 5 protected indigenous trees	-	\$ 8,300.00	\$ 13,196.20	\$ (4,896.20)	63%	\$ 8,300.00	\$ 13,196.20	\$ (4,896.20)	63%
134	Indigenous Tree Fees in Public Works Permit Fees Cutting, removing, moving, or encroaching upon a protected indigenous tree More than 5 protected indigenous trees	-	\$ 2,250.00	\$ 3,299.05	\$ (1,049.05)	68%	\$ 2,250.00	\$ 3,299.05	\$ (1,049.05)	68%
135	Indigenous Tree Fees in Public Works Permit Fees Conduction an additional site inspection, consulting or monitoring by an arborist, reviewing a permit application revision, or preparing a revised or additional report	-	\$ 45.00	\$ 46.44	\$ (1.44)	97%	\$ 45.00	\$ 46.44	\$ (1.44)	97%
136	Indigenous Tree Fees in Public Works Permit Fees Pruning a protected indigenous tree	-	\$ -	\$ 5,175.30	\$ (5,175.30)	0%	\$ -	\$ 5,175.30	\$ (5,175.30)	0%
137	Indigenous Tree Fees in Public Works Permit Fees Removing a dead, protected indigenous tree	-	\$ -	\$ 2,178.00	\$ (2,178.00)	0%	\$ -	\$ 2,178.00	\$ (2,178.00)	0%
138	Indigenous Tree Fees in Public Works Tree Installation Fees 15 Gallon tree	-	\$ 104.00	\$ 95.19	\$ 8.81	109%	\$ 104.00	\$ 95.19	\$ 8.81	109%
139	Indigenous Tree Fees in Public Works Tree Installation Fees 24 Inch Box Tree	-	\$ 14,858.00	\$ 4,379.66	\$ 10,478.34	339%	\$ 14,858.00	\$ 4,379.66	\$ 10,478.34	339%
140	Indigenous Tree Fees in Public Works Tree Installation Fees 36 Inch Box Tree (City staff install)	-	\$ 135.40	\$ 175.77	\$ (40.37)	77%	\$ 135.40	\$ 175.77	\$ (40.37)	77%
141	Indigenous Tree Fees in Public Works Tree Installation Fees 48 Inch Box Tree (City staff install)	-	\$ 156.30	\$ 267.89	\$ (111.59)	58%	\$ 156.30	\$ 267.89	\$ (111.59)	58%
142	Indigenous Tree Fees in Public Works Tree Installation Fees 60 Inch Box Tree (City staff install)	-	\$ 364.50	\$ 385.87	\$ (21.37)	94%	\$ 364.50	\$ 385.87	\$ (21.37)	94%
143	Non-Regulatory Curb Painting - First 25 feet (NEW PROPOSED)	new fee	\$ -	\$ 141,750.00	\$ (141,750.00)	0%	\$ -	\$ 141,750.00	\$ (141,750.00)	0%

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144	Non-Regulatory Curb Painting - Each Additional 25 feet (NEW PROPOSED)	new fee	\$ -	\$ 7,747.50	\$ (7,747.50)	0%	\$ -	\$ 7,747.50	\$ (7,747.50)	0%
145	Repainting of Non-Regulatory Curb Paint - First 25 feet (NEW PROPOSED)	new fee	\$ -	\$ 36,537.50	\$ (36,537.50)	0%	\$ -	\$ 36,537.50	\$ (36,537.50)	0%
146	Repainting of Non-Regulatory Curb Paint - Each Additional 25 feet (NEW PROPOSED)	new fee	\$ -	\$ 2,582.50	\$ (2,582.50)	0%	\$ -	\$ 2,582.50	\$ (2,582.50)	0%
147	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
148	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
149	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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150	PARKING FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
151	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
152	Market Place Parking (120 S. Maryland Ave) Transient Parking Rate First 90 Minutes without validation	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
153	Market Place Parking (120 S. Maryland Ave) Transient Parking Rate After 90 Minutes	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
154	Market Place Parking (120 S. Maryland Ave) Transient Parking Rate Maximum Fee	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
155	Market Place Parking (120 S. Maryland Ave) Movie ticket validation First 4 hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
156	Market Place Parking (120 S. Maryland Ave) Movie ticket validation After 4 hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
157	Market Place Parking (120 S. Maryland Ave) Merchant Validation First 2 Hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
158	Market Place Parking (120 S. Maryland Ave) Merchant Validation After 2 Hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
159	Market Place Parking (120 S. Maryland Ave) Library Validation First 3 Hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
160	Market Place Parking (120 S. Maryland Ave) Library Validation After 3 Hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
161	Market Place Parking (120 S. Maryland Ave) Church Validation Until 12:00 PM on Sundays	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
162	Market Place Parking (120 S. Maryland Ave) Church Validation After 12:00 PM on Sundays	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
163	Market Place Parking (120 S. Maryland Ave) Parking	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
164	Exchange Parking (115 N. Maryland Ave) Transient Parking Rate First 90 Minutes without validation	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
165	Exchange Parking (115 N. Maryland Ave) Transient Parking Rate After 90 Minutes	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
166	Exchange Parking (115 N. Maryland Ave) Transient Parking Rate Maximum Fee	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
167	Exchange Parking (115 N. Maryland Ave) Monthly Parking	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
168	Exchange Parking (115 N. Maryland Ave) Movie ticket validation First 4 hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
169	Exchange Parking (115 N. Maryland Ave) Movie ticket validation After 4 hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

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170	The Orange Street Parking Structure (222 N. Orange St.) Transient Parking Rate First 90 Minutes without validation	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
171	The Orange Street Parking Structure (222 N. Orange St.) Transient Parking Rate After 90 Minutes	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
172	The Orange Street Parking Structure (222 N. Orange St.) Transient Parking Rate Maximum Fee	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
173	The Orange Street Parking Structure (222 N. Orange St.) Monthly Parking	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
174	The Orange Street Parking Structure (222 N. Orange St.) Movie ticket validation First 4 hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
175	The Orange Street Parking Structure (222 N. Orange St.) Movie ticket validation After 4 hours	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
176	Glendale Transportation Center Monthly Parking for Employees of surrounding businesses - BELONGS IN TRANSIT FEES	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
177	On-Street Parking Meter Rates in Downtown	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
178	Brand Blvd. Parking Meter Rates in Downtown	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
179	Off-Street Parking Meter Rates in Downtown	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
180	On-Street Parking Meter Rates in Montrose	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
181	Off-Street Parking Meter Rates in Montrose	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
182	On-Street Parking Meter Rates near GCC	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
183	JPA - Off-Street Parking Meter Rates near GCC	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
184	JPA - City Parking Lot #32	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
185	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
186	Preferential Parking Permit Fee; Citywide (City staff processing cost and contractor unit charge included)	-	\$ 37,500.00	\$ 47,490.00	\$ (9,990.00)	79%	\$ 37,500.00	\$ 47,490.00	\$ (9,990.00)	79%

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187	Preferential Parking Guest Permit Fee; Citywide (City staff processing cost and contractor unit charge included)	-	\$ 37,500.00	\$ 47,490.00	\$ (9,990.00)	79%	\$ 37,500.00	\$ 47,490.00	\$ (9,990.00)	79%
188	Preferential Parking Daily Guest Permit (City staff processing cost and contractor unit charge included)	Free	\$ -	\$ 28,020.00	\$ (28,020.00)	0%	\$ -	\$ 28,020.00	\$ (28,020.00)	0%
189	Special District Daily Guest Parking Permit; 0-30 Permits (South Brand Blvd. District)(City staff processing cost and contractor unit charge included)	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
190	Special District Daily Guest Parking Permit; 31 and over (South Brand Blvd. District)(City staff processing cost and contractor unit charge included)	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
191	Special District Non-Resident Parking Permit; (South Brand Blvd. District)(City staff processing cost and contractor unit charge included)	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
192	Parking Garage Keycard Activation Fee	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
193	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
194	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
195	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
196	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
197	Reserved Parking Application Processing Fee Only - NEW FEE	new fee	\$ -	\$ 46,952.00	\$ (46,952.00)	0%	\$ -	\$ 46,952.00	\$ (46,952.00)	0%
198	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
199	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
200	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
201	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
202	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
203	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Director or His/Her Designee)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
204	Customer Service Representative (per hour)	-	\$ 35.04	\$ 79.26	\$ (44.22)	44%	\$ 35.04	\$ 79.26	\$ (44.22)	44%
205	Civil Engineering Assistant (per hour)	-	\$ 76.08	\$ 129.96	\$ (53.88)	59%	\$ 76.08	\$ 129.96	\$ (53.88)	59%
206	Civil Engineering Associate (per hour)	-	\$ 94.00	\$ 152.10	\$ (58.10)	62%	\$ 94.00	\$ 152.10	\$ (58.10)	62%
207	Civil Engineer II (per hour)	-	\$ 126.00	\$ 191.64	\$ (65.64)	66%	\$ 126.00	\$ 191.64	\$ (65.64)	66%
208	Sr. Civil Engineer (per hour)	-	\$ 137.89	\$ 206.32	\$ (68.43)	67%	\$ 137.89	\$ 206.32	\$ (68.43)	67%
209	Principal Civil Engineer (per hour)	-	\$ 146.64	\$ 217.13	\$ (70.49)	68%	\$ 146.64	\$ 217.13	\$ (70.49)	68%
210	Engineering Technician (per hour)	-	\$ 68.21	\$ 120.24	\$ (52.03)	57%	\$ 68.21	\$ 120.24	\$ (52.03)	57%
211	Sr Engineering Tech (per hour)	-	\$ 82.89	\$ 138.37	\$ (55.48)	60%	\$ 82.89	\$ 138.37	\$ (55.48)	60%
212	Principal Engineering Tech (per hour)	-	\$ 99.60	\$ 159.01	\$ (59.41)	63%	\$ 99.60	\$ 159.01	\$ (59.41)	63%
213	Traffic Engineer Associate (per hour)	-	\$ 91.81	\$ 149.38	\$ (57.57)	61%	\$ 91.81	\$ 149.38	\$ (57.57)	61%
214	Traffic Engineer I (per hour)	-	\$ 90.61	\$ 147.91	\$ (57.30)	61%	\$ 90.61	\$ 147.91	\$ (57.30)	61%
215	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
216	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
217	Engineering Project Specialist (per hour)	-	\$ 102.93	\$ 163.13	\$ (60.20)	63%	\$ 102.93	\$ 163.13	\$ (60.20)	63%
218	Project Manager (per hour)	-	\$ 107.69	\$ 169.01	\$ (61.32)	64%	\$ 107.69	\$ 169.01	\$ (61.32)	64%
219	Sr. Project Manager (per hour)	-	\$ 114.87	\$ 177.87	\$ (63.00)	65%	\$ 114.87	\$ 177.87	\$ (63.00)	65%
220	Asst. Construction Inspector (per hour)	-	\$ 74.33	\$ 127.79	\$ (53.46)	58%	\$ 74.33	\$ 127.79	\$ (53.46)	58%
221	Construction Inspector (per hour)	-	\$ 85.84	\$ 142.01	\$ (56.17)	60%	\$ 85.84	\$ 142.01	\$ (56.17)	60%
222	Sr. Construction Inspector (per hour)	-	\$ 81.77	\$ 136.99	\$ (55.22)	60%	\$ 81.77	\$ 136.99	\$ (55.22)	60%
223	Construction Services Manager (per hour)	-	\$ 104.81	\$ 165.45	\$ (60.64)	63%	\$ 104.81	\$ 165.45	\$ (60.64)	63%
224	Sr. Survey Technician (per hour)	-	\$ 81.96	\$ 137.22	\$ (55.26)	60%	\$ 81.96	\$ 137.22	\$ (55.26)	60%
225	Survey Party Chief (per hour)	-	\$ 97.16	\$ 156.01	\$ (58.85)	62%	\$ 97.16	\$ 156.01	\$ (58.85)	62%
226	Survey Supervisor (Licensed) (per hour)	-	\$ 120.31	\$ 184.59	\$ (64.28)	65%	\$ 120.31	\$ 184.59	\$ (64.28)	65%
227	Office Specialist I (per hour)	-	\$ 42.90	\$ 88.97	\$ (46.07)	48%	\$ 42.90	\$ 88.97	\$ (46.07)	48%
228	Administrative Analyst (per hour)	-	\$ 78.02	\$ 132.36	\$ (54.34)	59%	\$ 78.02	\$ 132.36	\$ (54.34)	59%
229	Real Property Agent (per hour)	-	\$ 69.23	\$ 121.49	\$ (52.26)	57%	\$ 69.23	\$ 121.49	\$ (52.26)	57%
230	City Engineer (per hour)	-	\$ 178.37	\$ 256.32	\$ (77.95)	70%	\$ 178.37	\$ 256.32	\$ (77.95)	70%
231	Director of Public Works (per hour)	-	\$ 183.10	\$ 262.17	\$ (79.07)	70%	\$ 183.10	\$ 262.17	\$ (79.07)	70%
232	Civil Engineer I (per hour)	-	\$ 100.42	\$ 162.60	\$ (62.18)	62%	\$ 100.42	\$ 162.60	\$ (62.18)	62%
233	GIS Analyst (per hour)	-	\$ 105.68	\$ 166.52	\$ (60.84)	63%	\$ 105.68	\$ 166.52	\$ (60.84)	63%
234	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
235	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
236	Administrative Assistant - Parking (per hour)	-	\$ 60.25	\$ 108.94	\$ (48.69)	55%	\$ 60.25	\$ 108.94	\$ (48.69)	55%
237	Customer Service Rep. - Parking (per hour)	-	\$ 35.04	\$ 79.26	\$ (44.22)	44%	\$ 35.04	\$ 79.26	\$ (44.22)	44%
238	Assistant Parking Manager (per hour)	-	\$ 64.58	\$ 115.75	\$ (51.17)	56%	\$ 64.58	\$ 115.75	\$ (51.17)	56%
239	Parking Manager (per hour)	-	\$ 91.01	\$ 148.41	\$ (57.40)	61%	\$ 91.01	\$ 148.41	\$ (57.40)	61%
240	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
241	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
242	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
243	Arborist Crew Supervisor (per hour)	-	\$ 80.61	\$ 135.55	\$ (54.94)	59%	\$ 80.61	\$ 135.55	\$ (54.94)	59%
244	Sr. Tree Trimmer (per hour)	-	\$ 72.06	\$ 125.00	\$ (52.94)	58%	\$ 72.06	\$ 125.00	\$ (52.94)	58%
245	Tree Trimmer (per hour)	-	\$ 65.87	\$ 117.34	\$ (51.47)	56%	\$ 65.87	\$ 117.34	\$ (51.47)	56%
246	Maintenance Worker - Tree Crew (per hour)	-	\$ 46.78	\$ 93.76	\$ (46.98)	50%	\$ 46.78	\$ 93.76	\$ (46.98)	50%
247	Arborist Technician (per hour)	-	\$ 62.65	\$ 113.36	\$ (50.71)	55%	\$ 62.65	\$ 113.36	\$ (50.71)	55%
248	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
249	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
250	Office Operations Supervisor (per hour)	-	\$ 56.28	\$ 105.49	\$ (49.21)	53%	\$ 56.28	\$ 105.49	\$ (49.21)	53%
251	Traffic Painter (per hour)	-	\$ 54.20	\$ 102.93	\$ (48.73)	53%	\$ 54.20	\$ 102.93	\$ (48.73)	53%
252	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
253	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
254	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
255	NON-FEE ACTIVITIES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
256	Counter / General Assistance: Pre-Project Support (annual)	-	\$ -	\$ 119.83	\$ (119.83)	0%	\$ -	\$ -	\$ -	0%
257	Counter / General Assistance: Public Information (general, non-project) & Direct Assistance (e.g., speed bumps, stop signs, etc.) - not recoverable (annual)	-	\$ -	\$ 467,378.18	\$ (467,378.18)	0%	\$ -	\$ -	\$ -	0%
258	CIP (annual)	-	\$ -	\$ 3,771,994.69	\$ (3,771,994.69)	0%	\$ -	\$ -	\$ -	0%
259	Other City Projects (annual)	-	\$ -	\$ 237,765.45	\$ (237,765.45)	0%	\$ -	\$ -	\$ -	0%
260	General Plan Update (annual)	-	\$ -	\$ 0.75	\$ (0.75)	0%	\$ -	\$ -	\$ -	0%
261	Zoning Ordinance / Development Code Update (annual)	-	\$ -	\$ 2.43	\$ (2.43)	0%	\$ -	\$ -	\$ -	0%
262	PC / Other Commission Support (annual)	-	\$ -	\$ 2.71	\$ (2.71)	0%	\$ -	\$ -	\$ -	0%
263	Council / Constituent Referrals (annual)	-	\$ -	\$ 6,718.12	\$ (6,718.12)	0%	\$ -	\$ -	\$ -	0%
264	CEQA Support - Public Projects (annual)	-	\$ -	\$ 123,758.05	\$ (123,758.05)	0%	\$ -	\$ -	\$ -	0%
265	Neighborhood Planning/Meetings (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
266	Non-CIP ROW (annual)	-	\$ -	\$ 1,050,183.34	\$ (1,050,183.34)	0%	\$ -	\$ -	\$ -	0%
267	Development Impact Fee Report (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
268	Pavement Management Program (annual)	-	\$ -	\$ 281.87	\$ (281.87)	0%	\$ -	\$ -	\$ -	0%
269	Parking Enforcement & Support (annual)	-	\$ -	\$ 1,339,353.11	\$ (1,339,353.11)	0%	\$ -	\$ -	\$ -	0%
270	Other Non-Fee Activities (annual)	-	\$ -	\$ 750,760.70	\$ (750,760.70)	0%	\$ -	\$ -	\$ -	0%
271	GIS Maintenance & Updating (annual)	-	\$ -	\$ 3.01	\$ (3.01)	0%	\$ -	\$ -	\$ -	0%
272	GIS - Other Departments (annual)	-	\$ -	\$ 2,818.64	\$ (2,818.64)	0%	\$ -	\$ -	\$ -	0%
273	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

PUBLIC WORKS(101-511, 520-000, 525-581, & 101-552)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
274	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
275	Support to Building (annual)	-	\$ -	\$ 227,783.86	\$ (227,783.86)	0%	\$ -	\$ -	\$ -	0%
276	Support to Code Enforcement - Zoning (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
277	Support to Code Enforcement - Building (annual)	-	\$ -	\$ 1,222.35	\$ (1,222.35)	0%	\$ -	\$ -	\$ -	0%
278	Support to Code Enforcement - Other (annual)	-	\$ -	\$ 5,078.44	\$ (5,078.44)	0%	\$ -	\$ -	\$ -	0%
279	Support to Planning (annual)	-	\$ -	\$ 140,961.45	\$ (140,961.45)	0%	\$ -	\$ -	\$ -	0%
280	Support to Neighborhood Services - General (annual)	-	\$ -	\$ 3,152.22	\$ (3,152.22)	0%	\$ -	\$ -	\$ -	0%
281	Support to Police (annual)	-	\$ -	\$ 12,784.23	\$ (12,784.23)	0%	\$ -	\$ -	\$ -	0%
282	Support to Fire - Operations (annual)	-	\$ -	\$ 10,514.35	\$ (10,514.35)	0%	\$ -	\$ -	\$ -	0%
283	Support to Fire - Prevention (annual)	-	\$ -	\$ 489.81	\$ (489.81)	0%	\$ -	\$ -	\$ -	0%
284	Support to Fire - Haz Mat (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
285	Support to Housing (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
286	Support to (placeholder) (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
287	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
288	Support to All Other Departments (annual)	-	\$ -	\$ 47,139.87	\$ (47,139.87)	0%	\$ -	\$ -	\$ -	0%
289	Support to Other Agencies and Jurisdictions (annual)	-	\$ -	\$ 15,508.80	\$ (15,508.80)	0%	\$ -	\$ -	\$ -	0%
290	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
291	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
292	END OF FEE LIST	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
TOTALS:			\$ 727,065	\$ 9,709,915	\$ (8,982,850)	7%	\$ 727,065	\$ 1,494,139	\$ (767,074)	49%
			Revenue Totals				Revenue Totals			



APPENDIX 2: COST RESULTS FOR POLICE

The follow pages contain a summary of the results from the analysis of
Police Department fee services.

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
1	UNIT FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
2	Alarm Permit Fee (No permit renewal fee charged if no false alarms in prior permit year) Residential	-	1,754.00	\$ 78.00	\$ 5.68	\$ 239.32	\$ 245.00	\$ (167.00)	32%
3	Alarm Permit Fee (No permit renewal fee charged if no false alarms in prior permit year) Commercial	-	2,230.00	\$ 104.00	\$ 5.68	\$ 727.13	\$ 732.81	\$ (628.81)	14%
4	Communications Recorded Reproduction	No cost calc	-	\$ 16.00	\$ -	\$ -	\$ -	\$ 16.00	0%
5	Communications Recorded Reproduction Cost of Materials	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
6	Concealed Weapons Permit (Fee limited by state code)	-	60.00	\$ 104.00	\$ 819.06	\$ -	\$ 819.06	\$ (715.06)	13%
7	Concealed Weapons Permit Renewal (Fee limited by state code)	-	2.00	\$ 26.00	\$ 626.55	\$ -	\$ 626.55	\$ (600.55)	4%
8	Crime Reports	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
9	Data Analysis Services - Actual Time at Staff Hourly Rates (Cost shown represents a typical hourly rate for this service.)	-	2.00	\$ 65.00	\$ 123.78	\$ -	\$ 123.78	\$ (58.78)	53%
10	False Alarm-Alarm Response Permit 1st	no charge	1,565.00	\$ -	\$ 461.95	\$ 300.00	\$ 761.95	\$ (761.95)	0%
11	False Alarm-Alarm Response Permit 2nd	no charge	481.00	\$ -	\$ 461.95	\$ 300.00	\$ 761.95	\$ (761.95)	0%
12	False Alarm-Alarm Response Permit 3rd	-	226.00	\$ 104.00	\$ 461.95	\$ 300.00	\$ 761.95	\$ (657.95)	14%
13	False Alarm-Alarm Response Permit 4th	-	120.00	\$ 208.00	\$ 461.95	\$ 300.00	\$ 761.95	\$ (553.95)	27%
14	False Alarm-Alarm Response Permit 5th and subsequent	-	53.00	\$ 312.00	\$ 461.95	\$ 300.00	\$ 761.95	\$ (449.95)	41%
15	False Alarm-Alarm Response No Permit 1st	-	138.00	\$ 260.00	\$ 461.95	\$ 300.00	\$ 761.95	\$ (501.95)	34%
16	False Alarm-Alarm Response No Permit 2nd	-	39.00	\$ 312.00	\$ 461.95	\$ 300.00	\$ 761.95	\$ (449.95)	41%
17	False Alarm-Alarm Response No Permit 3rd	-	12.00	\$ 364.00	\$ 461.95	\$ 300.00	\$ 761.95	\$ (397.95)	48%
18	False Alarm-Alarm Response No Permit 4th	-	5.00	\$ 417.00	\$ 461.95	\$ 300.00	\$ 761.95	\$ (344.95)	55%
19	False Alarm-Alarm Response No Permit 5th and subsequent	-	5.00	\$ 521.00	\$ 461.95	\$ 300.00	\$ 761.95	\$ (240.95)	68%
20	Local Criminal History Letter	-	200.00	\$ 31.00	\$ 63.95	\$ -	\$ 63.95	\$ (32.95)	48%
21	Permit for the Retail Sales of Weapons	-	15.00	\$ 104.00	\$ 425.74	\$ -	\$ 425.74	\$ (321.74)	24%
22	Permit for the Retail Sales of Weapons Renewal	-	15.00	\$ 26.00	\$ 173.70	\$ -	\$ 173.70	\$ (147.70)	15%
23	Photographs(4x6; 5x7; 8x10; 8x12; 11x14)	No cost calc	-	\$ 31.00	\$ -	\$ -	\$ -	\$ 31.00	0%
24	Photographs Proof/Contact Sheet	No cost calc	-	\$ 12.00	\$ -	\$ -	\$ -	\$ 12.00	0%
25	Photographs CD	No cost calc	-	\$ 4.00	\$ 26.64	\$ -	\$ 26.64	\$ (22.64)	15%
26	Post Impound Hearing Charge	-	200.00	\$ 36.00	\$ 176.79	\$ -	\$ 176.79	\$ (140.79)	20%
27	Repossession Fee** (fee set by state law)	-	1.00	\$ 15.00	\$ 23.45	\$ -	\$ 23.45	\$ (8.45)	64%
28	Subpoena Fees for Documents***	-	200.00	\$ 24.00	\$ 75.02	\$ -	\$ 75.02	\$ (51.02)	32%
29	Subpoena Fees for Witnesses	-	100.00	\$ -	\$ 111.68	\$ -	\$ 111.68	\$ (111.68)	0%
30	Traffic Accident Report	No cost calc	-	\$ 16.00	\$ 79.93	\$ -	\$ 79.93	\$ (63.93)	20%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
31	Vehicle Towing Administrative Cost Recovery (VTACR) Fee	-	2,066.00	\$ 94.00	\$ 396.55	\$ -	\$ 396.55	\$ (302.55)	24%
32	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Audit Charge (All costs and expenses that the city incurs in performing an audit of the Official Police Tow Service (OPTS),For Provider's VTACR Fee payment,the City's audit reveals an underpayment	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
33	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Penalty Assessment Fee-(10%) of the total amount of the VTACR Fee underpayment or shortfall,the City's audit reveals that the VTACR underpayment is five percent (5%) or more of the full amount owed.	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
34	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Late Payment Fee Payment of VTACR fee that is more than thirty (30) days beyond its Payment Due Date	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
35	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Late Payment Fee Underpayment/shortfall remittance	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
36	Vehicle Impound Release Fee	-	261.00	\$ 7.00	\$ 74.91	\$ -	\$ 74.91	\$ (67.91)	9%
37	DUI - Vehicle Impound Release Fee	-	17.00	\$ 10.00	\$ 37.45	\$ -	\$ 37.45	\$ (27.45)	27%
38	Oversized Vehicle - 3 Nights	-	74.00	\$ 10.00	\$ 55.25	\$ -	\$ 55.25	\$ (45.25)	18%
39	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
40	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
41	Traffic Accident Report - Property Damage Only	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
42	Traffic Accident Report - Injury Report	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
43	Pay-to-stay Fees	No cost calc	-	\$ 89.00	\$ -	\$ -	\$ -	\$ 89.00	0%
44	Booking Fee****	No cost calc	-	\$ 141.00	\$ -	\$ -	\$ -	\$ 141.00	0%
45	DUI Emergency Response (Actual Staff Time at Cost-Recovery Hourly Rates - up to maximum allowed by state law)	No cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
46	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Police Department

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
47	DNA Lab:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
48	[placeholder for future fees]	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
49	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
50	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
51	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
52	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
53	Excessive Noise / Party Response Fee:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
54	First Response (actual time @ staff hourly rates)	-	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
55	Second Response (actual time @ staff hourly rates)	-	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
56	Each Subsequent Response (actual time @ staff hourly rates)	-	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
57	Fines:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
58	[see fine list]	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
59	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
60	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
61	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
62	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
63	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
64	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Director or Deputy Director)	-	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
65	Police Records Shift Supervisor (per hour)	-	1.00	\$ 73.05	\$ 128.71	\$ -	\$ 128.71	\$ (55.67)	57%
66	Police Records Administrator (per hour)	-	1.00	\$ 99.15	\$ 163.94	\$ -	\$ 163.94	\$ (64.79)	60%
67	Public Safety Business Asst. II (per hour)	-	1.00	\$ 57.08	\$ 107.16	\$ -	\$ 107.16	\$ (50.08)	53%
68	Police Officer - Air Support (per hour)	-	1.00	\$ 139.77	\$ 218.74	\$ -	\$ 218.74	\$ (78.97)	64%
69	Police Sergeant - Air Support (per hour)	-	1.00	\$ 186.63	\$ 281.98	\$ -	\$ 281.98	\$ (95.35)	66%
70	Community Svcs Officer (per hour)	-	1.00	\$ 61.62	\$ 109.93	\$ -	\$ 109.93	\$ (48.31)	56%
71	Police Officer (per hour)	-	1.00	\$ 126.47	\$ 207.47	\$ -	\$ 207.47	\$ (81.00)	61%
72	Police Officer - K9 Unit (per hour)	-	1.00	\$ 130.89	\$ 206.76	\$ -	\$ 206.76	\$ (75.87)	63%
73	Police Sergeant (per hour)	-	1.00	\$ 166.74	\$ 262.05	\$ -	\$ 262.05	\$ (95.31)	64%
74	Police Lieutenant (per hour)	-	1.00	\$ 200.31	\$ 300.44	\$ -	\$ 300.44	\$ (100.13)	67%
75	Police Captain (per hour)	-	1.00	\$ 241.00	\$ 355.33	\$ -	\$ 355.33	\$ (114.33)	68%
76	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
77	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
78	Police Budget & Property Supv (per hour)	-	1.00	\$ 72.50	\$ 127.98	\$ -	\$ 127.98	\$ (55.48)	57%
79	Forensic Specialist (per hour)	-	1.00	\$ 65.93	\$ 119.10	\$ -	\$ 119.10	\$ (53.17)	55%
80	DNA Laboratory Supervisor (per hour)	-	1.00	\$ 113.21	\$ 182.91	\$ -	\$ 182.91	\$ (69.70)	62%
81	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
82	Crime Analyst (per hour)	-	1.00	\$ 61.61	\$ 113.27	\$ -	\$ 113.27	\$ (51.66)	54%
83	Sr. Crime Analyst (per hour)	-	1.00	\$ 92.74	\$ 155.27	\$ -	\$ 155.27	\$ (62.53)	60%
84	IT Applications Specialist (per hour)	-	1.00	\$ 73.29	\$ 129.03	\$ -	\$ 129.03	\$ (55.74)	57%
85	Police Communications Shift Sup. (per hour)	-	1.00	\$ 83.27	\$ 142.50	\$ -	\$ 142.50	\$ (59.23)	58%
86	Police Communications Operator (per hour)	-	1.00	\$ 67.52	\$ 121.26	\$ -	\$ 121.26	\$ (53.74)	56%
87	Police Comm & Technology Admin (per hour)	-	1.00	\$ 112.60	\$ 182.09	\$ -	\$ 182.09	\$ (69.49)	62%
88	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
89	Helicopter Mechanic (per hour)	-	1.00	\$ 86.69	\$ 147.12	\$ -	\$ 147.12	\$ (60.43)	59%
90	Police Parking Enforcement (CSO/CSR) (per hour)	-	1.00	\$ 56.89	\$ 105.08	\$ -	\$ 105.08	\$ (48.19)	54%
91	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
92	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
93	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
94	NON-FEE SERVICES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
95	Patrol (non-fee): Annual	-	-	\$ -	\$ 50,082,276.80	\$ -	\$ 50,082,276.80	\$ (50,082,276.80)	0%
96	Investigations (non-fee): Annual	-	-	\$ -	\$ 1,595,461.13	\$ -	\$ 1,595,461.13	\$ (1,595,461.13)	0%
97	Dispatch (non-fee): Annual	-	-	\$ -	\$ 824.66	\$ -	\$ 824.66	\$ (824.66)	0%
98	Records (non-fee): Annual	-	-	\$ -	\$ 394.71	\$ -	\$ 394.71	\$ (394.71)	0%
99	Evidence (non-fee): Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
100	Property (non-fee): Annual	-	-	\$ -	\$ 573,060.01	\$ -	\$ 573,060.01	\$ (573,060.01)	0%
101	Traffic Enforcement (non-fee): Annual	-	-	\$ -	\$ 6,981,200.43	\$ -	\$ 6,981,200.43	\$ (6,981,200.43)	0%
102	Gangs (non-fee): Annual	-	-	\$ -	\$ 1,463,586.45	\$ -	\$ 1,463,586.45	\$ (1,463,586.45)	0%
103	Professional Standards (non-fee): Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
104	Custody (non-fee): Annual	-	-	\$ -	\$ 3,398,168.46	\$ -	\$ 3,398,168.46	\$ (3,398,168.46)	0%
105	Air Support (non-fee): Annual	-	-	\$ -	\$ 3,099,139.35	\$ -	\$ 3,099,139.35	\$ (3,099,139.35)	0%
106	Emergency Services Program (non-fee): Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
107	Building Code Enforcement - Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
108	Zoning Code Enforcement - Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
109	Nuisance Code Enforcement - Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
110	Fine-Based Code Enforcement - Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
111	Grants and Special Projects (non-fee): Annual	-	-	\$ -	\$ 55,274.31	\$ -	\$ 55,274.31	\$ (55,274.31)	0%
112	Community Outreach - Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
113	Parking - Annual	-	-	\$ -	\$ 4,290,151.43	\$ -	\$ 4,290,151.43	\$ (4,290,151.43)	0%
114	Court Time - Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
115	City-Sponsored Events - Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
116	Crime Analysis - Annual	-	-	\$ -	\$ 364,821.38	\$ -	\$ 364,821.38	\$ (364,821.38)	0%
117	Other Non-Fee Services - Annual	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
118	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
119	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
120	Support to Building (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
121	Support to Code Enforcement - Zoning (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
122	Support to Code Enforcement - Building (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
123	Support to Code Enforcement - Other (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
124	Support to Planning (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
125	Support to Neighborhood Services - General (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
126	Support to PW Engineering (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
127	Support to Fire - Operations (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
128	Support to Fire - Prevention (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
129	Support to Fire - Haz Mat (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
130	Animal Control Services (annual)	-	-	\$ -	\$ 753,140.47	\$ -	\$ 753,140.47	\$ (753,140.47)	0%
131	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
132	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
133	Support to All Other Departments (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
134	Support to Other Agencies and Jurisdictions (annual)	-	-	\$ -	\$ 568,970.04	\$ -	\$ 568,970.04	\$ (568,970.04)	0%
135	Mutual Aid and Other Support to Other Agencies (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
136	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
137	END OF FEE LIST	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
	END OF FEE LIST								

TOTALS:

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
1	UNIT FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
2	Alarm Permit Fee (No permit renewal fee charged if no false alarms in prior permit year) Residential	-	\$ 136,812.00	\$ 1,373,960.00	\$ (1,237,148.00)	10%	\$ 136,812.00	\$ 429,730.00	\$ (292,918.00)	32%
3	Alarm Permit Fee (No permit renewal fee charged if no false alarms in prior permit year) Commercial	-	\$ 231,920.00	\$ 1,719,172.26	\$ (1,487,252.26)	13%	\$ 231,920.00	\$ 1,634,166.30	\$ (1,402,246.30)	14%
4	Communications Recorded Reproduction	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
5	Communications Recorded Reproduction Cost of Materials	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
6	Concealed Weapons Permit (Fee limited by state code)	-	\$ 6,240.00	\$ 49,143.60	\$ (42,903.60)	13%	\$ 6,240.00	\$ 49,143.60	\$ (42,903.60)	13%
7	Concealed Weapons Permit Renewal (Fee limited by state code)	-	\$ 52.00	\$ 1,253.10	\$ (1,201.10)	4%	\$ 52.00	\$ 1,253.10	\$ (1,201.10)	4%
8	Crime Reports	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
9	Data Analysis Services - Actual Time at Staff Hourly Rates (Cost shown represents a typical hourly rate for this service.)	-	\$ 130.00	\$ 247.56	\$ (117.56)	53%	\$ 130.00	\$ 247.56	\$ (117.56)	53%
10	False Alarm-Alarm Response Permit 1st	no charge	\$ -	\$ 1,192,451.75	\$ (1,192,451.75)	0%	\$ -	\$ 1,192,451.75	\$ (1,192,451.75)	0%
11	False Alarm-Alarm Response Permit 2nd	no charge	\$ -	\$ 366,497.95	\$ (366,497.95)	0%	\$ -	\$ 366,497.95	\$ (366,497.95)	0%
12	False Alarm-Alarm Response Permit 3rd	-	\$ 23,504.00	\$ 172,200.70	\$ (148,696.70)	14%	\$ 23,504.00	\$ 172,200.70	\$ (148,696.70)	14%
13	False Alarm-Alarm Response Permit 4th	-	\$ 24,960.00	\$ 91,434.00	\$ (66,474.00)	27%	\$ 24,960.00	\$ 91,434.00	\$ (66,474.00)	27%
14	False Alarm-Alarm Response Permit 5th and subsequent	-	\$ 16,536.00	\$ 40,383.35	\$ (23,847.35)	41%	\$ 16,536.00	\$ 40,383.35	\$ (23,847.35)	41%
15	False Alarm-Alarm Response No Permit 1st	-	\$ 35,880.00	\$ 105,149.10	\$ (69,269.10)	34%	\$ 35,880.00	\$ 105,149.10	\$ (69,269.10)	34%
16	False Alarm-Alarm Response No Permit 2nd	-	\$ 12,168.00	\$ 29,716.05	\$ (17,548.05)	41%	\$ 12,168.00	\$ 29,716.05	\$ (17,548.05)	41%
17	False Alarm-Alarm Response No Permit 3rd	-	\$ 4,368.00	\$ 9,143.40	\$ (4,775.40)	48%	\$ 4,368.00	\$ 9,143.40	\$ (4,775.40)	48%
18	False Alarm-Alarm Response No Permit 4th	-	\$ 2,085.00	\$ 3,809.75	\$ (1,724.75)	55%	\$ 2,085.00	\$ 3,809.75	\$ (1,724.75)	55%
19	False Alarm-Alarm Response No Permit 5th and subsequent	-	\$ 2,605.00	\$ 3,809.75	\$ (1,204.75)	68%	\$ 2,605.00	\$ 3,809.75	\$ (1,204.75)	68%
20	Local Criminal History Letter	-	\$ 6,200.00	\$ 12,790.00	\$ (6,590.00)	48%	\$ 6,200.00	\$ 12,790.00	\$ (6,590.00)	48%
21	Permit for the Retail Sales of Weapons	-	\$ 1,560.00	\$ 6,386.10	\$ (4,826.10)	24%	\$ 1,560.00	\$ 6,386.10	\$ (4,826.10)	24%
22	Permit for the Retail Sales of Weapons Renewal	-	\$ 390.00	\$ 2,605.50	\$ (2,215.50)	15%	\$ 390.00	\$ 2,605.50	\$ (2,215.50)	15%
23	Photographs(4x6; 5x7; 8x10; 8x12; 11x14)	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
24	Photographs Proof/Contact Sheet	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
25	Photographs CD	No cost calc	\$ -	\$ 1,678.32	\$ (1,678.32)	0%	\$ -	\$ -	\$ -	0%
26	Post Impound Hearing Charge	-	\$ 7,200.00	\$ 35,358.00	\$ (28,158.00)	20%	\$ 7,200.00	\$ 35,358.00	\$ (28,158.00)	20%
27	Repossession Fee** (fee set by state law)	-	\$ 15.00	\$ 23.45	\$ (8.45)	64%	\$ 15.00	\$ 23.45	\$ (8.45)	64%
28	Subpoena Fees for Documents***	-	\$ 4,800.00	\$ 15,004.00	\$ (10,204.00)	32%	\$ 4,800.00	\$ 15,004.00	\$ (10,204.00)	32%
29	Subpoena Fees for Witnesses	-	\$ -	\$ 11,168.00	\$ (11,168.00)	0%	\$ -	\$ 11,168.00	\$ (11,168.00)	0%
30	Traffic Accident Report	No cost calc	\$ -	\$ 359,685.00	\$ (359,685.00)	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
31	Vehicle Towing Administrative Cost Recovery (VTACR) Fee	-	\$ 194,204.00	\$ 819,272.30	\$ (625,068.30)	24%	\$ 194,204.00	\$ 819,272.30	\$ (625,068.30)	24%
32	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Audit Charge (All costs and expenses that the city incurs in performing an audit of the Official Police Tow Service (OPTS), For Provider's VTACR Fee payment, the City's audit reveals an underpayment	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
33	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Penalty Assessment Fee-(10%) of the total amount of the VTACR Fee underpayment or shortfall, the City's audit reveals that the VTACR underpayment is five percent (5%) or more of the full amount owed.	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
34	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Late Payment Fee Payment of VTACR fee that is more than thirty (30) days beyond its Payment Due Date	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
35	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Late Payment Fee Underpayment/shortfall remittance	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
36	Vehicle Impound Release Fee	-	\$ 1,827.00	\$ 19,551.51	\$ (17,724.51)	9%	\$ 1,827.00	\$ 19,551.51	\$ (17,724.51)	9%
37	DUI - Vehicle Impound Release Fee	-	\$ 170.00	\$ 636.65	\$ (466.65)	27%	\$ 170.00	\$ 636.65	\$ (466.65)	27%
38	Oversized Vehicle - 3 Nights	-	\$ 740.00	\$ 4,088.50	\$ (3,348.50)	18%	\$ 740.00	\$ 4,088.50	\$ (3,348.50)	18%
39	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
40	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
41	Traffic Accident Report - Property Damage Only	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
42	Traffic Accident Report - Injury Report	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
43	Pay-to-stay Fees	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
44	Booking Fee****	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
45	DUI Emergency Response (Actual Staff Time at Cost-Recovery Hourly Rates - up to maximum allowed by state law)	No cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
46	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Police Department

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
47	DNA Lab:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
48	[placeholder for future fees]	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
49	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
50	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
51	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
52	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
53	Excessive Noise / Party Response Fee:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
54	First Response (actual time @ staff hourly rates)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
55	Second Response (actual time @ staff hourly rates)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
56	Each Subsequent Response (actual time @ staff hourly rates)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
57	Fines:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
58	[see fine list]	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
59	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
60	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
61	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
62	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
63	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
64	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Director or Deputy Director)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
65	Police Records Shift Supervisor (per hour)	-	\$ 73.05	\$ 128.71	\$ (55.67)	57%	\$ 73.05	\$ 128.71	\$ (55.67)	57%
66	Police Records Administrator (per hour)	-	\$ 99.15	\$ 163.94	\$ (64.79)	60%	\$ 99.15	\$ 163.94	\$ (64.79)	60%
67	Public Safety Business Asst. II (per hour)	-	\$ 57.08	\$ 107.16	\$ (50.08)	53%	\$ 57.08	\$ 107.16	\$ (50.08)	53%
68	Police Officer - Air Support (per hour)	-	\$ 139.77	\$ 218.74	\$ (78.97)	64%	\$ 139.77	\$ 218.74	\$ (78.97)	64%
69	Police Sergeant - Air Support (per hour)	-	\$ 186.63	\$ 281.98	\$ (95.35)	66%	\$ 186.63	\$ 281.98	\$ (95.35)	66%
70	Community Svcs Officer (per hour)	-	\$ 61.62	\$ 109.93	\$ (48.31)	56%	\$ 61.62	\$ 109.93	\$ (48.31)	56%
71	Police Officer (per hour)	-	\$ 126.47	\$ 207.47	\$ (81.00)	61%	\$ 126.47	\$ 207.47	\$ (81.00)	61%
72	Police Officer - K9 Unit (per hour)	-	\$ 130.89	\$ 206.76	\$ (75.87)	63%	\$ 130.89	\$ 206.76	\$ (75.87)	63%
73	Police Sergeant (per hour)	-	\$ 166.74	\$ 262.05	\$ (95.31)	64%	\$ 166.74	\$ 262.05	\$ (95.31)	64%
74	Police Lieutenant (per hour)	-	\$ 200.31	\$ 300.44	\$ (100.13)	67%	\$ 200.31	\$ 300.44	\$ (100.13)	67%
75	Police Captain (per hour)	-	\$ 241.00	\$ 355.33	\$ (114.33)	68%	\$ 241.00	\$ 355.33	\$ (114.33)	68%
76	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
77	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
78	Police Budget & Property Supv (per hour)	-	\$ 72.50	\$ 127.98	\$ (55.48)	57%	\$ 72.50	\$ 127.98	\$ (55.48)	57%
79	Forensic Specialist (per hour)	-	\$ 65.93	\$ 119.10	\$ (53.17)	55%	\$ 65.93	\$ 119.10	\$ (53.17)	55%
80	DNA Laboratory Supervisor (per hour)	-	\$ 113.21	\$ 182.91	\$ (69.70)	62%	\$ 113.21	\$ 182.91	\$ (69.70)	62%
81	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
82	Crime Analyst (per hour)	-	\$ 61.61	\$ 113.27	\$ (51.66)	54%	\$ 61.61	\$ 113.27	\$ (51.66)	54%
83	Sr. Crime Analyst (per hour)	-	\$ 92.74	\$ 155.27	\$ (62.53)	60%	\$ 92.74	\$ 155.27	\$ (62.53)	60%
84	IT Applications Specialist (per hour)	-	\$ 73.29	\$ 129.03	\$ (55.74)	57%	\$ 73.29	\$ 129.03	\$ (55.74)	57%
85	Police Communications Shift Sup. (per hour)	-	\$ 83.27	\$ 142.50	\$ (59.23)	58%	\$ 83.27	\$ 142.50	\$ (59.23)	58%
86	Police Communications Operator (per hour)	-	\$ 67.52	\$ 121.26	\$ (53.74)	56%	\$ 67.52	\$ 121.26	\$ (53.74)	56%
87	Police Comm & Technology Admin (per hour)	-	\$ 112.60	\$ 182.09	\$ (69.49)	62%	\$ 112.60	\$ 182.09	\$ (69.49)	62%
88	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
89	Helicopter Mechanic (per hour)	-	\$ 86.69	\$ 147.12	\$ (60.43)	59%	\$ 86.69	\$ 147.12	\$ (60.43)	59%
90	Police Parking Enforcement (CSO/CSR) (per hour)	-	\$ 56.89	\$ 105.08	\$ (48.19)	54%	\$ 56.89	\$ 105.08	\$ (48.19)	54%
91	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
92	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
93	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
94	NON-FEE SERVICES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
95	Patrol (non-fee): Annual	-	\$ -	\$ 50,082,276.80	\$ (50,082,276.80)	0%	\$ -	\$ -	\$ -	0%
96	Investigations (non-fee): Annual	-	\$ -	\$ 1,595,461.13	\$ (1,595,461.13)	0%	\$ -	\$ -	\$ -	0%
97	Dispatch (non-fee): Annual	-	\$ -	\$ 824.66	\$ (824.66)	0%	\$ -	\$ -	\$ -	0%
98	Records (non-fee): Annual	-	\$ -	\$ 394.71	\$ (394.71)	0%	\$ -	\$ -	\$ -	0%
99	Evidence (non-fee): Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
100	Property (non-fee): Annual	-	\$ -	\$ 573,060.01	\$ (573,060.01)	0%	\$ -	\$ -	\$ -	0%
101	Traffic Enforcement (non-fee): Annual	-	\$ -	\$ 6,981,200.43	\$ (6,981,200.43)	0%	\$ -	\$ -	\$ -	0%
102	Gangs (non-fee): Annual	-	\$ -	\$ 1,463,586.45	\$ (1,463,586.45)	0%	\$ -	\$ -	\$ -	0%
103	Professional Standards (non-fee): Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
104	Custody (non-fee): Annual	-	\$ -	\$ 3,398,168.46	\$ (3,398,168.46)	0%	\$ -	\$ -	\$ -	0%
105	Air Support (non-fee): Annual	-	\$ -	\$ 3,099,139.35	\$ (3,099,139.35)	0%	\$ -	\$ -	\$ -	0%
106	Emergency Services Program (non-fee): Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
107	Building Code Enforcement - Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
108	Zoning Code Enforcement - Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
109	Nuisance Code Enforcement - Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
110	Fine-Based Code Enforcement - Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
111	Grants and Special Projects (non-fee): Annual	-	\$ -	\$ 55,274.31	\$ (55,274.31)	0%	\$ -	\$ -	\$ -	0%
112	Community Outreach - Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
113	Parking - Annual	-	\$ -	\$ 4,290,151.43	\$ (4,290,151.43)	0%	\$ -	\$ -	\$ -	0%
114	Court Time - Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
115	City-Sponsored Events - Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
116	Crime Analysis - Annual	-	\$ -	\$ 364,821.38	\$ (364,821.38)	0%	\$ -	\$ -	\$ -	0%
117	Other Non-Fee Services - Annual	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
118	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
119	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
120	Support to Building (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
121	Support to Code Enforcement - Zoning (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
122	Support to Code Enforcement - Building (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
123	Support to Code Enforcement - Other (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
124	Support to Planning (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
125	Support to Neighborhood Services - General (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
126	Support to PW Engineering (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
127	Support to Fire - Operations (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
128	Support to Fire - Prevention (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
129	Support to Fire - Haz Mat (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
130	Animal Control Services (annual)	-	\$ -	\$ 753,140.47	\$ (753,140.47)	0%	\$ -	\$ -	\$ -	0%
131	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
132	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
133	Support to All Other Departments (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
134	Support to Other Agencies and Jurisdictions (annual)	-	\$ -	\$ 568,970.04	\$ (568,970.04)	0%	\$ -	\$ -	\$ -	0%
135	Mutual Aid and Other Support to Other Agencies (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
136	-	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
137	END OF FEE LIST	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
TOTALS:			\$ 716,735	\$ 79,676,957	\$ (78,960,222)	1%	\$ 716,735	\$ 5,059,888	\$ (4,343,154)	14%
			Revenue Totals				Revenue Totals			

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

<i>Fee Service Information</i>		
Fee #	Fee Title	Type / Description
1	UNIT FEES:	-
2	Alarm Permit Fee (No permit renewal fee charged if no false alarms in prior permit year) Residential	-
3	Alarm Permit Fee (No permit renewal fee charged if no false alarms in prior permit year) Commercial	-
4	Communications Recorded Reproduction	No cost calc
5	Communications Recorded Reproduction Cost of Materials	No cost calc
6	Concealed Weapons Permit (Fee limited by state code)	-
7	Concealed Weapons Permit Renewal (Fee limited by state code)	-
8	Crime Reports	No cost calc
9	Data Analysis Services - Actual Time at Staff Hourly Rates (Cost shown represents a typical hourly rate for this service.)	-
10	False Alarm-Alarm Response Permit 1st	no charge
11	False Alarm-Alarm Response Permit 2nd	no charge
12	False Alarm-Alarm Response Permit 3rd	-
13	False Alarm-Alarm Response Permit 4th	-
14	False Alarm-Alarm Response Permit 5th and subsequent	-
15	False Alarm-Alarm Response No Permit 1st	-
16	False Alarm-Alarm Response No Permit 2nd	-
17	False Alarm-Alarm Response No Permit 3rd	-
18	False Alarm-Alarm Response No Permit 4th	-
19	False Alarm-Alarm Response No Permit 5th and subsequent	-
20	Local Criminal History Letter	-
21	Permit for the Retail Sales of Weapons	-
22	Permit for the Retail Sales of Weapons Renewal	-
23	Photographs(4x6; 5x7; 8x10; 8x12; 11x14)	No cost calc
24	Photographs Proof/Contact Sheet	No cost calc
25	Photographs CD	No cost calc
26	Post Impound Hearing Charge	-
27	Repossession Fee** (fee set by state law)	-
28	Subpoena Fees for Documents***	-
29	Subpoena Fees for Witnesses	-
30	Traffic Accident Report	No cost calc

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

<i>Fee Service Information</i>			
Fee #	Fee Title	Type / Description	
31	Vehicle Towing Administrative Cost Recovery (VTACR) Fee	-	
32	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Audit Charge (All costs and expenses that the city incurs in performing an audit of the Official Police Tow Service (OPTS),For Provider's VTACR Fee payment,the City's audit reveals an underpayment	No cost calc	
33	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Penalty Assessment Fee-(10%) of the total amount of the VTACR Fee underpayment or shortfall,the City's audit reveals that the VTACR underpayment is five percent (5%) or more of the full amount owed.	No cost calc	
34	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Late Payment Fee Payment of VTACR fee that is more than thirty (30) days beyond its Payment Due Date	No cost calc	
35	Vehicle Towing Administrative Cost Recovery (VTACR) Fee Late Payment Fee Underpayment/shortfall remittance	No cost calc	
36	Vehicle Impound Release Fee	-	
37	DUI - Vehicle Impound Release Fee	-	
38	Oversized Vehicle - 3 Nights	-	
39	0	-	
40	0	-	
41	Traffic Accident Report - Property Damage Only	-	
42	Traffic Accident Report - Injury Report	-	
43	Pay-to-stay Fees	No cost calc	
44	Booking Fee****	No cost calc	
45	DUI Emergency Response (Actual Staff Time at Cost-Recovery Hourly Rates - up to maximum allowed by state law)	No cost calc	
46	0	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title	Type / Description	
47	DNA Lab:	-	
48	[placeholder for future fees]	-	
49	-	-	
50	-	-	
51	-	-	
52	-	-	
53	Excessive Noise / Party Response Fee:	-	
54	First Response (actual time @ staff hourly rates)	-	
55	Second Response (actual time @ staff hourly rates)	-	
56	Each Subsequent Response (actual time @ staff hourly rates)	-	
57	Fines:	-	
58	[see fine list]	-	
59	-	-	
60	-	-	
61	-	-	
62	-	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

<i>Fee Service Information</i>		
Fee #	Fee Title	Type / Description
63	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-
64	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Director or Deputy Director)	-
65	Police Records Shift Supervisor (per hour)	-
66	Police Records Administrator (per hour)	-
67	Public Safety Business Asst. II (per hour)	-
68	Police Officer - Air Support (per hour)	-
69	Police Sergeant - Air Support (per hour)	-
70	Community Svcs Officer (per hour)	-
71	Police Officer (per hour)	-
72	Police Officer - K9 Unit (per hour)	-
73	Police Sergeant (per hour)	-
74	Police Lieutenant (per hour)	-
75	Police Captain (per hour)	-
76	-	-
77	-	-
78	Police Budget & Property Supv (per hour)	-
79	Forensic Specialist (per hour)	-
80	DNA Laboratory Supervisor (per hour)	-
81	-	-
82	Crime Analyst (per hour)	-
83	Sr. Crime Analyst (per hour)	-
84	IT Applications Specialist (per hour)	-
85	Police Communications Shift Sup. (per hour)	-
86	Police Communications Operator (per hour)	-
87	Police Comm & Technology Admin (per hour)	-
88	-	-
89	Helicopter Mechanic (per hour)	-
90	Police Parking Enforcement (CSO/CSR) (per hour)	-
91	-	-
92	-	-
93	-	-

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title	Type / Description
94	NON-FEE SERVICES:	-
95	Patrol (non-fee): Annual	-
96	Investigations (non-fee): Annual	-
97	Dispatch (non-fee): Annual	-
98	Records (non-fee): Annual	-
99	Evidence (non-fee): Annual	-
100	Property (non-fee): Annual	-
101	Traffic Enforcement (non-fee): Annual	-
102	Gangs (non-fee): Annual	-
103	Professional Standards (non-fee): Annual	-
104	Custody (non-fee): Annual	-
105	Air Support (non-fee): Annual	-
106	Emergency Services Program (non-fee): Annual	-
107	Building Code Enforcement - Annual	-
108	Zoning Code Enforcement - Annual	-
109	Nuisance Code Enforcement - Annual	-
110	Fine-Based Code Enforcement - Annual	-
111	Grants and Special Projects (non-fee): Annual	-
112	Community Outreach - Annual	-
113	Parking - Annual	-
114	Court Time - Annual	-
115	City-Sponsored Events - Annual	-
116	Crime Analysis - Annual	-
117	Other Non-Fee Services - Annual	-
118	-	-

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Police Department

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title	Type / Description
119	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-
120	Support to Building (annual)	-
121	Support to Code Enforcement - Zoning (annual)	-
122	Support to Code Enforcement - Building (annual)	-
123	Support to Code Enforcement - Other (annual)	-
124	Support to Planning (annual)	-
125	Support to Neighborhood Services - General (annual)	-
126	Support to PW Engineering (annual)	-
127	Support to Fire - Operations (annual)	-
128	Support to Fire - Prevention (annual)	-
129	Support to Fire - Haz Mat (annual)	-
130	Animal Control Services (annual)	-
131	-	-
132	-	-
133	Support to All Other Departments (annual)	-
134	Support to Other Agencies and Jurisdictions (annual)	-
135	Mutual Aid and Other Support to Other Agencies (annual)	-
136	-	-
137	END OF FEE LIST	-
	END OF FEE LIST	

TOTALS:



APPENDIX 3:

COST RESULTS FOR FIRE

The follow pages contain a summary of the results from the analysis of
Fire Department fee services.

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
1	FIRE PREVENTION FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
2	CARE FACILITIES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
5	Care facility: Acute hospitals with less than 100 beds and Ambulatory Health Care Facilities: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	8.50	\$ 426.00	\$ 1,691.30	\$ -	\$ 1,691.30	\$ (1,265.30)	25%
3	Care facility: Acute hospitals with 100 beds or more: Periodic Inspection to operate or maintain (Bi-Annual Fee)	-	1.50	\$ 704.00	\$ 3,851.64	\$ -	\$ 3,851.64	\$ (3,147.64)	18%
7	Care facility: Additional inspection time: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	20.00	\$ 139.00	\$ 600.44	\$ -	\$ 600.44	\$ (461.44)	23%
4	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
6	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
8	Care facility: Boarding homes (as defined by Title 24, CAC): Periodic inspection to operate or maintain (Bi-Annual Fee)	-	10.00	\$ 149.00	\$ 792.95	\$ -	\$ 792.95	\$ (643.95)	19%
9	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
10	Care facility: Convalescent hospital, sanitarium or mental hospital: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	7.50	\$ 565.00	\$ 1,691.30	\$ -	\$ 1,691.30	\$ (1,126.30)	33%
11	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
12	Care facility: Homes for the ambulatory aged or ambulatory children six years or older: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	3.50	\$ 289.00	\$ 771.56	\$ -	\$ 771.56	\$ (482.56)	37%
13	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
14	Care facility: Large family day care: Periodic Inspection to operate or maintain:	-	33.00	\$ 149.00	\$ 500.34	\$ -	\$ 500.34	\$ (351.34)	30%
15	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
16	Care facility: Nurseries for the full time care of children under the age of six: Annual inspection to operate or maintain (Bi-Annual Fee)	-	3.00	\$ 218.00	\$ 771.55	\$ -	\$ 771.55	\$ (553.55)	28%
17	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
18	Care facility: Private schools (any number of persons): Annual inspection to operate or maintain	-	39.00	\$ 289.00	\$ 1,199.35	\$ -	\$ 1,199.35	\$ (910.35)	24%
19	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
20	GUSD Public Schools	-	31.00	\$ -	\$ 1,882.27	\$ -	\$ 1,882.27	\$ (1,882.27)	0%
21	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
22	COMPANY INSPECTIONS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
23	Company Inspection Program: Fire company inspection: minimum half hour or fraction thereafter: Inspection	-	9,000.00	\$ 32.00	\$ 104.92	\$ -	\$ 104.92	\$ (72.92)	30%
24	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
25	COVERED MALL:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
26	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
27	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
28	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
29	Covered Mall: Permit and Inspection for the placement or construction of temporary kiosks, displays, booths, barriers, concession equipment or the like in a covered mall	-	53.00	\$ 174.00	\$ 98.92	\$ -	\$ 98.92	\$ 75.08	176%
30	Covered Mall: Plan Check for the placement or construction of temporary kiosks, displays, booths, barriers, concession equipment or the like in a covered mall	-	53.00	\$ 137.00	\$ 96.60	\$ -	\$ 96.60	\$ 40.40	142%
31	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
32	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
33	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
34	FALSE ALARMS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
35	False Alarms: Each false alarm activation after third false alarm	-	1.00	\$ 375.00	\$ -	\$ -	\$ -	\$ 375.00	0%
36	False Alarms: Each false alarm resulting in an emergency response	-	1.00	\$ 375.00	\$ -	\$ -	\$ -	\$ 375.00	0%
37	False Alarms: Third false alarm within a 12 month period	-	1.00	\$ 125.00	\$ -	\$ -	\$ -	\$ 125.00	0%
38	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
39	DOCUMENT FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
40	Fees for Documents; Fire Incident Report, Dispatch Log / 911 Audio	no cost calcs	-	\$ 15.00	\$ -	\$ -	\$ -	\$ 15.00	0%
41	Fees for Documents; Subpoena, Arson Report & EMS Report	no cost calcs	-	\$ 24.00	\$ -	\$ -	\$ -	\$ 24.00	0%
42	Service charge: Copying	no cost calcs	-	\$ 0.10	\$ -	\$ -	\$ -	\$ 0.10	0%
43	Service charge: Digital copying and/or archiving of fire protection system plans	no cost calcs	-	\$ 3.00	\$ -	\$ -	\$ -	\$ 3.00	0%
44	Service charge: Fire permit search	no cost calcs	-	\$ 9.00	\$ -	\$ -	\$ -	\$ 9.00	0%
45	Service charge: Fire plan retrieval fee	no cost calcs	-	\$ 9.00	\$ -	\$ -	\$ -	\$ 9.00	0%
46	Public records requests (no fee) for EMC and FPB	no cost calcs	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
47	Annual Public Records Activity (annual hours)	-	-	\$ -	\$ 51,935.10	\$ -	\$ 51,935.10	\$ (51,935.10)	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
48	FIRE ALARM SYSTEMS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
53	Fire Alarm System: Plan Check Base fee for installation of new Fire Alarm system - includes up to eight (8) devices	-	18.00	\$ 151.00	\$ 472.60	\$ -	\$ 472.60	\$ (321.60)	32%
50	Fire Alarm System: Plan Check Base fee for alteration to existing Fire alarm system - includes up to eight (8) devices:	-	163.00	\$ 82.00	\$ 244.03	\$ -	\$ 244.03	\$ (162.03)	34%
55	Fire Alarm System: Plan Check Additional fee per device for Fire alarm system with nine (9) devices or more	-	5,090.00	\$ 2.00	\$ 6.09	\$ -	\$ 6.09	\$ (4.09)	33%
52	Fire Alarm System: Plan Check Additional fee for extensive new or altered Fire alarm system in a High-rise, Mid-rise or Complex building	-	15.00	\$ 277.00	\$ 394.19	\$ -	\$ 394.19	\$ (117.19)	70%
49	Fire Alarm System: Permit and Inspection Base fee for installation of new system - includes up to eight (8) devices	-	18.00	\$ 243.00	\$ 485.83	\$ -	\$ 485.83	\$ (242.83)	50%
56	Fire Alarm System: Permit and Inspection Base fee for alteration of existing system - includes up to eight (8) devices	-	163.00	\$ 243.00	\$ 453.13	\$ -	\$ 453.13	\$ (210.13)	54%
54	Fire Alarm System: Inspection Additional fee per device for Fire alarm system with nine (9) devices or more	-	5,090.00	\$ 2.00	\$ 4.32	\$ -	\$ 4.32	\$ (2.32)	46%
51	Fire Alarm System: Inspection Additional fee for extensive new or altered Fire alarm system in a High-rise, Mid-rise or Complex building	-	15.00	\$ 277.00	\$ 2,421.23	\$ -	\$ 2,421.23	\$ (2,144.23)	11%

City of Glendale
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FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
57	FIRE EXTINGUISHING SYSTEMS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
61	Fire Extinguishing System: Plan Check Base Fee for new or existing Fire Extinguishing system	-	38.00	\$ 139.00	\$ 290.63	\$ -	\$ 290.63	\$ (151.63)	48%
62	Fire Extinguishing System: Plan Check Additional fee per nozzle for Fire Extinguishing system	-	422.00	\$ 13.00	\$ 14.27	\$ -	\$ 14.27	\$ (1.27)	91%
59	Fire Extinguishing System: Plan Check Additional fee per initiating device for Fire Extinguishing system	-	13.00	\$ -	\$ 24.67	\$ -	\$ 24.67	\$ (24.67)	0%
60	Fire Extinguishing System: Permit and Inspection Base fee for new or existing Fire Extinguishing system	-	38.00	\$ 186.00	\$ 322.35	\$ -	\$ 322.35	\$ (136.35)	58%
58	Fire Extinguishing System: Inspection Additional fee per nozzle for Fire Extinguishing system	-	422.00	\$ 13.00	\$ 6.54	\$ -	\$ 6.54	\$ 6.46	199%
63	Fire Extinguishing System: Inspection Additional fee per initiating device for Fire Extinguishing system	-	13.00	\$ -	\$ 3.92	\$ -	\$ 3.92	\$ (3.92)	0%

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64	FIRE SPRINKLER SYSTEMS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
68	Fire Sprinkler system: Plan Check Base fee for installation of new Fire Sprinkler, standpipe or combined system - includes up to 20 heads and one riser	-	15.00	\$ 277.00	\$ 1,064.11	\$ -	\$ 1,064.11	\$ (787.11)	26%
66	Fire Sprinkler system: Plan Check Base fee for alteration of existing Fire Sprinkler system - includes up to 20 heads	-	109.00	\$ 139.00	\$ 240.46	\$ -	\$ 240.46	\$ (101.46)	58%
74	Fire Sprinkler system: Plan Check Additional fee per head for Fire Sprinkler, standpipe, or combined system with 21 or more heads	-	12,673.00	\$ 2.00	\$ 4.77	\$ -	\$ 4.77	\$ (2.77)	42%
73	Fire Sprinkler system: Plan Check Additional fee per inlet and/or outlet for Fire Sprinkler, standpipe, or combined system	-	103.00	\$ 17.00	\$ 70.15	\$ -	\$ 70.15	\$ (53.15)	24%
69	Fire Sprinkler system: Plan Check Additional fee per riser for new Fire Sprinkler, standpipe, or combined system with two (2) or more risers	-	28.00	\$ 186.00	\$ 39.23	\$ -	\$ 39.23	\$ 146.77	474%
77	Fire Sprinkler system: Plan Check for installation of Underground supply line for Fire Sprinkler, standpipe, or combined system	-	11.00	\$ 139.00	\$ 116.52	\$ -	\$ 116.52	\$ 22.48	119%
67								\$ -	0%
65	Fire Sprinkler system: Permit and Inspection Base fee for installation of new Fire Sprinkler, standpipe or combined system - includes up to 20 heads and one riser	-	15.00	\$ 312.00	\$ 904.15	\$ -	\$ 904.15	\$ (592.15)	35%
71	Fire Sprinkler system: Permit and Inspection Base fee for alteration to existing Fire Sprinkler system - includes up to 20 heads	-	109.00	\$ 174.00	\$ 606.04	\$ -	\$ 606.04	\$ (432.04)	29%
70	Fire Sprinkler system: Inspection Additional fee per head for Fire Sprinkler, standpipe or combined system with 21 or more heads	-	12,673.00	\$ 2.00	\$ 4.32	\$ -	\$ 4.32	\$ (2.32)	46%
72	Fire Sprinkler system: Inspection Additional fee per inlet and/or outlet for Fire Sprinkler, standpipe or combined system	-	103.00	\$ 15.00	\$ 6.54	\$ -	\$ 6.54	\$ 8.46	229%
76	Fire Sprinkler system: Inspection Additional fee per riser for new Fire Sprinkler, standpipe, or combined system with two (2) or more risers	New fee	28.00	\$ 186.00	\$ 65.39	\$ -	\$ 65.39	\$ 120.61	284%
75	Fire Sprinkler system: Permit and Inspection for installation of Underground supply line for Fire Sprinkler, standpipe, or combined system	-	11.00	\$ 174.00	\$ 391.50	\$ -	\$ 391.50	\$ (217.50)	44%

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Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
81	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
78	Fire Sprinkler system: Single family dwelling: Plan Check for installation of a new Fire Sprinkler system for a house only, or house with detached garage, guest house and/or accessory building	-	39.00	\$ 220.00	\$ 300.80	\$ -	\$ 300.80	\$ (80.80)	73%
83	Fire Sprinkler system: Single family dwelling: Plan Check for alteration of existing Fire Sprinkler system for house, detached garage, guest house and/or accessory building	-	1.00	\$ 139.00	\$ 77.26	\$ -	\$ 77.26	\$ 61.74	180%
85	Fire Sprinkler system: Single family dwelling: Plan Check for installation of Fire Sprinkler system for a detached garage, guest house and/or accessory building - house not included	-	21.00	\$ 151.00	\$ 129.60	\$ -	\$ 129.60	\$ 21.40	117%
80	Fire Sprinkler system: Single family dwelling: Plan Check Additional time for installation of new or alteration of existing Fire Sprinkler system for house and/or accessory building	-	6.00	\$ 139.00	\$ 92.97	\$ -	\$ 92.97	\$ 46.03	150%
82	Fire Sprinkler system: Single family dwelling: Permit and Inspection for installation of new Fire Sprinkler system for a house only, or house with a detached garage, guest house and/or accessory building	-	39.00	\$ 312.00	\$ 784.36	\$ -	\$ 784.36	\$ (472.36)	40%
79	Fire Sprinkler system: Single family dwelling: Permit and Inspection for installation of Fire Sprinkler system for a detached garage, guest house and/or accessory building - house not included	-	21.00	\$ 174.00	\$ 533.66	\$ -	\$ 533.66	\$ (359.66)	33%
84	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
86	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
87	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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88	GENERAL FIRE PERMITS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
89	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
90	General: Plan Check and Permit for use of candles or open flames in an assembly area	-	4.00	\$ 80.00	\$ 98.69	\$ -	\$ 98.69	\$ (18.69)	81%
91	General: Filming: Inspection	-	81.00	\$ 139.00	\$ 294.58	\$ -	\$ 294.58	\$ (155.58)	47%
92	General: Filming: Inspection: Fire Safety Officer when required	Actual Cost V	-	\$ -	\$ 29.79	\$ -	\$ 29.79	\$ (29.79)	0%
93	[deleted]	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
94	General: Filming: Plan review	-	288.00	\$ 139.00	\$ 217.01	\$ -	\$ 217.01	\$ (78.01)	64%
95	General: Permit and Inspection for General fire permit required by the Fire Chief and not otherwise listed	-	13.00	\$ 174.00	\$ 228.03	\$ -	\$ 228.03	\$ (54.03)	76%
96	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
97	General: Permit and Inspection for Fireworks display	-	1.00	\$ 312.00	\$ 1,527.49	\$ -	\$ 1,527.49	\$ (1,215.49)	20%
98	General: Plan Check for Fireworks display	-	1.00	\$ 438.00	\$ 138.53	\$ -	\$ 138.53	\$ 299.47	316%
99	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
100	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
101	General: Inspection required by the Fire Chief and not otherwise listed	-	30.00	\$ 139.00	\$ -	\$ -	\$ -	\$ 139.00	0%
102	General: Inspection Additional time for re-inspection for 1) work that was requested to be inspected and has not been completed or 2) when more than two inspections are required to correct deficiencies noted on a previous inspection	-	1.00	\$ 176.00	\$ 224.13	\$ -	\$ 224.13	\$ (48.13)	79%
103	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
104	General: Plan Check and Permit for landing of any helicopter other than at an approved airport, for the purpose of lifting equipment, supplies or materials; does not apply to permitted filming companies, government or other approved agencies	-	2.00	\$ 143.00	\$ 229.46	\$ -	\$ 229.46	\$ (86.46)	62%
105	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
106	General: Permit and Inspection for issuance of Fire Clearance for new business	-	20.00	\$ 291.00	\$ 227.60	\$ -	\$ 227.60	\$ 63.40	128%
107	General: Plan Check for General fire permit required by the Fire Chief and not otherwise listed - first hour	-	12.00	\$ 154.00	\$ 208.06	\$ -	\$ 208.06	\$ (54.06)	74%
108	General: Plan Check Additional time for General fire permit required by the Fire Chief and not otherwise listed	-	1.00	\$ 139.00	\$ 3.79	\$ -	\$ 3.79	\$ 135.21	3668%

Fire Prevention (101-411) and Hazardous Materials (510-421)

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Fee Service Information				Full Cost Results (Unit)					
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109	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
110	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
111	General: Plan Check and Permit for Pyrotechnical special effects	-	8.00	\$ 153.00	\$ 268.11	\$ -	\$ 268.11	\$ (115.11)	57%
112	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
113	General: Permit and Inspection for installation of Spray booth	-	3.00	\$ 207.00	\$ 522.29	\$ -	\$ 522.29	\$ (315.29)	40%
114	General: Plan Check for installation of Spray Booth	-	3.00	\$ 208.00	\$ 454.76	\$ -	\$ 454.76	\$ (246.76)	46%
115	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
116	General: Plan Check and Permit for the installation of tents, canopies and temporary membrane structures	-	12.00	\$ 143.00	\$ 98.69	\$ -	\$ 98.69	\$ 44.31	145%
117	Special Event Permits (issued by City Clerk)	-	103.00	\$ -	\$ 126.09	\$ -	\$ 126.09	\$ (126.09)	0%

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118	HIGH, LOW, MID-RISE BUILDINGS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
119	High-rise building: Annual inspection to operate	-	26.00	\$ 712.00	\$ 2,558.55	\$ -	\$ 2,558.55	\$ (1,846.55)	28%
120	High-rise building: Annual inspection to operate: additional inspection time	-	8.00	\$ 172.00	\$ 763.20	\$ -	\$ 763.20	\$ (591.20)	23%
121	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
122	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
123	Low-rise and mid-rise buildings: Periodic inspection to operate	-	62.00	\$ 435.00	\$ 1,715.28	\$ -	\$ 1,715.28	\$ (1,280.28)	25%
124	Low-rise and mid-rise buildings: Periodic inspection to operate: Additional inspection time	-	10.00	\$ 139.00	\$ 572.78	\$ -	\$ 572.78	\$ (433.78)	24%
125	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
126	City-owned mid / low-rise buildings	-	-	\$ -	\$ 2,148.98	\$ -	\$ 2,148.98	\$ (2,148.98)	0%
127	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
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Fee Service Information				Full Cost Results (Unit)					
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128	MISCELLANEOUS SERVICE CHARGES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
129	Service Charge: Fire flow Report Request	Changed Cat	42.00	\$ 82.00	\$ 217.12	\$ -	\$ 217.12	\$ (135.12)	38%
130	Service Charge: Fire flow Testing	Changed Cat	16.00	\$ 312.00	\$ 184.06	\$ -	\$ 184.06	\$ 127.94	170%
131	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
132	Hydrant: Installation of private fire hydrant: Permit and Inspection	-	-	\$ 312.00	\$ 517.15	\$ -	\$ 517.15	\$ (205.15)	60%
133	Hydrant: Installation of private fire hydrant: Plan Review	-	1.00	\$ 290.00	\$ 416.09	\$ -	\$ 416.09	\$ (126.09)	70%
134	FLS annual inspection not otherwise covered by CIP (conducted as incremental adjunct to CUPA inspection)	-	480.00	\$ -	\$ 58.25	\$ -	\$ 58.25	\$ (58.25)	0%
135	On-Scene Assessment Fee	no cost calc	-	\$ 125.00	\$ -	\$ -	\$ -	\$ 125.00	0%
136	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
137	Plan Check and processing of Fire Code Modifications/Appeals Request for a code modification or alternate method or materials	-	16.00	\$ 164.00	\$ 293.46	\$ -	\$ 293.46	\$ (129.46)	56%
144	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
138	Service charge: Technical research	-	3.00	\$ 139.00	\$ 148.31	\$ -	\$ 148.31	\$ (9.31)	94%
139	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
140	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
141	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
142	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
143	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
145	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
146	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
147	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
148	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
149	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
150	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
151	FLS annual inspection not otherwise covered by CIP (FPB inspection not otherwise covered)	-	227.00	\$ -	\$ 217.62	\$ -	\$ 217.62	\$ (217.62)	0%
152	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
153	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
154	Technology Surcharge - shall apply to all Fire application and permit fees relating to building permitting only. The Technology Surcharge shall not apply to charges for the reproduction of city records, such as printing maps, nor for staff services used for the reproduction of recorded documents.	no cost calcs	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
155	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
156	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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157	PLACES OF ASSEMBLY:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
158	Place of assembly: Clubs, lodges, and churches: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	47.00	\$ 149.00	\$ 671.45	\$ -	\$ 671.45	\$ (522.45)	22%
159	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
160	Place of assembly: Motion picture theatres, legitimate theatres: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	2.00	\$ 426.00	\$ 1,013.69	\$ -	\$ 1,013.69	\$ (587.69)	42%
163	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
161	Place of assembly: Occupant load between 50 to 300 persons and not otherwise specified: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	68.50	\$ 289.00	\$ 671.45	\$ -	\$ 671.45	\$ (382.45)	43%
162	Place of assembly: Occupant load greater than 300 persons and not otherwise specified: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	12.50	\$ 565.00	\$ 1,199.35	\$ -	\$ 1,199.35	\$ (634.35)	47%
164	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
165	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
166	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
167	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
168	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
169	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
170	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
171	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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172	OTHER PROGRAMS AND FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
173	Vegetation Management Program: Fire company annual inspection; initial and follow up inspections no charge; third (compliance) and subsequent inspections subject to fees.	new fee; previously only included in GMC & GBSC	4,400.00	\$ -	\$ 57.22	\$ -	\$ 57.22	\$ (57.22)	0%
174	Haz Mat Response: Spill / Incident Mitigation (Type I Response Team) - Actual Time @ staff hourly rates; plus actual cost for special consumable equipment / supplies and disposal fee	new fee	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
175	Service Charge: Work without Permit: Additional fee double the amount of the permit fees, which shall be in addition to the required permit fees for any work, activity or operation conducted before obtaining the necessary permits.	new fee; prev	12.00	\$ -	\$ 133.47	\$ -	\$ 133.47	\$ (133.47)	0%
176	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
177	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

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178	CONSTRUCTION PLAN CHECK & INSPECTION:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
179	General: Plan Check for Landscaping, irrigation, fuel modification	-	3.00	\$ 139.00	\$ 157.83	\$ -	\$ 157.83	\$ (18.83)	88%
180	General: Permit and Inspection for Landscaping, irrigation, fuel modification	-	3.00	\$ 139.00	\$ 446.44	\$ -	\$ 446.44	\$ (307.44)	31%
181	General: Plan Check and Permit for Fire road access	-	4.00	\$ 75.00	\$ 94.83	\$ -	\$ 94.83	\$ (19.83)	79%
182	General: Plan Check for seasonal Pumpkin and/or Christmas Tree lot	-	8.00	\$ 139.00	\$ 77.28	\$ -	\$ 77.28	\$ 61.72	180%
183	General: Permit and Inspection for seasonal Pumpkin and/or Christmas Tree lot	-	8.00	\$ 174.00	\$ 455.82	\$ -	\$ 455.82	\$ (281.82)	38%
184	General: Deposit for Pumpkin and/or Christmas Tree lot (to be returned to applicant upon satisfaction of clean-up and other conditional requirements)	-	-	\$ 300.00	\$ -	\$ -	\$ -	\$ 300.00	0%
185	Vegetation Management Program: Costs to abate a nuisance.	-	2.00	\$ -	\$ 335.25	\$ -	\$ 335.25	\$ (335.25)	0%
186	Residential or Commercial Plan Check [Building Code Modification - BMOD]	-	35.00	\$ -	\$ 275.92	\$ -	\$ 275.92	\$ (275.92)	0%
187	Residential or Commercial Plan Check [Building Solar PV - BSOLAR]	-	97.00	\$ -	\$ 77.28	\$ -	\$ 77.28	\$ (77.28)	0%
188	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
189	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
190	General: Plan Check and Inspection as the Local Fire Authority for DSA and OSHPD projects	-	6.00	\$ 139.00	\$ 907.66	\$ -	\$ 907.66	\$ (768.66)	15%
191	General: Plan checks and field inspections when required by the Fire Chief and not specifically addressed in the fire code.	-	1.00	\$ 139.00	\$ 134.66	\$ -	\$ 134.66	\$ 4.34	103%
192	Covered Mall: Plan Check to use a covered mall for a public assembly or special event	-	15.00	\$ 139.00	\$ 77.28	\$ -	\$ 77.28	\$ 61.72	180%
193	Covered Mall: Permit and Inspection to use a covered mall for a public assembly or special event	-	15.00	\$ 139.00	\$ 413.74	\$ -	\$ 413.74	\$ (274.74)	34%
196								\$ -	0%
197								\$ -	0%
194								\$ -	0%
195								\$ -	0%
210	Residential Plan Check [Single Family Dwelling]	new fee	157.00	\$ -	\$ 180.07	\$ -	\$ 180.07	\$ (180.07)	0%

City of Glendale
2014 USER FEE STUDY
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Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
200	Residential Plan Check: New Apartment or Condominium 20-units or less	new fee	3.00	\$ -	\$ 1,759.57	\$ -	\$ 1,759.57	\$ (1,759.57)	0%
201	Residential Plan Check: Addition/Alteration to Apartment or Condominium 20-units or less	new fee	4.00	\$ -	\$ 478.79	\$ -	\$ 478.79	\$ (478.79)	0%
198	Residential Plan Check [New Mixed-Use; Apartment or Condominium over 20-units]	new fee	21.00	\$ -	\$ 2,717.26	\$ -	\$ 2,717.26	\$ (2,717.26)	0%
199	Residential Plan Check [Addition/Alteration/TI to Mixed-Use; Apartment or Condominium over 20-units]	new fee	16.00	\$ -	\$ 947.48	\$ -	\$ 947.48	\$ (947.48)	0%
202	Residential Inspection: Single Family Dwelling	new fee	157.00	\$ -	\$ 348.78	\$ -	\$ 348.78	\$ (348.78)	0%
203	Residential Inspection: New Apartment or Condominium 20-units or less	new fee	3.00	\$ -	\$ 762.44	\$ -	\$ 762.44	\$ (762.44)	0%
204	Residential Inspection: Addition/Alteration to Apartment or Condominium 20-units or less	new fee	4.00	\$ -	\$ 370.09	\$ -	\$ 370.09	\$ (370.09)	0%
205	Residential Inspection [New Mixed-Use; Apartment or Condominium over 20-units]	new fee	21.00	\$ -	\$ 3,530.98	\$ -	\$ 3,530.98	\$ (3,530.98)	0%
206	Residential Inspection [Addition/Alteration/TI to Mixed-Use; Apartment or Condominium over 20-units]	new fee	16.00	\$ -	\$ 370.10	\$ -	\$ 370.10	\$ (370.10)	0%
207	Commercial Plan Check [New High-Rise, Mid-Rise or Complex Project]	new fee	0.30	\$ -	\$ 4,648.33	\$ -	\$ 4,648.33	\$ (4,648.33)	0%
208	Commercial Plan Check [Addition/Alteration/TI to High-Rise, Mid-Rise or Complex Project]	new fee	124.00	\$ -	\$ 902.31	\$ -	\$ 902.31	\$ (902.31)	0%
209	Commercial Plan Check [New Low-Rise Project]	new fee	8.00	\$ -	\$ 1,468.57	\$ -	\$ 1,468.57	\$ (1,468.57)	0%
211	Commercial Plan Check [Addition/Alteration/TI to Low-Rise Project]	new fee	281.00	\$ -	\$ 186.31	\$ -	\$ 186.31	\$ (186.31)	0%
212	Commercial Inspection: New High-Rise, Mid-Rise or Complex Project	new fee	21.00	\$ -	\$ 10,985.26	\$ -	\$ 10,985.26	\$ (10,985.26)	0%
213	Commercial Inspection [Addition/Alteration/TI to High-Rise, Mid-Rise or Complex Project]	new fee	204.00	\$ -	\$ 370.10	\$ -	\$ 370.10	\$ (370.10)	0%
214	Commercial Inspection [New Low-Rise Project]	new fee	8.00	\$ -	\$ 850.05	\$ -	\$ 850.05	\$ (850.05)	0%
215	Commercial Inspection [Addition/Alteration/TI to Low-Rise Project]	new fee	281.00	\$ -	\$ 370.10	\$ -	\$ 370.10	\$ (370.10)	0%
216	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
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Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
217	SPECIAL PLAN CHECK / INSPECTION FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
218	Inspections Outside of Normal Business Hours - Actual Time at Staff Hourly Cost-Recovery Rates	new fee	1.00	\$ 556.00	\$ -	\$ -	\$ -	\$ 556.00	0%
219	Plan Checks Outside of Normal Business Hours - Actual Time at Staff Hourly Cost-Recovery Rates	new fee	1.00	\$ 556.00	\$ -	\$ -	\$ -	\$ 556.00	0%
220	Express / Expedited Plan Check Fee (1.5 times total standard Plan Check fee)	new fee, no c	20.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
221	Express / Expedited Inspection Fee (1.5 times total standard Inspection fee)	new fee, no c	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
222	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
223	For Construction Plan Checks that do not conform to one of the categories listed above, the fees will be based upon Actual Staff Time @ Cost Recovery Rates.	-	6.00	\$ -	\$ 225.60	\$ -	\$ 225.60	\$ (225.60)	0%
224	For Construction Inspections that do not conform to one of the categories listed above, the fees will be based upon Actual Staff Time @ Cost Recovery Rates.	-	1.00	\$ -	\$ 17.50	\$ -	\$ 17.50	\$ (17.50)	0%
225	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
230	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
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Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
226	HAZARDOUS MATERIALS AND WASTE FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
228	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
231	ABOVE GROUND STORAGE TANKS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
229	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
227	Aboveground Storage Tank: Plan Check for installation of first Aboveground storage tank	-	4.00	\$ 296.00	\$ 1,224.00	\$ -	\$ 1,224.00	\$ (928.00)	24%
232	Aboveground Storage Tank: Plan Check for alteration of existing Aboveground storage tank	-	-	\$ 139.00	\$ 304.37	\$ -	\$ 304.37	\$ (165.37)	46%
233	Aboveground Storage Tank: Plan Check Additional fee for two or more Aboveground storage tanks	-	1.00	\$ 41.00	\$ 301.07	\$ -	\$ 301.07	\$ (260.07)	14%
234	Aboveground Storage Tank: Permit and Inspection for installation of the first Aboveground storage tank	-	4.00	\$ 302.00	\$ 425.99	\$ -	\$ 425.99	\$ (123.99)	71%
235	Aboveground Storage Tank: Permit and Inspection for alteration of existing Aboveground storage tank	-	4.00	\$ 208.00	\$ 252.64	\$ -	\$ 252.64	\$ (44.64)	82%
236	Aboveground Storage Tank: Permit and Inspection Additional fee for two or more Aboveground storage tanks	-	1.00	\$ 174.00	\$ 247.98	\$ -	\$ 247.98	\$ (73.98)	70%
237	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
238	HAZARDOUS MATERIALS STORAGE:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
239	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
240	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
241	Hazardous Materials: Additional charge for re-inspections, responding to accidental discharges, and complaints - Actual Time @ Staff Cost-Recovery Rates	-	-	\$ 130.00	\$ -	\$ -	\$ -	\$ 130.00	0%
242	Hazardous Materials and Disclosure Program: Category I: Liquid (Gals) 0-20; Solids (Lbs) 0-200; Gases (Cubic Ft.) 0-100; Annual permit and inspection to operate and maintain	-	65.00	\$ 130.00	\$ 353.06	\$ -	\$ 353.06	\$ (223.06)	37%
243	Hazardous Materials and Disclosure Program: Category II: Liquid (Gals) 21-54; Solids (Lbs) 201-500; Gases (Cubic Ft.) 101-200; Annual permit and inspection to operate and maintain	-	85.00	\$ 258.00	\$ 406.35	\$ -	\$ 406.35	\$ (148.35)	63%
244	Hazardous Materials and Disclosure Program: Category III: Liquid (Gals) 55-200; Solids (Lbs) 501-2,000; Gases (Cubic Ft.) 201-1,000; Annual permit and inspection to operate and maintain	-	191.00	\$ 516.00	\$ 567.75	\$ -	\$ 567.75	\$ (51.75)	91%
245	Hazardous Materials and Disclosure Program: Category IV: Liquid (Gals) 201-550; Solids (Lbs) 2,001-5,000; Gases (Cubic Ft.) 1,001-2,000; Annual permit and inspection to operate and maintain	-	73.00	\$ 753.00	\$ 743.84	\$ -	\$ 743.84	\$ 9.16	101%
246	Hazardous Materials and Disclosure Program: Category V: Liquid (Gals) 551-1,500; Solids (Lbs) 5,001-10,000; Gases (Cubic Ft.) 2,001-5,000; Annual permit and inspection to operate and maintain	-	26.00	\$ 904.00	\$ 985.41	\$ -	\$ 985.41	\$ (81.41)	92%
247	Hazardous Materials and Disclosure Program: Category VI: Liquid (Gals) 1,501-2,750; Solids (Lbs) 10,001-25,000; Gases (Cubic Ft.) 5,001-10,000; Annual permit and inspection to operate and maintain	-	25.00	\$ 1,033.00	\$ 1,009.97	\$ -	\$ 1,009.97	\$ 23.03	102%
248	Hazardous Materials and Disclosure Program: Category VII: Liquid (Gals) 2,751 & over; Solids (Lbs) 25,001 & over; Gases (Cubic Ft.) 10,001 & up; Annual permit and inspection to operate and maintain	-	51.00	\$ 1,291.00	\$ 1,353.83	\$ -	\$ 1,353.83	\$ (62.83)	95%

City of Glendale
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Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
249	Hazardous Materials and Disclosure Program: Category VIII: Annual permit and inspection to operate and maintain	-	-	\$ 258.00	\$ 393.74	\$ -	\$ 393.74	\$ (135.74)	66%
251	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
250	Hazardous materials: Hazardous Materials, Hazardous Waste, and/or Industrial Waste: Initial permit application: Permit and Inspection	-	70.00	\$ 139.00	\$ 197.48	\$ -	\$ 197.48	\$ (58.48)	70%
252	Hazardous materials: Hazardous Materials, Hazardous Waste, and/or Industrial Waste: Initial permit application: Plan Review	-	10.00	\$ 139.00	\$ 150.53	\$ -	\$ 150.53	\$ (11.53)	92%
254	Hazardous materials: Hazardous Waste, Industrial Waste: Initial permit application: Additional time and charges - Actual Time @ Staff Cost-Recovery Rates	-	-	\$ 139.00	\$ -	\$ -	\$ -	\$ 139.00	0%
253	Industrial Waste: Permit and Inspection to install Industrial Waste equipment (add-on fee to other permits)	flat	10.00	\$ -	\$ 225.80	\$ -	\$ 225.80	\$ (225.80)	0%
255	Hazardous materials: Plan Check for installation of low pressure tank or pressure vessel containing liquefied flammable gas or other hazardous materials	-	3.00	\$ 221.00	\$ 193.24	\$ -	\$ 193.24	\$ 27.76	114%
256	Hazardous materials: Permit and Inspection for installation of low pressure tank or pressure vessel containing liquefied flammable gas or other hazardous materials	-	3.00	\$ 277.00	\$ 264.67	\$ -	\$ 264.67	\$ 12.33	105%
257	Industrial Waste: Plan Check to install Industrial Waste equipment (add-on fee to other reviews)	flat	10.00	\$ -	\$ 184.23	\$ -	\$ 184.23	\$ (184.23)	0%
258	Hazardous materials: Plan Check for the installation or alteration of equipment in connection with the storage, handling, use or sale of flammable or combustible liquids, or other hazardous materials; does not include UST re-piping	-	1.00	\$ 140.00	\$ 301.07	\$ -	\$ 301.07	\$ (161.07)	47%
259	Hazardous materials: Permit and Inspection for the installation or alteration of equipment in connection with the storage, handling, use or sale of flammable or combustible liquids or other hazardous materials; does not include UST re-piping	-	1.00	\$ 208.00	\$ 264.68	\$ -	\$ 264.68	\$ (56.68)	79%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
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260	Hazardous materials: Plan Check for the Spill Prevention Control & Countermeasure Program (SPCC)	-	3.00	\$ 452.00	\$ 677.38	\$ -	\$ 677.38	\$ (225.38)	67%
261	City-owned Haz-Mat Storage Sites	-	-	\$ -	\$ 602.12	\$ -	\$ 602.12	\$ (602.12)	0%

City of Glendale
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262	HAZARDOUS WASTE GENERATORS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
263	Hazardous Waste: Management and Control Fee Group I (1-19 employees); Permit and Periodic inspection to maintain and operate	-	118.50	\$ 516.00	\$ 464.61	\$ -	\$ 464.61	\$ 51.39	111%
264	Hazardous Waste: Management and Control Fee Group II (20-100 employees); Permit and Periodic inspection to maintain and operate	-	15.00	\$ 904.00	\$ 604.91	\$ -	\$ 604.91	\$ 299.09	149%
265	Hazardous Waste: Management and Control Fee Group III (101-500 employees); Permit and Periodic inspection to maintain and operate	-	4.50	\$ 1,291.00	\$ 700.75	\$ -	\$ 700.75	\$ 590.25	184%
266	Hazardous Waste: Management and Control Fee Group IV (500 or more employees); Permit and Periodic inspection to maintain and operate	-	0.50	\$ 1,678.00	\$ 755.42	\$ -	\$ 755.42	\$ 922.58	222%
267	Hazardous Waste Treatment: Conditional Authorization: Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	put next to 26	0.50	\$ 2,066.00	\$ 1,493.29	\$ -	\$ 1,493.29	\$ 572.71	138%
268	Hazardous Waste Treatment: Conditional Exemption for Commercial Laundries; Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	0.50	\$ 258.00	\$ 338.69	\$ -	\$ 338.69	\$ (80.69)	76%
269	Hazardous Waste Treatment: Conditional Exemption Limited (CEL); Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	1.00	\$ 258.00	\$ 338.66	\$ -	\$ 338.66	\$ (80.66)	76%
270	Hazardous Waste Treatment: Conditional Exemption Small Quantity Treatment (CESQT); Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	0.50	\$ 258.00	\$ 338.69	\$ -	\$ 338.69	\$ (80.69)	76%
271	Hazardous Waste Treatment: Conditional Exemption Specified Waste Streams (CESW); Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	0.50	\$ 258.00	\$ 338.69	\$ -	\$ 338.69	\$ (80.69)	76%
272	Hazardous Waste Treatment: Permit by Rule; Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	1.50	\$ 2,066.00	\$ 1,493.27	\$ -	\$ 1,493.27	\$ 572.73	138%

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273	Hazardous Waste Treatment: Surcharges & Penalties Failure to Above Fees within the 37th day of billing	no cost calcs	-	30%	\$ -	\$ -	\$ -	\$ 0.30	0%
274	City owned HWG Sites	-	-	\$ -	\$ 1,204.25	\$ -	\$ 1,204.25	\$ (1,204.25)	0%

City of Glendale
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275	INDUSTRIAL WASTE:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
276	Industrial Waste and Pretreatment Program Annual Permit Renewal to operate and maintain (All categories) [This fee is now included in the individual inspection categories.]	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
277	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a facility generating waste not otherwise listed (All Others)	Includes Per	330.00	\$ 518.00	\$ 405.30	\$ -	\$ 405.30	\$ 112.70	128%
278	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain Auto Repair or Jewelry Manufacturing facility	Includes Per	350.00	\$ 904.00	\$ 721.09	\$ -	\$ 721.09	\$ 182.91	125%
279	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a Categorical facility (pursuant to EPA Standards)	Includes Per	3.00	\$ 6,843.00	\$ 8,372.34	\$ 2,000.00	\$ 10,372.34	\$ (3,529.34)	66%
280	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
281	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a Printing, Bakery, or Car Wash facility	Includes Per	50.00	\$ 646.00	\$ 308.50	\$ -	\$ 308.50	\$ 337.50	209%
282	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a Significant User facility (pursuant to EPA Standards)	Includes Per	10.00	\$ 1,937.00	\$ 909.54	\$ -	\$ 909.54	\$ 1,027.46	213%
283	City-owned IW sites	-	-	\$ -	\$ 216.76	\$ -	\$ 216.76	\$ (216.76)	0%
284	Flume Sampling: Annual Citywide IW Sampling (staff time and lab costs) (annual)	-	-	\$ -	\$ 11.31	\$ -	\$ 11.31	\$ (11.31)	0%

City of Glendale
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285	HAZARDOUS MATERIALS MANAGEMENT ASSESSMENTS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
298	Management of Hazardous Materials and Waste Disposal Fees; Commercial; Monthly**	no cost calcs	-	\$ 0.95	\$ -	\$ -	\$ -	\$ 0.95	0%
297	Management of Hazardous Materials and Waste Disposal Fees; Multi-Units (Duplex, 3 - 4, 5+ Units); Monthly**	no cost calcs	-	\$ 0.55	\$ -	\$ -	\$ -	\$ 0.55	0%
294	Management of Hazardous Materials and Waste Disposal Fees; Single Family; Monthly**	no cost calcs	-	\$ 0.70	\$ -	\$ -	\$ -	\$ 0.70	0%
288	Household Haz. Waste Prog. Implementaion and Admin.	-	1.00	\$ -	\$ 183,937.91	\$ -	\$ 183,937.91	\$ (183,937.91)	0%

City of Glendale
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296	UNDERGROUND STORAGE TANKS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
299	Underground Storage Tank; Installation; Plan Review and Permit fee (for the first tank)	-	0.01	\$ 515.00	\$ 1,214.75	\$ -	\$ 1,214.75	\$ (699.75)	42%
287	Underground Storage Tank; Installation; Plan Review and Permit fee (each additional tank)	-	0.01	\$ 151.00	\$ 149.12	\$ -	\$ 149.12	\$ 1.88	101%
286	Underground storage tank: Plan Check for Re-piping of Underground storage tank	-	6.00	\$ 801.00	\$ 305.77	\$ -	\$ 305.77	\$ 495.23	262%
292	Underground Storage Tank; Installation; Permit and Inspection for the first tank	-	-	\$ 1,206.00	\$ 2,130.84	\$ -	\$ 2,130.84	\$ (924.84)	57%
289	Underground Storage Tank; Installation; Inspection for each additional tank	-	0.01	\$ 302.00	\$ 222.15	\$ -	\$ 222.15	\$ 79.85	136%
295	Underground storage tank: Permit and Inspection for Re-piping of Underground storage tank	-	6.00	\$ -	\$ 880.36	\$ -	\$ 880.36	\$ (880.36)	0%
291	Underground storage tank: Annual permit to operate and maintain first tank	-	50.00	\$ 754.00	\$ 1,712.45	\$ -	\$ 1,712.45	\$ (958.45)	44%
290	Underground storage tank: Annual permit to operate and maintain additional tank	-	71.00	\$ 151.00	\$ 482.61	\$ -	\$ 482.61	\$ (331.61)	31%
293	Underground Storage Tank: Abandon/Remove; Site Remediation Proposal Evaluation	-	2.00	\$ 676.00	\$ 1,181.42	\$ -	\$ 1,181.42	\$ (505.42)	57%
300	Underground Storage Tank: Abandon/Remove: 1000 gal. or Less for the first tank: Permit and Inspection	-	0.01	\$ 905.00	\$ 1,554.51	\$ -	\$ 1,554.51	\$ (649.51)	58%
301	Underground Storage Tank: Abandon/Remove: More than 1000 gal. for the first tank: Permit and Inspection	-	0.01	\$ 1,206.00	\$ 935.57	\$ -	\$ 935.57	\$ 270.43	129%
302	Underground Storage Tank: Abandon/Remove; Inspection Fee: for each additional tank	-	0.01	\$ 302.00	\$ 373.32	\$ -	\$ 373.32	\$ (71.32)	81%
303	Underground Storage Tank: Abandon/Remove; Additional Inspection Fee - Actual Time @ Staff Cost Recovery Rates	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
304	Underground Storage Tank: Abandon/Remove; Temporary abandonment, or restore to Service; Permit and Inspection	-	0.01	\$ 214.00	\$ 482.07	\$ -	\$ 482.07	\$ (268.07)	44%
305	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
306	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
307	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
308	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
309	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
310	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Chief or Fire Marshal)	-	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
311	Plan Checks Other Than Those Already Listed (per hour @ staff hourly rates)	-	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
312	Inspections Other Than Those Already Listed (per hour @ staff hourly rates)	-	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
313	Individual Staff Hourly Rates:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
314	Sr. Office Services Specialist (per hour)	-	1.00	\$ 62.58	\$ 90.16	\$ -	\$ 90.16	\$ (27.58)	69%
315	Plan Checker - Fire Prevention (per hour)	-	1.00	\$ 63.11	\$ 90.80	\$ -	\$ 90.80	\$ (27.69)	70%
316	Fire Protection Engineer II (per hour)	-	1.00	\$ 123.95	\$ 164.16	\$ -	\$ 164.16	\$ (40.21)	76%
317	Fire Environmental Specialist - Fire Prev. (per hour)	-	1.00	\$ 91.88	\$ 127.83	\$ -	\$ 127.83	\$ (35.95)	72%
318	Fire Prevention Coordinator - Fire Prev. (per hour)	-	1.00	\$ 126.61	\$ 167.37	\$ -	\$ 167.37	\$ (40.76)	76%
319	Fire Marshal (per hour)	-	1.00	\$ 145.14	\$ 189.70	\$ -	\$ 189.70	\$ (44.56)	77%
320	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
321	Fire Environmental Specialist - Haz Mat (per hour)	-	1.00	\$ 91.11	\$ 124.56	\$ -	\$ 124.56	\$ (33.45)	73%
322	Sr. Fire Environmental Specialist - Haz Mat (per hour)	-	1.00	\$ 96.11	\$ 130.59	\$ -	\$ 130.59	\$ (34.48)	74%
323	Neighborhood Services Field Rep - Haz Mat (per hour)	-	1.00	\$ 53.72	\$ 79.47	\$ -	\$ 79.47	\$ (25.75)	68%
324	Plan Checker - Haz Mat (per hour)	-	1.00	\$ 71.17	\$ 100.52	\$ -	\$ 100.52	\$ (29.35)	71%
325	Storekeeper - Haz Mat (per hour)	-	1.00	\$ 54.73	\$ 80.70	\$ -	\$ 80.70	\$ (25.97)	68%
326	Public Safety Business Specialist - Haz Mat (per hour)	-	1.00	\$ 66.39	\$ 94.75	\$ -	\$ 94.75	\$ (28.36)	70%
327	Environmental Mgt. Coordinator - Haz Mat (per hour)	-	1.00	\$ 123.13	\$ 163.17	\$ -	\$ 163.17	\$ (40.04)	75%
328	Fire Chief - Haz Mat (per hour)	-	1.00	\$ 266.18	\$ 335.64	\$ -	\$ 335.64	\$ (69.46)	79%
329	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
330	Engine Company (4-person crew) (per hour)	-	1.00	\$ 550.62	\$ 722.61	\$ -	\$ 722.61	\$ (171.99)	76%
331	Haz Mat Type 1 Response Team (4 crew) (per hour)	-	1.00	\$ 740.73	\$ 784.65	\$ -	\$ 784.65	\$ (43.92)	94%
332	Customer Service Representative - CDD (per hour)	-	1.00	\$ 49.57	\$ 75.20	\$ -	\$ 75.20	\$ (25.63)	66%
333	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
334	NON-FEE ACTIVITIES (annual):	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
335	Counter / General Assistance: Pre-Project Support (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
336	Counter / General Assistance: Public Information - not recoverable (annual)	-	-	\$ -	\$ 26,247.62	\$ -	\$ 26,247.62	\$ (26,247.62)	0%
337	Incident Response - Haz Mat (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
338	Public Education (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
339	CUPA Training (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
340	Other Specialized Training (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
341	Haz Mat Spills and Releases Inquiry (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
342	Incident Response - Haz Mat (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
343	Fire Response (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
344	EMS Response - Non-Ambulance (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
345	Standby and Preparation Time (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
346	Fire Training - Planning and Coordination (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
347	EMS Training - Planning and Coordination (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
348	Fire Investigations (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
349	Apparatus Management and Maintenance (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
350	Disaster Planning & Emergency Preparedness (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
351	EOC Operations (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
352	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
353	CERT - citizen training (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
354	CPR / AED Training - FD staff effort (not including AHA processing costs) (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
355	City / Regional Meetings - External (annual)	-	-	\$ -	\$ 21,458.93	\$ -	\$ 21,458.93	\$ (21,458.93)	0%
356	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
357	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
358	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
359	Community Planning and Committees (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
360	Station and Equipment Maintenance (annual)	-	-	\$ -	\$ 14,534.81	\$ -	\$ 14,534.81	\$ (14,534.81)	0%
361	Other Non-Counter Non-Fee Services (annual)	-	-	\$ -	\$ 5,098.05	\$ -	\$ 5,098.05	\$ (5,098.05)	0%
362	HOA meetings (annual)	-	-	\$ -	\$ 409.96	\$ -	\$ 409.96	\$ (409.96)	0%
363	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
364	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
365	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
366	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS (annual):	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
367	Support to Building (annual)	-	-	\$ -	\$ 3,670.29	\$ -	\$ 3,670.29	\$ (3,670.29)	0%
368	Support to Code Enforcement - Zoning (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
369	Support to Code Enforcement - Building (annual)	-	-	\$ -	\$ 4,849.86	\$ -	\$ 4,849.86	\$ (4,849.86)	0%
370	Support to Code Enforcement - Other (annual)	-	-	\$ -	\$ 1,503.79	\$ -	\$ 1,503.79	\$ (1,503.79)	0%
371	Support to Planning (annual)	-	-	\$ -	\$ 25,307.67	\$ -	\$ 25,307.67	\$ (25,307.67)	0%
372	Support to Neighborhood Services - General (annual)	-	-	\$ -	\$ 519.80	\$ -	\$ 519.80	\$ (519.80)	0%
373	Support to PW Engineering (annual)	-	-	\$ -	\$ 3,880.40	\$ -	\$ 3,880.40	\$ (3,880.40)	0%
374	Support to Police (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
375	Support to Housing (annual)	-	-	\$ -	\$ 1,023.57	\$ -	\$ 1,023.57	\$ (1,023.57)	0%
376	Support to City Clerk (annual)	-	-	\$ -	\$ 1,551.20	\$ -	\$ 1,551.20	\$ (1,551.20)	0%
377	Support to City Council (annual)	-	-	\$ -	\$ 3,935.77	\$ -	\$ 3,935.77	\$ (3,935.77)	0%
378	Support to Parks (annual)	-	-	\$ -	\$ 5,903.63	\$ -	\$ 5,903.63	\$ (5,903.63)	0%
379	Support to Library (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
380	Support to GWP Water Engineering (annual)	-	-	\$ -	\$ 8,265.02	\$ -	\$ 8,265.02	\$ (8,265.02)	0%
381	Support to Economic Development (annual)	-	-	\$ -	\$ 5,093.56	\$ -	\$ 5,093.56	\$ (5,093.56)	0%
382	Support to LA Co Weed Abatement (annual)	-	-	\$ -	\$ 127,459.87	\$ -	\$ 127,459.87	\$ (127,459.87)	0%
383	Support to Code Enforcement - City Attorney (annual)	-	-	\$ -	\$ 532.94	\$ -	\$ 532.94	\$ (532.94)	0%
	END OF FEE LIST								

TOTALS:

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
1	FIRE PREVENTION FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
2	CARE FACILITIES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
5	Care facility: Acute hospitals with less than 100 beds and Ambulatory Health Care Facilities: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	\$ 3,621.00	\$ 14,376.05	\$ (10,755.05)	25%	\$ 3,621.00	\$ 14,376.05	\$ (10,755.05)	25%
3	Care facility: Acute hospitals with 100 beds or more: Periodic Inspection to operate or maintain (Bi-Annual Fee)	-	\$ 1,056.00	\$ 5,777.46	\$ (4,721.46)	18%	\$ 1,056.00	\$ 5,777.46	\$ (4,721.46)	18%
7	Care facility: Additional inspection time: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	\$ 2,780.00	\$ 12,008.80	\$ (9,228.80)	23%	\$ 2,780.00	\$ 12,008.80	\$ (9,228.80)	23%
4	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
6	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
8	Care facility: Boarding homes (as defined by Title 24, CAC): Periodic inspection to operate or maintain (Bi-Annual Fee)	-	\$ 1,490.00	\$ 7,929.50	\$ (6,439.50)	19%	\$ 1,490.00	\$ 7,929.50	\$ (6,439.50)	19%
9	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
10	Care facility: Convalescent hospital, sanitarium or mental hospital: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	\$ 4,237.50	\$ 12,684.75	\$ (8,447.25)	33%	\$ 4,237.50	\$ 12,684.75	\$ (8,447.25)	33%
11	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
12	Care facility: Homes for the ambulatory aged or ambulatory children six years or older: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	\$ 1,011.50	\$ 2,700.46	\$ (1,688.96)	37%	\$ 1,011.50	\$ 2,700.46	\$ (1,688.96)	37%
13	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
14	Care facility: Large family day care: Periodic Inspection to operate or maintain:	-	\$ 4,917.00	\$ 16,511.22	\$ (11,594.22)	30%	\$ 4,917.00	\$ 16,511.22	\$ (11,594.22)	30%
15	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
16	Care facility: Nurseries for the full time care of children under the age of six: Annual inspection to operate or maintain (Bi-Annual Fee)	-	\$ 654.00	\$ 2,314.65	\$ (1,660.65)	28%	\$ 654.00	\$ 2,314.65	\$ (1,660.65)	28%
17	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
18	Care facility: Private schools (any number of persons): Annual inspection to operate or maintain	-	\$ 11,271.00	\$ 46,774.65	\$ (35,503.65)	24%	\$ 11,271.00	\$ 46,774.65	\$ (35,503.65)	24%
19	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
20	GUSD Public Schools	-	\$ -	\$ 58,350.37	\$ (58,350.37)	0%	\$ -	\$ 58,350.37	\$ (58,350.37)	0%
21	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
22	COMPANY INSPECTIONS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
23	Company Inspection Program: Fire company inspection: minimum half hour or fraction thereafter: Inspection	-	\$ 288,000.00	\$ 104.92	\$ 287,895.08	274495%	\$ 288,000.00	\$ 944,280.00	\$ (656,280.00)	30%
24	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
25	COVERED MALL:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
26	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
27	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
28	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
29	Covered Mall: Permit and Inspection for the placement or construction of temporary kiosks, displays, booths, barriers, concession equipment or the like in a covered mall	-	\$ 9,222.00	\$ 5,242.76	\$ 3,979.24	176%	\$ 9,222.00	\$ 5,242.76	\$ 3,979.24	176%
30	Covered Mall: Plan Check for the placement or construction of temporary kiosks, displays, booths, barriers, concession equipment or the like in a covered mall	-	\$ 7,261.00	\$ 5,119.80	\$ 2,141.20	142%	\$ 7,261.00	\$ 5,119.80	\$ 2,141.20	142%
31	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
32	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
33	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
34	FALSE ALARMS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
35	False Alarms: Each false alarm activation after third false alarm	-	\$ 375.00	\$ -	\$ 375.00	0%	\$ 375.00	\$ -	\$ 375.00	0%
36	False Alarms: Each false alarm resulting in an emergency response	-	\$ 375.00	\$ -	\$ 375.00	0%	\$ 375.00	\$ -	\$ 375.00	0%
37	False Alarms: Third false alarm within a 12 month period	-	\$ 125.00	\$ -	\$ 125.00	0%	\$ 125.00	\$ -	\$ 125.00	0%
38	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
39	DOCUMENT FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
40	Fees for Documents; Fire Incident Report, Dispatch Log / 911 Audio	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
41	Fees for Documents; Subpoena, Arson Report & EMS Report	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
42	Service charge: Copying	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
43	Service charge: Digital copying and/or archiving of fire protection system plans	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
44	Service charge: Fire permit search	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
45	Service charge: Fire plan retrieval fee	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
46	Public records requests (no fee) for EMC and FPB	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
47	Annual Public Records Activity (annual hours)	-	\$ -	\$ 51,935.10	\$ (51,935.10)	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
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48	FIRE ALARM SYSTEMS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
53	Fire Alarm System: Plan Check Base fee for installation of new Fire Alarm system - includes up to eight (8) devices	-	\$ 2,718.00	\$ 8,506.80	\$ (5,788.80)	32%	\$ 2,718.00	\$ 8,506.80	\$ (5,788.80)	32%
50	Fire Alarm System: Plan Check Base fee for alteration to existing Fire alarm system - includes up to eight (8) devices:	-	\$ 13,366.00	\$ 39,776.89	\$ (26,410.89)	34%	\$ 13,366.00	\$ 39,776.89	\$ (26,410.89)	34%
55	Fire Alarm System: Plan Check Additional fee per device for Fire alarm system with nine (9) devices or more	-	\$ 10,180.00	\$ 30,998.10	\$ (20,818.10)	33%	\$ 10,180.00	\$ 30,998.10	\$ (20,818.10)	33%
52	Fire Alarm System: Plan Check Additional fee for extensive new or altered Fire alarm system in a High-rise, Mid-rise or Complex building	-	\$ 4,155.00	\$ 5,912.85	\$ (1,757.85)	70%	\$ 4,155.00	\$ 5,912.85	\$ (1,757.85)	70%
49	Fire Alarm System: Permit and Inspection Base fee for installation of new system - includes up to eight (8) devices	-	\$ 4,374.00	\$ 8,744.94	\$ (4,370.94)	50%	\$ 4,374.00	\$ 8,744.94	\$ (4,370.94)	50%
56	Fire Alarm System: Permit and Inspection Base fee for alteration of existing system - includes up to eight (8) devices	-	\$ 39,609.00	\$ 73,860.19	\$ (34,251.19)	54%	\$ 39,609.00	\$ 73,860.19	\$ (34,251.19)	54%
54	Fire Alarm System: Inspection Additional fee per device for Fire alarm system with nine (9) devices or more	-	\$ 10,180.00	\$ 21,988.80	\$ (11,808.80)	46%	\$ 10,180.00	\$ 21,988.80	\$ (11,808.80)	46%
51	Fire Alarm System: Inspection Additional fee for extensive new or altered Fire alarm system in a High-rise, Mid-rise or Complex building	-	\$ 4,155.00	\$ 36,318.45	\$ (32,163.45)	11%	\$ 4,155.00	\$ 36,318.45	\$ (32,163.45)	11%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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57	FIRE EXTINGUISHING SYSTEMS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
61	Fire Extinguishing System: Plan Check Base Fee for new or existing Fire Extinguishing system	-	\$ 5,282.00	\$ 11,043.94	\$ (5,761.94)	48%	\$ 5,282.00	\$ 11,043.94	\$ (5,761.94)	48%
62	Fire Extinguishing System: Plan Check Additional fee per nozzle for Fire Extinguishing system	-	\$ 5,486.00	\$ 6,021.94	\$ (535.94)	91%	\$ 5,486.00	\$ 6,021.94	\$ (535.94)	91%
59	Fire Extinguishing System: Plan Check Additional fee per initiating device for Fire Extinguishing system	-	\$ -	\$ 320.71	\$ (320.71)	0%	\$ -	\$ 320.71	\$ (320.71)	0%
60	Fire Extinguishing System: Permit and Inspection Base fee for new or existing Fire Extinguishing system	-	\$ 7,068.00	\$ 12,249.30	\$ (5,181.30)	58%	\$ 7,068.00	\$ 12,249.30	\$ (5,181.30)	58%
58	Fire Extinguishing System: Inspection Additional fee per nozzle for Fire Extinguishing system	-	\$ 5,486.00	\$ 2,759.88	\$ 2,726.12	199%	\$ 5,486.00	\$ 2,759.88	\$ 2,726.12	199%
63	Fire Extinguishing System: Inspection Additional fee per initiating device for Fire Extinguishing system	-	\$ -	\$ 50.96	\$ (50.96)	0%	\$ -	\$ 50.96	\$ (50.96)	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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64	FIRE SPRINKLER SYSTEMS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
68	Fire Sprinkler system: Plan Check Base fee for installation of new Fire Sprinkler, standpipe or combined system - includes up to 20 heads and one riser	-	\$ 4,155.00	\$ 15,961.65	\$ (11,806.65)	26%	\$ 4,155.00	\$ 15,961.65	\$ (11,806.65)	26%
66	Fire Sprinkler system: Plan Check Base fee for alteration of existing Fire Sprinkler system - includes up to 20 heads	-	\$ 15,151.00	\$ 26,210.14	\$ (11,059.14)	58%	\$ 15,151.00	\$ 26,210.14	\$ (11,059.14)	58%
74	Fire Sprinkler system: Plan Check Additional fee per head for Fire Sprinkler, standpipe, or combined system with 21 or more heads	-	\$ 25,346.00	\$ 60,450.21	\$ (35,104.21)	42%	\$ 25,346.00	\$ 60,450.21	\$ (35,104.21)	42%
73	Fire Sprinkler system: Plan Check Additional fee per inlet and/or outlet for Fire Sprinkler, standpipe, or combined system	-	\$ 1,751.00	\$ 7,225.45	\$ (5,474.45)	24%	\$ 1,751.00	\$ 7,225.45	\$ (5,474.45)	24%
69	Fire Sprinkler system: Plan Check Additional fee per riser for new Fire Sprinkler, standpipe, or combined system with two (2) or more risers	-	\$ 5,208.00	\$ 1,098.44	\$ 4,109.56	474%	\$ 5,208.00	\$ 1,098.44	\$ 4,109.56	474%
77	Fire Sprinkler system: Plan Check for installation of Underground supply line for Fire Sprinkler, standpipe, or combined system	-	\$ 1,529.00	\$ 1,281.72	\$ 247.28	119%	\$ 1,529.00	\$ 1,281.72	\$ 247.28	119%
67			\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
65	Fire Sprinkler system: Permit and Inspection Base fee for installation of new Fire Sprinkler, standpipe or combined system - includes up to 20 heads and one riser	-	\$ 4,680.00	\$ 13,562.25	\$ (8,882.25)	35%	\$ 4,680.00	\$ 13,562.25	\$ (8,882.25)	35%
71	Fire Sprinkler system: Permit and Inspection Base fee for alteration to existing Fire Sprinkler system - includes up to 20 heads	-	\$ 18,966.00	\$ 66,058.36	\$ (47,092.36)	29%	\$ 18,966.00	\$ 66,058.36	\$ (47,092.36)	29%
70	Fire Sprinkler system: Inspection Additional fee per head for Fire Sprinkler, standpipe or combined system with 21 or more heads	-	\$ 25,346.00	\$ 54,747.36	\$ (29,401.36)	46%	\$ 25,346.00	\$ 54,747.36	\$ (29,401.36)	46%
72	Fire Sprinkler system: Inspection Additional fee per inlet and/or outlet for Fire Sprinkler, standpipe or combined system	-	\$ 1,545.00	\$ 673.62	\$ 871.38	229%	\$ 1,545.00	\$ 673.62	\$ 871.38	229%
76	Fire Sprinkler system: Inspection Additional fee per riser for new Fire Sprinkler, standpipe, or combined system with two (2) or more risers	New fee	\$ 5,208.00	\$ 1,830.92	\$ 3,377.08	284%	\$ 5,208.00	\$ 1,830.92	\$ 3,377.08	284%
75	Fire Sprinkler system: Permit and Inspection for installation of Underground supply line for Fire Sprinkler, standpipe, or combined system	-	\$ 1,914.00	\$ 4,306.50	\$ (2,392.50)	44%	\$ 1,914.00	\$ 4,306.50	\$ (2,392.50)	44%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
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81	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
78	Fire Sprinkler system: Single family dwelling: Plan Check for installation of a new Fire Sprinkler system for a house only, or house with detached garage, guest house and/or accessory building	-	\$ 8,580.00	\$ 11,731.20	\$ (3,151.20)	73%	\$ 8,580.00	\$ 11,731.20	\$ (3,151.20)	73%
83	Fire Sprinkler system: Single family dwelling: Plan Check for alteration of existing Fire Sprinkler system for house, detached garage, guest house and/or accessory building	-	\$ 139.00	\$ 77.26	\$ 61.74	180%	\$ 139.00	\$ 77.26	\$ 61.74	180%
85	Fire Sprinkler system: Single family dwelling: Plan Check for installation of Fire Sprinkler system for a detached garage, guest house and/or accessory building - house not included	-	\$ 3,171.00	\$ 2,721.60	\$ 449.40	117%	\$ 3,171.00	\$ 2,721.60	\$ 449.40	117%
80	Fire Sprinkler system: Single family dwelling: Plan Check Additional time for installation of new or alteration of existing Fire Sprinkler system for house and/or accessory building	-	\$ 834.00	\$ 557.82	\$ 276.18	150%	\$ 834.00	\$ 557.82	\$ 276.18	150%
82	Fire Sprinkler system: Single family dwelling: Permit and Inspection for installation of new Fire Sprinkler system for a house only, or house with a detached garage, guest house and/or accessory building	-	\$ 12,168.00	\$ 30,590.04	\$ (18,422.04)	40%	\$ 12,168.00	\$ 30,590.04	\$ (18,422.04)	40%
79	Fire Sprinkler system: Single family dwelling: Permit and Inspection for installation of Fire Sprinkler system for a detached garage, guest house and/or accessory building - house not included	-	\$ 3,654.00	\$ 11,206.86	\$ (7,552.86)	33%	\$ 3,654.00	\$ 11,206.86	\$ (7,552.86)	33%
84	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
86	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
87	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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88	GENERAL FIRE PERMITS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
89	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
90	General: Plan Check and Permit for use of candles or open flames in an assembly area	-	\$ 320.00	\$ 394.76	\$ (74.76)	81%	\$ 320.00	\$ 394.76	\$ (74.76)	81%
91	General: Filming: Inspection	-	\$ 11,259.00	\$ 23,860.98	\$ (12,601.98)	47%	\$ 11,259.00	\$ 23,860.98	\$ (12,601.98)	47%
92	General: Filming: Inspection: Fire Safety Officer when required	Actual Cost V	\$ -	\$ 1,549.08	\$ (1,549.08)	0%	\$ -	\$ -	\$ -	0%
93	[deleted]	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
94	General: Filming: Plan review	-	\$ 40,032.00	\$ 62,498.88	\$ (22,466.88)	64%	\$ 40,032.00	\$ 62,498.88	\$ (22,466.88)	64%
95	General: Permit and Inspection for General fire permit required by the Fire Chief and not otherwise listed	-	\$ 2,262.00	\$ 2,964.39	\$ (702.39)	76%	\$ 2,262.00	\$ 2,964.39	\$ (702.39)	76%
96	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
97	General: Permit and Inspection for Fireworks display	-	\$ 312.00	\$ 1,527.49	\$ (1,215.49)	20%	\$ 312.00	\$ 1,527.49	\$ (1,215.49)	20%
98	General: Plan Check for Fireworks display	-	\$ 438.00	\$ 138.53	\$ 299.47	316%	\$ 438.00	\$ 138.53	\$ 299.47	316%
99	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
100	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
101	General: Inspection required by the Fire Chief and not otherwise listed	-	\$ 4,170.00	\$ -	\$ 4,170.00	0%	\$ 4,170.00	\$ -	\$ 4,170.00	0%
102	General: Inspection Additional time for re-inspection for 1) work that was requested to be inspected and has not been completed or 2) when more than two inspections are required to correct deficiencies noted on a previous inspection	-	\$ 176.00	\$ 224.13	\$ (48.13)	79%	\$ 176.00	\$ 224.13	\$ (48.13)	79%
103	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
104	General: Plan Check and Permit for landing of any helicopter other than at an approved airport, for the purpose of lifting equipment, supplies or materials; does not apply to permitted filming companies, government or other approved agencies	-	\$ 286.00	\$ 458.92	\$ (172.92)	62%	\$ 286.00	\$ 458.92	\$ (172.92)	62%
105	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
106	General: Permit and Inspection for issuance of Fire Clearance for new business	-	\$ 5,820.00	\$ 4,552.00	\$ 1,268.00	128%	\$ 5,820.00	\$ 4,552.00	\$ 1,268.00	128%
107	General: Plan Check for General fire permit required by the Fire Chief and not otherwise listed - first hour	-	\$ 1,848.00	\$ 2,496.72	\$ (648.72)	74%	\$ 1,848.00	\$ 2,496.72	\$ (648.72)	74%
108	General: Plan Check Additional time for General fire permit required by the Fire Chief and not otherwise listed	-	\$ 139.00	\$ 3.79	\$ 135.21	3668%	\$ 139.00	\$ 3.79	\$ 135.21	3668%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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109	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
110	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
111	General: Plan Check and Permit for Pyrotechnical special effects	-	\$ 1,224.00	\$ 2,144.88	\$ (920.88)	57%	\$ 1,224.00	\$ 2,144.88	\$ (920.88)	57%
112	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
113	General: Permit and Inspection for installation of Spray booth	-	\$ 621.00	\$ 1,566.87	\$ (945.87)	40%	\$ 621.00	\$ 1,566.87	\$ (945.87)	40%
114	General: Plan Check for installation of Spray Booth	-	\$ 624.00	\$ 1,364.28	\$ (740.28)	46%	\$ 624.00	\$ 1,364.28	\$ (740.28)	46%
115	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
116	General: Plan Check and Permit for the installation of tents, canopies and temporary membrane structures	-	\$ 1,716.00	\$ 1,184.28	\$ 531.72	145%	\$ 1,716.00	\$ 1,184.28	\$ 531.72	145%
117	Special Event Permits (issued by City Clerk)	-	\$ -	\$ 12,987.27	\$ (12,987.27)	0%	\$ -	\$ 12,987.27	\$ (12,987.27)	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

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118	HIGH, LOW, MID-RISE BUILDINGS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
119	High-rise building: Annual inspection to operate	-	\$ 18,512.00	\$ 66,522.30	\$ (48,010.30)	28%	\$ 18,512.00	\$ 66,522.30	\$ (48,010.30)	28%
120	High-rise building: Annual inspection to operate: additional inspection time	-	\$ 1,376.00	\$ 6,105.60	\$ (4,729.60)	23%	\$ 1,376.00	\$ 6,105.60	\$ (4,729.60)	23%
121	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
122	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
123	Low-rise and mid-rise buildings: Periodic inspection to operate	-	\$ 26,970.00	\$ 106,347.36	\$ (79,377.36)	25%	\$ 26,970.00	\$ 106,347.36	\$ (79,377.36)	25%
124	Low-rise and mid-rise buildings: Periodic inspection to operate: Additional inspection time	-	\$ 1,390.00	\$ 5,727.80	\$ (4,337.80)	24%	\$ 1,390.00	\$ 5,727.80	\$ (4,337.80)	24%
125	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
126	City-owned mid / low-rise buildings	-	\$ -	\$ 8,595.92	\$ (8,595.92)	0%	\$ -	\$ -	\$ -	0%
127	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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128	MISCELLANEOUS SERVICE CHARGES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
129	Service Charge: Fire flow Report Request	Changed Cat	\$ 3,444.00	\$ 9,119.04	\$ (5,675.04)	38%	\$ 3,444.00	\$ 9,119.04	\$ (5,675.04)	38%
130	Service Charge: Fire flow Testing	Changed Cat	\$ 4,992.00	\$ 2,944.96	\$ 2,047.04	170%	\$ 4,992.00	\$ 2,944.96	\$ 2,047.04	170%
131	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
132	Hydrant: Installation of private fire hydrant: Permit and Inspection	-	\$ -	\$ 5.17	\$ (5.17)	0%	\$ -	\$ -	\$ -	0%
133	Hydrant: Installation of private fire hydrant: Plan Review	-	\$ 290.00	\$ 416.09	\$ (126.09)	70%	\$ 290.00	\$ 416.09	\$ (126.09)	70%
134	FLS annual inspection not otherwise covered by CIP (conducted as incremental adjunct to CUPA inspection)	-	\$ -	\$ 27,960.00	\$ (27,960.00)	0%	\$ -	\$ 27,960.00	\$ (27,960.00)	0%
135	On-Scene Assessment Fee	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
136	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
137	Plan Check and processing of Fire Code Modifications/Appeals Request for a code modification or alternate method or materials	-	\$ 2,624.00	\$ 4,695.36	\$ (2,071.36)	56%	\$ 2,624.00	\$ 4,695.36	\$ (2,071.36)	56%
144	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
138	Service charge: Technical research	-	\$ 417.00	\$ 444.93	\$ (27.93)	94%	\$ 417.00	\$ 444.93	\$ (27.93)	94%
139	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
140	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
141	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
142	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
143	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
145	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
146	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
147	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
148	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
149	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
150	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
151	FLS annual inspection not otherwise covered by CIP (FPB inspection not otherwise covered)	-	\$ -	\$ 49,399.74	\$ (49,399.74)	0%	\$ -	\$ 49,399.74	\$ (49,399.74)	0%
152	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
153	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
154	Technology Surcharge - shall apply to all Fire application and permit fees relating to building permitting only. The Technology Surcharge shall not apply to charges for the reproduction of city records, such as printing maps, nor for staff services used for the reproduction of recorded documents.	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
155	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
156	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

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157	PLACES OF ASSEMBLY:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
158	Place of assembly: Clubs, lodges, and churches: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	\$ 7,003.00	\$ 31,558.15	\$ (24,555.15)	22%	\$ 7,003.00	\$ 31,558.15	\$ (24,555.15)	22%
159	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
160	Place of assembly: Motion picture theatres, legitimate theatres: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	\$ 852.00	\$ 2,027.38	\$ (1,175.38)	42%	\$ 852.00	\$ 2,027.38	\$ (1,175.38)	42%
163	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
161	Place of assembly: Occupant load between 50 to 300 persons and not otherwise specified: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	\$ 19,796.50	\$ 45,994.33	\$ (26,197.83)	43%	\$ 19,796.50	\$ 45,994.33	\$ (26,197.83)	43%
162	Place of assembly: Occupant load greater than 300 persons and not otherwise specified: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	\$ 7,062.50	\$ 14,991.88	\$ (7,929.38)	47%	\$ 7,062.50	\$ 14,991.88	\$ (7,929.38)	47%
164	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
165	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
166	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
167	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
168	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
169	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
170	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
171	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

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172	OTHER PROGRAMS AND FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
173	Vegetation Management Program: Fire company annual inspection; initial and follow up inspections no charge; third (compliance) and subsequent inspections subject to fees.	new fee; previously only included in GMC & GBSC	\$ -	\$ 57.22	\$ (57.22)	0%	\$ -	\$ 251,768.00	\$ (251,768.00)	0%
174	Haz Mat Response: Spill / Incident Mitigation (Type I Response Team) - Actual Time @ staff hourly rates; plus actual cost for special consumable equipment / supplies and disposal fee	new fee	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
175	Service Charge: Work without Permit: Additional fee double the amount of the permit fees, which shall be in addition to the required permit fees for any work, activity or operation conducted before obtaining the necessary permits.	new fee; prev	\$ -	\$ 1,601.64	\$ (1,601.64)	0%	\$ -	\$ 1,601.64	\$ (1,601.64)	0%
176	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
177	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

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178	CONSTRUCTION PLAN CHECK & INSPECTION:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
179	General: Plan Check for Landscaping, irrigation, fuel modification	-	\$ 417.00	\$ 473.49	\$ (56.49)	88%	\$ 417.00	\$ 473.49	\$ (56.49)	88%
180	General: Permit and Inspection for Landscaping, irrigation, fuel modification	-	\$ 417.00	\$ 1,339.32	\$ (922.32)	31%	\$ 417.00	\$ 1,339.32	\$ (922.32)	31%
181	General: Plan Check and Permit for Fire road access	-	\$ 300.00	\$ 379.32	\$ (79.32)	79%	\$ 300.00	\$ 379.32	\$ (79.32)	79%
182	General: Plan Check for seasonal Pumpkin and/or Christmas Tree lot	-	\$ 1,112.00	\$ 618.24	\$ 493.76	180%	\$ 1,112.00	\$ 618.24	\$ 493.76	180%
183	General: Permit and Inspection for seasonal Pumpkin and/or Christmas Tree lot	-	\$ 1,392.00	\$ 3,646.56	\$ (2,254.56)	38%	\$ 1,392.00	\$ 3,646.56	\$ (2,254.56)	38%
184	General: Deposit for Pumpkin and/or Christmas Tree lot (to be returned to applicant upon satisfaction of clean-up and other conditional requirements)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
185	Vegetation Management Program: Costs to abate a nuisance.	-	\$ -	\$ 670.50	\$ (670.50)	0%	\$ -	\$ 670.50	\$ (670.50)	0%
186	Residential or Commercial Plan Check [Building Code Modification - BMOD]	-	\$ -	\$ 9,657.20	\$ (9,657.20)	0%	\$ -	\$ 9,657.20	\$ (9,657.20)	0%
187	Residential or Commercial Plan Check [Building Solar PV - BSOLAR]	-	\$ -	\$ 7,496.16	\$ (7,496.16)	0%	\$ -	\$ 7,496.16	\$ (7,496.16)	0%
188	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
189	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
190	General: Plan Check and Inspection as the Local Fire Authority for DSA and OSHPD projects	-	\$ 834.00	\$ 5,445.96	\$ (4,611.96)	15%	\$ 834.00	\$ 5,445.96	\$ (4,611.96)	15%
191	General: Plan checks and field inspections when required by the Fire Chief and not specifically addressed in the fire code.	-	\$ 139.00	\$ 134.66	\$ 4.34	103%	\$ 139.00	\$ 134.66	\$ 4.34	103%
192	Covered Mall: Plan Check to use a covered mall for a public assembly or special event	-	\$ 2,085.00	\$ 1,159.20	\$ 925.80	180%	\$ 2,085.00	\$ 1,159.20	\$ 925.80	180%
193	Covered Mall: Permit and Inspection to use a covered mall for a public assembly or special event	-	\$ 2,085.00	\$ 6,206.10	\$ (4,121.10)	34%	\$ 2,085.00	\$ 6,206.10	\$ (4,121.10)	34%
196			\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
197			\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
194			\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
195			\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
210	Residential Plan Check [Single Family Dwelling]	new fee	\$ -	\$ 28,270.99	\$ (28,270.99)	0%	\$ -	\$ 28,270.99	\$ (28,270.99)	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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200	Residential Plan Check: New Apartment or Condominium 20-units or less	new fee	\$ -	\$ 5,278.71	\$ (5,278.71)	0%	\$ -	\$ 5,278.71	\$ (5,278.71)	0%
201	Residential Plan Check: Addition/Alteration to Apartment or Condominium 20-units or less	new fee	\$ -	\$ 1,915.16	\$ (1,915.16)	0%	\$ -	\$ 1,915.16	\$ (1,915.16)	0%
198	Residential Plan Check [New Mixed-Use; Apartment or Condominium over 20-units]	new fee	\$ -	\$ 57,062.46	\$ (57,062.46)	0%	\$ -	\$ 57,062.46	\$ (57,062.46)	0%
199	Residential Plan Check [Addition/Alteration/TI to Mixed-Use; Apartment or Condominium over 20-units]	new fee	\$ -	\$ 15,159.68	\$ (15,159.68)	0%	\$ -	\$ 15,159.68	\$ (15,159.68)	0%
202	Residential Inspection: Single Family Dwelling	new fee	\$ -	\$ 54,758.46	\$ (54,758.46)	0%	\$ -	\$ 54,758.46	\$ (54,758.46)	0%
203	Residential Inspection: New Apartment or Condominium 20-units or less	new fee	\$ -	\$ 2,287.32	\$ (2,287.32)	0%	\$ -	\$ 2,287.32	\$ (2,287.32)	0%
204	Residential Inspection: Addition/Alteration to Apartment or Condominium 20-units or less	new fee	\$ -	\$ 1,480.36	\$ (1,480.36)	0%	\$ -	\$ 1,480.36	\$ (1,480.36)	0%
205	Residential Inspection [New Mixed-Use; Apartment or Condominium over 20-units]	new fee	\$ -	\$ 74,150.58	\$ (74,150.58)	0%	\$ -	\$ 74,150.58	\$ (74,150.58)	0%
206	Residential Inspection [Addition/Alteration/TI to Mixed-Use; Apartment or Condominium over 20-units]	new fee	\$ -	\$ 5,921.60	\$ (5,921.60)	0%	\$ -	\$ 5,921.60	\$ (5,921.60)	0%
207	Commercial Plan Check [New High-Rise, Mid-Rise or Complex Project]	new fee	\$ -	\$ 1,394.50	\$ (1,394.50)	0%	\$ -	\$ 1,394.50	\$ (1,394.50)	0%
208	Commercial Plan Check [Addition/Alteration/TI to High-Rise, Mid-Rise or Complex Project]	new fee	\$ -	\$ 111,886.44	\$ (111,886.44)	0%	\$ -	\$ 111,886.44	\$ (111,886.44)	0%
209	Commercial Plan Check [New Low-Rise Project]	new fee	\$ -	\$ 11,748.56	\$ (11,748.56)	0%	\$ -	\$ 11,748.56	\$ (11,748.56)	0%
211	Commercial Plan Check [Addition/Alteration/TI to Low-Rise Project]	new fee	\$ -	\$ 52,353.11	\$ (52,353.11)	0%	\$ -	\$ 52,353.11	\$ (52,353.11)	0%
212	Commercial Inspection: New High-Rise, Mid-Rise or Complex Project	new fee	\$ -	\$ 230,690.46	\$ (230,690.46)	0%	\$ -	\$ 230,690.46	\$ (230,690.46)	0%
213	Commercial Inspection [Addition/Alteration/TI to High-Rise, Mid-Rise or Complex Project]	new fee	\$ -	\$ 75,500.40	\$ (75,500.40)	0%	\$ -	\$ 75,500.40	\$ (75,500.40)	0%
214	Commercial Inspection [New Low-Rise Project]	new fee	\$ -	\$ 6,800.40	\$ (6,800.40)	0%	\$ -	\$ 6,800.40	\$ (6,800.40)	0%
215	Commercial Inspection [Addition/Alteration/TI to Low-Rise Project]	new fee	\$ -	\$ 103,998.10	\$ (103,998.10)	0%	\$ -	\$ 103,998.10	\$ (103,998.10)	0%
216	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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217	SPECIAL PLAN CHECK / INSPECTION FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
218	Inspections Outside of Normal Business Hours - Actual Time at Staff Hourly Cost-Recovery Rates	new fee	\$ 556.00	\$ -	\$ 556.00	0%	\$ 556.00	\$ -	\$ 556.00	0%
219	Plan Checks Outside of Normal Business Hours - Actual Time at Staff Hourly Cost-Recovery Rates	new fee	\$ 556.00	\$ -	\$ 556.00	0%	\$ 556.00	\$ -	\$ 556.00	0%
220	Express / Expedited Plan Check Fee (1.5 times total standard Plan Check fee)	new fee, no d	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
221	Express / Expedited Inspection Fee (1.5 times total standard Inspection fee)	new fee, no d	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
222	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
223	For Construction Plan Checks that do not conform to one of the categories listed above, the fees will be based upon Actual Staff Time @ Cost Recovery Rates.	-	\$ -	\$ 1,353.60	\$ (1,353.60)	0%	\$ -	\$ 1,353.60	\$ (1,353.60)	0%
224	For Construction Inspections that do not conform to one of the categories listed above, the fees will be based upon Actual Staff Time @ Cost Recovery Rates.	-	\$ -	\$ 17.50	\$ (17.50)	0%	\$ -	\$ 17.50	\$ (17.50)	0%
225	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
230	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

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226	HAZARDOUS MATERIALS AND WASTE FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
228	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
231	ABOVE GROUND STORAGE TANKS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
229	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
227	Aboveground Storage Tank: Plan Check for installation of first Aboveground storage tank	-	\$ 1,184.00	\$ 4,896.00	\$ (3,712.00)	24%	\$ 1,184.00	\$ 4,896.00	\$ (3,712.00)	24%
232	Aboveground Storage Tank: Plan Check for alteration of existing Aboveground storage tank	-	\$ -	\$ 3.04	\$ (3.04)	0%	\$ -	\$ -	\$ -	0%
233	Aboveground Storage Tank: Plan Check Additional fee for two or more Aboveground storage tanks	-	\$ 41.00	\$ 301.07	\$ (260.07)	14%	\$ 41.00	\$ 301.07	\$ (260.07)	14%
234	Aboveground Storage Tank: Permit and Inspection for installation of the first Aboveground storage tank	-	\$ 1,208.00	\$ 1,703.96	\$ (495.96)	71%	\$ 1,208.00	\$ 1,703.96	\$ (495.96)	71%
235	Aboveground Storage Tank: Permit and Inspection for alteration of existing Aboveground storage tank	-	\$ 832.00	\$ 1,010.56	\$ (178.56)	82%	\$ 832.00	\$ 1,010.56	\$ (178.56)	82%
236	Aboveground Storage Tank: Permit and Inspection Additional fee for two or more Aboveground storage tanks	-	\$ 174.00	\$ 247.98	\$ (73.98)	70%	\$ 174.00	\$ 247.98	\$ (73.98)	70%
237	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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238	HAZARDOUS MATERIALS STORAGE:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
239	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
240	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
241	Hazardous Materials: Additional charge for re-inspections, responding to accidental discharges, and complaints - Actual Time @ Staff Cost-Recovery Rates	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
242	Hazardous Materials and Disclosure Program: Category I: Liquid (Gals) 0-20; Solids (Lbs) 0-200; Gases (Cubic Ft.) 0-100; Annual permit and inspection to operate and maintain	-	\$ 8,450.00	\$ 22,948.90	\$ (14,498.90)	37%	\$ 8,450.00	\$ 22,948.90	\$ (14,498.90)	37%
243	Hazardous Materials and Disclosure Program: Category II: Liquid (Gals) 21-54; Solids (Lbs) 201-500; Gases (Cubic Ft.) 101-200; Annual permit and inspection to operate and maintain	-	\$ 21,930.00	\$ 34,539.75	\$ (12,609.75)	63%	\$ 21,930.00	\$ 34,539.75	\$ (12,609.75)	63%
244	Hazardous Materials and Disclosure Program: Category III: Liquid (Gals) 55-200; Solids (Lbs) 501-2,000; Gases (Cubic Ft.) 201-1,000; Annual permit and inspection to operate and maintain	-	\$ 98,556.00	\$ 108,440.25	\$ (9,884.25)	91%	\$ 98,556.00	\$ 108,440.25	\$ (9,884.25)	91%
245	Hazardous Materials and Disclosure Program: Category IV: Liquid (Gals) 201-550; Solids (Lbs) 2,001-5,000; Gases (Cubic Ft.) 1,001-2,000; Annual permit and inspection to operate and maintain	-	\$ 54,969.00	\$ 54,300.32	\$ 668.68	101%	\$ 54,969.00	\$ 54,300.32	\$ 668.68	101%
246	Hazardous Materials and Disclosure Program: Category V: Liquid (Gals) 551-1,500; Solids (Lbs) 5,001-10,000; Gases (Cubic Ft.) 2,001-5,000; Annual permit and inspection to operate and maintain	-	\$ 23,504.00	\$ 25,620.66	\$ (2,116.66)	92%	\$ 23,504.00	\$ 25,620.66	\$ (2,116.66)	92%
247	Hazardous Materials and Disclosure Program: Category VI: Liquid (Gals) 1,501-2,750; Solids (Lbs) 10,001-25,000; Gases (Cubic Ft.) 5,001-10,000; Annual permit and inspection to operate and maintain	-	\$ 25,825.00	\$ 25,249.25	\$ 575.75	102%	\$ 25,825.00	\$ 25,249.25	\$ 575.75	102%
248	Hazardous Materials and Disclosure Program: Category VII: Liquid (Gals) 2,751 & over; Solids (Lbs) 25,001 & over; Gases (Cubic Ft.) 10,001 & up; Annual permit and inspection to operate and maintain	-	\$ 65,841.00	\$ 69,045.33	\$ (3,204.33)	95%	\$ 65,841.00	\$ 69,045.33	\$ (3,204.33)	95%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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249	Hazardous Materials and Disclosure Program: Category VIII: Annual permit and inspection to operate and maintain	-	\$ -	\$ 3.94	\$ (3.94)	0%	\$ -	\$ -	\$ -	0%
251	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
250	Hazardous materials: Hazardous Materials, Hazardous Waste, and/or Industrial Waste: Initial permit application: Permit and Inspection	-	\$ 9,730.00	\$ 13,823.60	\$ (4,093.60)	70%	\$ 9,730.00	\$ 13,823.60	\$ (4,093.60)	70%
252	Hazardous materials: Hazardous Materials, Hazardous Waste, and/or Industrial Waste: Initial permit application: Plan Review	-	\$ 1,390.00	\$ 1,505.30	\$ (115.30)	92%	\$ 1,390.00	\$ 1,505.30	\$ (115.30)	92%
254	Hazardous materials: Hazardous Waste, Industrial Waste: Initial permit application: Additional time and charges - Actual Time @ Staff Cost-Recovery Rates	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
253	Industrial Waste: Permit and Inspection to install Industrial Waste equipment (add-on fee to other permits)	flat	\$ -	\$ 2,258.00	\$ (2,258.00)	0%	\$ -	\$ 2,258.00	\$ (2,258.00)	0%
255	Hazardous materials: Plan Check for installation of low pressure tank or pressure vessel containing liquefied flammable gas or other hazardous materials	-	\$ 663.00	\$ 579.72	\$ 83.28	114%	\$ 663.00	\$ 579.72	\$ 83.28	114%
256	Hazardous materials: Permit and Inspection for installation of low pressure tank or pressure vessel containing liquefied flammable gas or other hazardous materials	-	\$ 831.00	\$ 794.01	\$ 36.99	105%	\$ 831.00	\$ 794.01	\$ 36.99	105%
257	Industrial Waste: Plan Check to install Industrial Waste equipment (add-on fee to other reviews)	flat	\$ -	\$ 1,842.30	\$ (1,842.30)	0%	\$ -	\$ 1,842.30	\$ (1,842.30)	0%
258	Hazardous materials: Plan Check for the installation or alteration of equipment in connection with the storage, handling, use or sale of flammable or combustible liquids, or other hazardous materials; does not include UST re-piping	-	\$ 140.00	\$ 301.07	\$ (161.07)	47%	\$ 140.00	\$ 301.07	\$ (161.07)	47%
259	Hazardous materials: Permit and Inspection for the installation or alteration of equipment in connection with the storage, handling, use or sale of flammable or combustible liquids or other hazardous materials; does not include UST re-piping	-	\$ 208.00	\$ 264.68	\$ (56.68)	79%	\$ 208.00	\$ 264.68	\$ (56.68)	79%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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260	Hazardous materials: Plan Check for the Spill Prevention Control & Countermeasure Program (SPCC)	-	\$ 1,356.00	\$ 2,032.14	\$ (676.14)	67%	\$ 1,356.00	\$ 2,032.14	\$ (676.14)	67%
261	City-owned Haz-Mat Storage Sites	-	\$ -	\$ 24,084.80	\$ (24,084.80)	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

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262	HAZARDOUS WASTE GENERATORS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
263	Hazardous Waste: Management and Control Fee Group I (1-19 employees); Permit and Periodic inspection to maintain and operate	-	\$ 61,146.00	\$ 55,056.29	\$ 6,089.72	111%	\$ 61,146.00	\$ 55,056.29	\$ 6,089.72	111%
264	Hazardous Waste: Management and Control Fee Group II (20-100 employees); Permit and Periodic inspection to maintain and operate	-	\$ 13,560.00	\$ 9,073.65	\$ 4,486.35	149%	\$ 13,560.00	\$ 9,073.65	\$ 4,486.35	149%
265	Hazardous Waste: Management and Control Fee Group III (101-500 employees); Permit and Periodic inspection to maintain and operate	-	\$ 5,809.50	\$ 3,153.38	\$ 2,656.13	184%	\$ 5,809.50	\$ 3,153.38	\$ 2,656.13	184%
266	Hazardous Waste: Management and Control Fee Group IV (500 or more employees); Permit and Periodic inspection to maintain and operate	-	\$ 839.00	\$ 377.71	\$ 461.29	222%	\$ 839.00	\$ 377.71	\$ 461.29	222%
267	Hazardous Waste Treatment: Conditional Authorization: Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	put next to 26	\$ 1,033.00	\$ 746.65	\$ 286.36	138%	\$ 1,033.00	\$ 746.65	\$ 286.36	138%
268	Hazardous Waste Treatment: Conditional Exemption for Commercial Laundries; Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	\$ 129.00	\$ 169.35	\$ (40.35)	76%	\$ 129.00	\$ 169.35	\$ (40.35)	76%
269	Hazardous Waste Treatment: Conditional Exemption Limited (CEL); Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	\$ 258.00	\$ 338.66	\$ (80.66)	76%	\$ 258.00	\$ 338.66	\$ (80.66)	76%
270	Hazardous Waste Treatment: Conditional Exemption Small Quantity Treatment (CESQT); Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	\$ 129.00	\$ 169.35	\$ (40.35)	76%	\$ 129.00	\$ 169.35	\$ (40.35)	76%
271	Hazardous Waste Treatment: Conditional Exemption Specified Waste Streams (CESW); Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	\$ 129.00	\$ 169.35	\$ (40.35)	76%	\$ 129.00	\$ 169.35	\$ (40.35)	76%
272	Hazardous Waste Treatment: Permit by Rule; Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	\$ 3,099.00	\$ 2,239.91	\$ 859.10	138%	\$ 3,099.00	\$ 2,239.91	\$ 859.10	138%

Fire Prevention (101-411) and Hazardous Materials (510-421)

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273	Hazardous Waste Treatment: Surcharges & Penalties Failure to Above Fees within the 37th day of billing	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
274	City owned HWG Sites	-	\$ -	\$ 48,170.00	\$ (48,170.00)	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

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275	INDUSTRIAL WASTE:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
276	Industrial Waste and Pretreatment Program Annual Permit Renewal to operate and maintain (All categories) [This fee is now included in the individual inspection categories.]	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
277	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a facility generating waste not otherwise listed (All Others)	Includes Per	\$ 170,940.00	\$ 133,749.00	\$ 37,191.00	128%	\$ 170,940.00	\$ 133,749.00	\$ 37,191.00	128%
278	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain Auto Repair or Jewelry Manufacturing facility	Includes Per	\$ 316,400.00	\$ 252,381.50	\$ 64,018.50	125%	\$ 316,400.00	\$ 252,381.50	\$ 64,018.50	125%
279	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a Categorical facility (pursuant to EPA Standards)	Includes Per	\$ 20,529.00	\$ 31,117.02	\$ (10,588.02)	66%	\$ 20,529.00	\$ 31,117.02	\$ (10,588.02)	66%
280	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
281	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a Printing, Bakery, or Car Wash facility	Includes Per	\$ 32,300.00	\$ 15,425.00	\$ 16,875.00	209%	\$ 32,300.00	\$ 15,425.00	\$ 16,875.00	209%
282	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a Significant User facility (pursuant to EPA Standards)	Includes Per	\$ 19,370.00	\$ 9,095.40	\$ 10,274.60	213%	\$ 19,370.00	\$ 9,095.40	\$ 10,274.60	213%
283	City-owned IW sites	-	\$ -	\$ 1,734.08	\$ (1,734.08)	0%	\$ -	\$ -	\$ -	0%
284	Flume Sampling: Annual Citywide IW Sampling (staff time and lab costs) (annual)	-	\$ -	\$ 11.31	\$ (11.31)	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

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285	HAZARDOUS MATERIALS MANAGEMENT ASSESSMENTS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
298	Management of Hazardous Materials and Waste Disposal Fees; Commercial; Monthly**	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
297	Management of Hazardous Materials and Waste Disposal Fees; Multi-Units (Duplex, 3 - 4, 5+ Units); Monthly**	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
294	Management of Hazardous Materials and Waste Disposal Fees; Single Family; Monthly**	no cost calcs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
288	Household Haz. Waste Prog. Implementaion and Admin.	-	\$ -	\$ 183,937.91	\$ (183,937.91)	0%	\$ -	\$ 183,937.91	\$ (183,937.91)	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
296	UNDERGROUND STORAGE TANKS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
299	Underground Storage Tank; Installation; Plan Review and Permit fee (for the first tank)	-	\$ 5.15	\$ 12.15	\$ (7.00)	42%	\$ 5.15	\$ 12.15	\$ (7.00)	42%
287	Underground Storage Tank; Installation; Plan Review and Permit fee (each additional tank)	-	\$ 1.51	\$ 1.49	\$ 0.02	101%	\$ 1.51	\$ 1.49	\$ 0.02	101%
286	Underground storage tank: Plan Check for Re-piping of Underground storage tank	-	\$ 4,806.00	\$ 1,834.62	\$ 2,971.38	262%	\$ 4,806.00	\$ 1,834.62	\$ 2,971.38	262%
292	Underground Storage Tank; Installation; Permit and Inspection for the first tank	-	\$ -	\$ 21.31	\$ (21.31)	0%	\$ -	\$ -	\$ -	0%
289	Underground Storage Tank; Installation; Inspection for each additional tank	-	\$ 3.02	\$ 2.22	\$ 0.80	136%	\$ 3.02	\$ 2.22	\$ 0.80	136%
295	Underground storage tank: Permit and Inspection for Re-piping of Underground storage tank	-	\$ -	\$ 5,282.16	\$ (5,282.16)	0%	\$ -	\$ 5,282.16	\$ (5,282.16)	0%
291	Underground storage tank: Annual permit to operate and maintain first tank	-	\$ 37,700.00	\$ 107,884.35	\$ (70,184.35)	35%	\$ 37,700.00	\$ 85,622.50	\$ (47,922.50)	44%
290	Underground storage tank: Annual permit to operate and maintain additional tank	-	\$ 10,721.00	\$ 40,056.63	\$ (29,335.63)	27%	\$ 10,721.00	\$ 34,265.31	\$ (23,544.31)	31%
293	Underground Storage Tank: Abandon/Remove; Site Remediation Proposal Evaluation	-	\$ 1,352.00	\$ 2,362.84	\$ (1,010.84)	57%	\$ 1,352.00	\$ 2,362.84	\$ (1,010.84)	57%
300	Underground Storage Tank: Abandon/Remove: 1000 gal. or Less for the first tank: Permit and Inspection	-	\$ 9.05	\$ 15.55	\$ (6.50)	58%	\$ 9.05	\$ 15.55	\$ (6.50)	58%
301	Underground Storage Tank: Abandon/Remove: More than 1000 gal. for the first tank: Permit and Inspection	-	\$ 12.06	\$ 9.36	\$ 2.70	129%	\$ 12.06	\$ 9.36	\$ 2.70	129%
302	Underground Storage Tank: Abandon/Remove; Inspection Fee: for each additional tank	-	\$ 3.02	\$ 3.73	\$ (0.71)	81%	\$ 3.02	\$ 3.73	\$ (0.71)	81%
303	Underground Storage Tank: Abandon/Remove; Additional Inspection Fee - Actual Time @ Staff Cost Recovery Rates	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
304	Underground Storage Tank: Abandon/Remove; Temporary abandonment, or restore to Service; Permit and Inspection	-	\$ 2.14	\$ 4.82	\$ (2.68)	44%	\$ 2.14	\$ 4.82	\$ (2.68)	44%
305	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
306	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
307	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
308	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
309	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
310	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Chief or Fire Marshal)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
311	Plan Checks Other Than Those Already Listed (per hour @ staff hourly rates)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
312	Inspections Other Than Those Already Listed (per hour @ staff hourly rates)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
313	Individual Staff Hourly Rates:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
314	Sr. Office Services Specialist (per hour)	-	\$ 62.58	\$ 90.16	\$ (27.58)	69%	\$ 62.58	\$ 90.16	\$ (27.58)	69%
315	Plan Checker - Fire Prevention (per hour)	-	\$ 63.11	\$ 90.80	\$ (27.69)	70%	\$ 63.11	\$ 90.80	\$ (27.69)	70%
316	Fire Protection Engineer II (per hour)	-	\$ 123.95	\$ 164.16	\$ (40.21)	76%	\$ 123.95	\$ 164.16	\$ (40.21)	76%
317	Fire Environmental Specialist - Fire Prev. (per hour)	-	\$ 91.88	\$ 127.83	\$ (35.95)	72%	\$ 91.88	\$ 127.83	\$ (35.95)	72%
318	Fire Prevention Coordinator - Fire Prev. (per hour)	-	\$ 126.61	\$ 167.37	\$ (40.76)	76%	\$ 126.61	\$ 167.37	\$ (40.76)	76%
319	Fire Marshal (per hour)	-	\$ 145.14	\$ 189.70	\$ (44.56)	77%	\$ 145.14	\$ 189.70	\$ (44.56)	77%
320	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
321	Fire Environmental Specialist - Haz Mat (per hour)	-	\$ 91.11	\$ 124.56	\$ (33.45)	73%	\$ 91.11	\$ 124.56	\$ (33.45)	73%
322	Sr. Fire Environmental Specialist - Haz Mat (per hour)	-	\$ 96.11	\$ 130.59	\$ (34.48)	74%	\$ 96.11	\$ 130.59	\$ (34.48)	74%
323	Neighborhood Services Field Rep - Haz Mat (per hour)	-	\$ 53.72	\$ 79.47	\$ (25.75)	68%	\$ 53.72	\$ 79.47	\$ (25.75)	68%
324	Plan Checker - Haz Mat (per hour)	-	\$ 71.17	\$ 100.52	\$ (29.35)	71%	\$ 71.17	\$ 100.52	\$ (29.35)	71%
325	Storekeeper - Haz Mat (per hour)	-	\$ 54.73	\$ 80.70	\$ (25.97)	68%	\$ 54.73	\$ 80.70	\$ (25.97)	68%
326	Public Safety Business Specialist - Haz Mat (per hour)	-	\$ 66.39	\$ 94.75	\$ (28.36)	70%	\$ 66.39	\$ 94.75	\$ (28.36)	70%
327	Environmental Mgt. Coordinator - Haz Mat (per hour)	-	\$ 123.13	\$ 163.17	\$ (40.04)	75%	\$ 123.13	\$ 163.17	\$ (40.04)	75%
328	Fire Chief - Haz Mat (per hour)	-	\$ 266.18	\$ 335.64	\$ (69.46)	79%	\$ 266.18	\$ 335.64	\$ (69.46)	79%
329	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
330	Engine Company (4-person crew) (per hour)	-	\$ 550.62	\$ 722.61	\$ (171.99)	76%	\$ 550.62	\$ 722.61	\$ (171.99)	76%
331	Haz Mat Type 1 Response Team (4 crew) (per hour)	-	\$ 740.73	\$ 784.65	\$ (43.92)	94%	\$ 740.73	\$ 784.65	\$ (43.92)	94%
332	Customer Service Representative - CDD (per hour)	-	\$ 49.57	\$ 75.20	\$ (25.63)	66%	\$ 49.57	\$ 75.20	\$ (25.63)	66%
333	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
334	NON-FEE ACTIVITIES (annual):	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
335	Counter / General Assistance: Pre-Project Support (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
336	Counter / General Assistance: Public Information - not recoverable (annual)	-	\$ -	\$ 26,247.62	\$ (26,247.62)	0%	\$ -	\$ -	\$ -	0%
337	Incident Response - Haz Mat (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
338	Public Education (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
339	CUPA Training (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
340	Other Specialized Training (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
341	Haz Mat Spills and Releases Inquiry (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
342	Incident Response - Haz Mat (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
343	Fire Response (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
344	EMS Response - Non-Ambulance (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
345	Standby and Preparation Time (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
346	Fire Training - Planning and Coordination (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
347	EMS Training - Planning and Coordination (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
348	Fire Investigations (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
349	Apparatus Management and Maintenance (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
350	Disaster Planning & Emergency Preparedness (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
351	EOC Operations (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
352	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
353	CERT - citizen training (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
354	CPR / AED Training - FD staff effort (not including AHA processing costs) (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
355	City / Regional Meetings - External (annual)	-	\$ -	\$ 21,458.93	\$ (21,458.93)	0%	\$ -	\$ -	\$ -	0%
356	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
357	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
358	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
359	Community Planning and Committees (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
360	Station and Equipment Maintenance (annual)	-	\$ -	\$ 14,534.81	\$ (14,534.81)	0%	\$ -	\$ -	\$ -	0%
361	Other Non-Counter Non-Fee Services (annual)	-	\$ -	\$ 5,098.05	\$ (5,098.05)	0%	\$ -	\$ -	\$ -	0%
362	HOA meetings (annual)	-	\$ -	\$ 409.96	\$ (409.96)	0%	\$ -	\$ -	\$ -	0%
363	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
364	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
365	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
366	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS (annual):	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
367	Support to Building (annual)	-	\$ -	\$ 3,670.29	\$ (3,670.29)	0%	\$ -	\$ -	\$ -	0%
368	Support to Code Enforcement - Zoning (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
369	Support to Code Enforcement - Building (annual)	-	\$ -	\$ 4,849.86	\$ (4,849.86)	0%	\$ -	\$ -	\$ -	0%
370	Support to Code Enforcement - Other (annual)	-	\$ -	\$ 1,503.79	\$ (1,503.79)	0%	\$ -	\$ -	\$ -	0%
371	Support to Planning (annual)	-	\$ -	\$ 25,307.67	\$ (25,307.67)	0%	\$ -	\$ -	\$ -	0%
372	Support to Neighborhood Services - General (annual)	-	\$ -	\$ 519.80	\$ (519.80)	0%	\$ -	\$ -	\$ -	0%
373	Support to PW Engineering (annual)	-	\$ -	\$ 3,880.40	\$ (3,880.40)	0%	\$ -	\$ -	\$ -	0%
374	Support to Police (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
375	Support to Housing (annual)	-	\$ -	\$ 1,023.57	\$ (1,023.57)	0%	\$ -	\$ -	\$ -	0%
376	Support to City Clerk (annual)	-	\$ -	\$ 1,551.20	\$ (1,551.20)	0%	\$ -	\$ -	\$ -	0%
377	Support to City Council (annual)	-	\$ -	\$ 3,935.77	\$ (3,935.77)	0%	\$ -	\$ -	\$ -	0%
378	Support to Parks (annual)	-	\$ -	\$ 5,903.63	\$ (5,903.63)	0%	\$ -	\$ -	\$ -	0%
379	Support to Library (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
380	Support to GWP Water Engineering (annual)	-	\$ -	\$ 8,265.02	\$ (8,265.02)	0%	\$ -	\$ -	\$ -	0%
381	Support to Economic Development (annual)	-	\$ -	\$ 5,093.56	\$ (5,093.56)	0%	\$ -	\$ -	\$ -	0%
382	Support to LA Co Weed Abatement (annual)	-	\$ -	\$ 127,459.87	\$ (127,459.87)	0%	\$ -	\$ -	\$ -	0%
383	Support to Code Enforcement - City Attorney (annual)	-	\$ -	\$ 532.94	\$ (532.94)	0%	\$ -	\$ -	\$ -	0%
END OF FEE LIST										
TOTALS:			\$ 1,783,563	\$ 3,760,730	\$ (1,977,167)	47%	\$ 1,783,563	\$ 4,530,007	\$ (2,746,444)	39%
			Revenue Totals				Revenue Totals			

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

<i>Fee Service Information</i>		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
1	FIRE PREVENTION FEES:	-
2	CARE FACILITIES:	-
5	Care facility: Acute hospitals with less than 100 beds and Ambulatory Health Care Facilities: Periodic inspection to operate or maintain (Bi-Annual Fee)	-
3	Care facility: Acute hospitals with 100 beds or more: Periodic Inspection to operate or maintain (Bi-Annual Fee)	-
7	Care facility: Additional inspection time: Periodic inspection to operate or maintain (Bi-Annual Fee)	-
4	0	-
6	0	-
8	Care facility: Boarding homes (as defined by Title 24, CAC): Periodic inspection to operate or maintain (Bi-Annual Fee)	-
9	0	-
10	Care facility: Convalescent hospital, sanitarium or mental hospital: Periodic inspection to operate or maintain (Bi-Annual Fee)	-
11	0	-
12	Care facility: Homes for the ambulatory aged or ambulatory children six years or older: Periodic inspection to operate or maintain (Bi-Annual Fee)	-
13	0	-
14	Care facility: Large family day care: Periodic Inspection to operate or maintain:	-
15	0	-
16	Care facility: Nurseries for the full time care of children under the age of six: Annual inspection to operate or maintain (Bi-Annual Fee)	-
17	0	-
18	Care facility: Private schools (any number of persons): Annual inspection to operate or maintain	-
19	0	-
20	GUSD Public Schools	-
21	0	-

City of Glendale
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Fire Prevention (101-411) and Hazardous Materials (510-421)

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Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
22	COMPANY INSPECTIONS:	-
23	Company Inspection Program: Fire company inspection: minimum half hour or fraction thereafter: Inspection	-
24	0	-
25	COVERED MALL:	-
26	0	-
27	0	-
28	0	-
29	Covered Mall: Permit and Inspection for the placement or construction of temporary kiosks, displays, booths, barriers, concession equipment or the like in a covered mall	-
30	Covered Mall: Plan Check for the placement or construction of temporary kiosks, displays, booths, barriers, concession equipment or the like in a covered mall	-
31	0	-
32	0	-
33	0	-
34	FALSE ALARMS:	-
35	False Alarms: Each false alarm activation after third false alarm	-
36	False Alarms: Each false alarm resulting in an emergency response	-
37	False Alarms: Third false alarm within a 12 month period	-
38	0	-
39	DOCUMENT FEES:	-
40	Fees for Documents; Fire Incident Report, Dispatch Log / 911 Audio	no cost calcs
41	Fees for Documents; Subpoena, Arson Report & EMS Report	no cost calcs
42	Service charge: Copying	no cost calcs
43	Service charge: Digital copying and/or archiving of fire protection system plans	no cost calcs
44	Service charge: Fire permit search	no cost calcs
45	Service charge: Fire plan retrieval fee	no cost calcs
46	Public records requests (no fee) for EMC and FPB	no cost calcs
47	Annual Public Records Activity (annual hours)	-

City of Glendale
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Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
48	FIRE ALARM SYSTEMS:	-
53	Fire Alarm System: Plan Check Base fee for installation of new Fire Alarm system - includes up to eight (8) devices	-
50	Fire Alarm System: Plan Check Base fee for alteration to existing Fire alarm system - includes up to eight (8) devices:	-
55	Fire Alarm System: Plan Check Additional fee per device for Fire alarm system with nine (9) devices or more	-
52	Fire Alarm System: Plan Check Additional fee for extensive new or altered Fire alarm system in a High-rise, Mid-rise or Complex building	-
49	Fire Alarm System: Permit and Inspection Base fee for installation of new system - includes up to eight (8) devices	-
56	Fire Alarm System: Permit and Inspection Base fee for alteration of existing system - includes up to eight (8) devices	-
54	Fire Alarm System: Inspection Additional fee per device for Fire alarm system with nine (9) devices or more	-
51	Fire Alarm System: Inspection Additional fee for extensive new or altered Fire alarm system in a High-rise, Mid-rise or Complex building	-

City of Glendale
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FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

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Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
57	FIRE EXTINGUISHING SYSTEMS:	-	
61	Fire Extinguishing System: Plan Check Base Fee for new or existing Fire Extinguishing system	-	
62	Fire Extinguishing System: Plan Check Additional fee per nozzle for Fire Extinguishing system	-	
59	Fire Extinguishing System: Plan Check Additional fee per initiating device for Fire Extinguishing system	-	
60	Fire Extinguishing System: Permit and Inspection Base fee for new or existing Fire Extinguishing system	-	
58	Fire Extinguishing System: Inspection Additional fee per nozzle for Fire Extinguishing system	-	
63	Fire Extinguishing System: Inspection Additional fee per initiating device for Fire Extinguishing system	-	

City of Glendale
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Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
64	FIRE SPRINKLER SYSTEMS:	-	
68	Fire Sprinkler system: Plan Check Base fee for installation of new Fire Sprinkler, standpipe or combined system - includes up to 20 heads and one riser	-	
66	Fire Sprinkler system: Plan Check Base fee for alteration of existing Fire Sprinkler system - includes up to 20 heads	-	
74	Fire Sprinkler system: Plan Check Additional fee per head for Fire Sprinkler, standpipe, or combined system with 21 or more heads	-	
73	Fire Sprinkler system: Plan Check Additional fee per inlet and/or outlet for Fire Sprinkler, standpipe, or combined system	-	
69	Fire Sprinkler system: Plan Check Additional fee per riser for new Fire Sprinkler, standpipe, or combined system with two (2) or more risers	-	
77	Fire Sprinkler system: Plan Check for installation of Underground supply line for Fire Sprinkler, standpipe, or combined system	-	
67			
65	Fire Sprinkler system: Permit and Inspection Base fee for installation of new Fire Sprinkler, standpipe or combined system - includes up to 20 heads and one riser	-	
71	Fire Sprinkler system: Permit and Inspection Base fee for alteration to existing Fire Sprinkler system - includes up to 20 heads	-	
70	Fire Sprinkler system: Inspection Additional fee per head for Fire Sprinkler, standpipe or combined system with 21 or more heads	-	
72	Fire Sprinkler system: Inspection Additional fee per inlet and/or outlet for Fire Sprinkler, standpipe or combined system	-	
76	Fire Sprinkler system: Inspection Additional fee per riser for new Fire Sprinkler, standpipe, or combined system with two (2) or more risers	New fee	
75	Fire Sprinkler system: Permit and Inspection for installation of Underground supply line for Fire Sprinkler, standpipe, or combined system	-	

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
81	0	-
78	Fire Sprinkler system: Single family dwelling: Plan Check for installation of a new Fire Sprinkler system for a house only, or house with detached garage, guest house and/or accessory building	-
83	Fire Sprinkler system: Single family dwelling: Plan Check for alteration of existing Fire Sprinkler system for house, detached garage, guest house and/or accessory building	-
85	Fire Sprinkler system: Single family dwelling: Plan Check for installation of Fire Sprinkler system for a detached garage, guest house and/or accessory building - house not included	-
80	Fire Sprinkler system: Single family dwelling: Plan Check Additional time for installation of new or alteration of existing Fire Sprinkler system for house and/or accessory building	-
82	Fire Sprinkler system: Single family dwelling: Permit and Inspection for installation of new Fire Sprinkler system for a house only, or house with a detached garage, guest house and/or accessory building	-
79	Fire Sprinkler system: Single family dwelling: Permit and Inspection for installation of Fire Sprinkler system for a detached garage, guest house and/or accessory building - house not included	-
84	0	-
86	0	-
87	0	-

City of Glendale
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Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
88	GENERAL FIRE PERMITS:	-	
89	0	-	
90	General: Plan Check and Permit for use of candles or open flames in an assembly area	-	
91	General: Filming: Inspection	-	
92	General: Filming: Inspection: Fire Safety Officer when required	Actual Cost V	
93	[deleted]	-	
94	General: Filming: Plan review	-	
95	General: Permit and Inspection for General fire permit required by the Fire Chief and not otherwise listed	-	
96	0	-	
97	General: Permit and Inspection for Fireworks display	-	
98	General: Plan Check for Fireworks display	-	
99	0	-	
100	0	-	
101	General: Inspection required by the Fire Chief and not otherwise listed	-	
102	General: Inspection Additional time for re-inspection for 1) work that was requested to be inspected and has not been completed or 2) when more than two inspections are required to correct deficiencies noted on a previous inspection	-	
103	0	-	
104	General: Plan Check and Permit for landing of any helicopter other than at an approved airport, for the purpose of lifting equipment, supplies or materials; does not apply to permitted filming companies, government or other approved agencies	-	
105	0	-	
106	General: Permit and Inspection for issuance of Fire Clearance for new business	-	
107	General: Plan Check for General fire permit required by the Fire Chief and not otherwise listed - first hour	-	
108	General: Plan Check Additional time for General fire permit required by the Fire Chief and not otherwise listed	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
109	0	-
110	0	-
111	General: Plan Check and Permit for Pyrotechnical special effects	-
112	0	-
113	General: Permit and Inspection for installation of Spray booth	-
114	General: Plan Check for installation of Spray Booth	-
115	0	-
116	General: Plan Check and Permit for the installation of tents, canopies and temporary membrane structures	-
117	Special Event Permits (issued by City Clerk)	-

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
118	HIGH, LOW, MID-RISE BUILDINGS:	-
119	High-rise building: Annual inspection to operate	-
120	High-rise building: Annual inspection to operate: additional inspection time	-
121	0	-
122	0	-
123	Low-rise and mid-rise buildings: Periodic inspection to operate	-
124	Low-rise and mid-rise buildings: Periodic inspection to operate: Additional inspection time	-
125	0	-
126	City-owned mid / low-rise buildings	-
127	0	-

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
128	MISCELLANEOUS SERVICE CHARGES:	-
129	Service Charge: Fire flow Report Request	Changed Cat
130	Service Charge: Fire flow Testing	Changed Cat
131	0	-
132	Hydrant: Installation of private fire hydrant: Permit and Inspection	-
133	Hydrant: Installation of private fire hydrant: Plan Review	-
134	FLS annual inspection not otherwise covered by CIP (conducted as incremental adjunct to CUPA inspection)	-
135	On-Scene Assessment Fee	no cost calc
136	0	-
137	Plan Check and processing of Fire Code Modifications/Appeals Request for a code modification or alternate method or materials	-
144	0	-
138	Service charge: Technical research	-
139	0	-
140	0	-
141	0	-
142	0	-
143	0	-
145	0	-
146	0	-
147	0	-
148	0	-
149	0	-
150	0	-
151	FLS annual inspection not otherwise covered by CIP (FPB inspection not otherwise covered)	-
152	0	-
153	0	-
154	Technology Surcharge - shall apply to all Fire application and permit fees relating to building permitting only. The Technology Surcharge shall not apply to charges for the reproduction of city records, such as printing maps, nor for staff services used for the reproduction of recorded documents.	no cost calcs
155	0	-
156	0	-

City of Glendale
2014 USER FEE STUDY
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Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
157	PLACES OF ASSEMBLY:	-	
158	Place of assembly: Clubs, lodges, and churches: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	
159	0	-	
160	Place of assembly: Motion picture theatres, legitimate theatres: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	
163	0	-	
161	Place of assembly: Occupant load between 50 to 300 persons and not otherwise specified: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	
162	Place of assembly: Occupant load greater than 300 persons and not otherwise specified: Periodic inspection to operate or maintain (Bi-Annual Fee)	-	
164	0	-	
165	0	-	
166	0	-	
167	0	-	
168	0	-	
169	0	-	
170	0	-	
171	0	-	

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
172	OTHER PROGRAMS AND FEES:	-
173	Vegetation Management Program: Fire company annual inspection; initial and follow up inspections no charge; third (compliance) and subsequent inspections subject to fees.	new fee; previously only included in GMC & GBSC
174	Haz Mat Response: Spill / Incident Mitigation (Type I Response Team) - Actual Time @ staff hourly rates; plus actual cost for special consumable equipment / supplies and disposal fee	new fee
175	Service Charge: Work without Permit: Additional fee double the amount of the permit fees, which shall be in addition to the required permit fees for any work, activity or operation conducted before obtaining the necessary permits.	new fee; prev
176	0	-
177	0	-

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

<i>Fee Service Information</i>		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
178	CONSTRUCTION PLAN CHECK & INSPECTION:	-
179	General: Plan Check for Landscaping, irrigation, fuel modification	-
180	General: Permit and Inspection for Landscaping, irrigation, fuel modification	-
181	General: Plan Check and Permit for Fire road access	-
182	General: Plan Check for seasonal Pumpkin and/or Christmas Tree lot	-
183	General: Permit and Inspection for seasonal Pumpkin and/or Christmas Tree lot	-
184	General: Deposit for Pumpkin and/or Christmas Tree lot (to be returned to applicant upon satisfaction of clean-up and other conditional requirements)	-
185	Vegetation Management Program: Costs to abate a nuisance.	-
186	Residential or Commercial Plan Check [Building Code Modification - BMOD]	-
187	Residential or Commercial Plan Check [Building Solar PV - BSOLAR]	-
188	0	-
189	0	-
190	General: Plan Check and Inspection as the Local Fire Authority for DSA and OSHPD projects	-
191	General: Plan checks and field inspections when required by the Fire Chief and not specifically addressed in the fire code.	-
192	Covered Mall: Plan Check to use a covered mall for a public assembly or special event	-
193	Covered Mall: Permit and Inspection to use a covered mall for a public assembly or special event	-
196		
197		
194		
195		
210	Residential Plan Check [Single Family Dwelling]	new fee

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

<i>Fee Service Information</i>			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
200	Residential Plan Check: New Apartment or Condominium 20-units or less	new fee	
201	Residential Plan Check: Addition/Alteration to Apartment or Condominium 20-units or less	new fee	
198	Residential Plan Check [New Mixed-Use; Apartment or Condominium over 20-units]	new fee	
199	Residential Plan Check [Addition/Alteration/TI to Mixed-Use; Apartment or Condominium over 20-units]	new fee	
202	Residential Inspection: Single Family Dwelling	new fee	
203	Residential Inspection: New Apartment or Condominium 20-units or less	new fee	
204	Residential Inspection: Addition/Alteration to Apartment or Condominium 20-units or less	new fee	
205	Residential Inspection [New Mixed-Use; Apartment or Condominium over 20-units]	new fee	
206	Residential Inspection [Addition/Alteration/TI to Mixed-Use; Apartment or Condominium over 20-units]	new fee	
207	Commercial Plan Check [New High-Rise, Mid-Rise or Complex Project]	new fee	
208	Commercial Plan Check [Addition/Alteration/TI to High-Rise, Mid-Rise or Complex Project]	new fee	
209	Commercial Plan Check [New Low-Rise Project]	new fee	
211	Commercial Plan Check [Addition/Alteration/TI to Low-Rise Project]	new fee	
212	Commercial Inspection: New High-Rise, Mid-Rise or Complex Project	new fee	
213	Commercial Inspection [Addition/Alteration/TI to High-Rise, Mid-Rise or Complex Project]	new fee	
214	Commercial Inspection [New Low-Rise Project]	new fee	
215	Commercial Inspection [Addition/Alteration/TI to Low-Rise Project]	new fee	
216	0	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
217	SPECIAL PLAN CHECK / INSPECTION FEES:	-	
218	Inspections Outside of Normal Business Hours - Actual Time at Staff Hourly Cost-Recovery Rates	new fee	
219	Plan Checks Outside of Normal Business Hours - Actual Time at Staff Hourly Cost-Recovery Rates	new fee	
220	Express / Expedited Plan Check Fee (1.5 times total standard Plan Check fee)	new fee, no c	
221	Express / Expedited Inspection Fee (1.5 times total standard Inspection fee)	new fee, no c	
222	0	-	
223	For Construction Plan Checks that do not conform to one of the categories listed above, the fees will be based upon Actual Staff Time @ Cost Recovery Rates.	-	
224	For Construction Inspections that do not conform to one of the categories listed above, the fees will be based upon Actual Staff Time @ Cost Recovery Rates.	-	
225	0	-	
230	0	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
226	HAZARDOUS MATERIALS AND WASTE FEES:	-
228	0	-
231	ABOVE GROUND STORAGE TANKS:	-
229	0	-
227	Aboveground Storage Tank: Plan Check for installation of first Aboveground storage tank	-
232	Aboveground Storage Tank: Plan Check for alteration of existing Aboveground storage tank	-
233	Aboveground Storage Tank: Plan Check Additional fee for two or more Aboveground storage tanks	-
234	Aboveground Storage Tank: Permit and Inspection for installation of the first Aboveground storage tank	-
235	Aboveground Storage Tank: Permit and Inspection for alteration of existing Aboveground storage tank	-
236	Aboveground Storage Tank: Permit and Inspection Additional fee for two or more Aboveground storage tanks	-
237	0	-

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
238	HAZARDOUS MATERIALS STORAGE:	-	
239	0	-	
240	0	-	
241	Hazardous Materials: Additional charge for re-inspections, responding to accidental discharges, and complaints - Actual Time @ Staff Cost-Recovery Rates	-	
242	Hazardous Materials and Disclosure Program: Category I: Liquid (Gals) 0-20; Solids (Lbs) 0-200; Gases (Cubic Ft.) 0-100; Annual permit and inspection to operate and maintain	-	
243	Hazardous Materials and Disclosure Program: Category II: Liquid (Gals) 21-54; Solids (Lbs) 201-500; Gases (Cubic Ft.) 101-200; Annual permit and inspection to operate and maintain	-	
244	Hazardous Materials and Disclosure Program: Category III: Liquid (Gals) 55-200; Solids (Lbs) 501-2,000; Gases (Cubic Ft.) 201-1,000; Annual permit and inspection to operate and maintain	-	
245	Hazardous Materials and Disclosure Program: Category IV: Liquid (Gals) 201-550; Solids (Lbs) 2,001-5,000; Gases (Cubic Ft.) 1,001-2,000; Annual permit and inspection to operate and maintain	-	
246	Hazardous Materials and Disclosure Program: Category V: Liquid (Gals) 551-1,500; Solids (Lbs) 5,001-10,000; Gases (Cubic Ft.) 2,001-5,000; Annual permit and inspection to operate and maintain	-	
247	Hazardous Materials and Disclosure Program: Category VI: Liquid (Gals) 1,501-2,750; Solids (Lbs) 10,001-25,000; Gases (Cubic Ft.) 5,001-10,000; Annual permit and inspection to operate and maintain	-	
248	Hazardous Materials and Disclosure Program: Category VII: Liquid (Gals) 2,751 & over; Solids (Lbs) 25,001 & over; Gases (Cubic Ft.) 10,001 & up; Annual permit and inspection to operate and maintain	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
249	Hazardous Materials and Disclosure Program: Category VIII: Annual permit and inspection to operate and maintain	-	
251	0	-	
250	Hazardous materials: Hazardous Materials, Hazardous Waste, and/or Industrial Waste: Initial permit application: Permit and Inspection	-	
252	Hazardous materials: Hazardous Materials, Hazardous Waste, and/or Industrial Waste: Initial permit application: Plan Review	-	
254	Hazardous materials: Hazardous Waste, Industrial Waste: Initial permit application: Additional time and charges - Actual Time @ Staff Cost-Recovery Rates	-	
253	Industrial Waste: Permit and Inspection to install Industrial Waste equipment (add-on fee to other permits)	flat	
255	Hazardous materials: Plan Check for installation of low pressure tank or pressure vessel containing liquefied flammable gas or other hazardous materials	-	
256	Hazardous materials: Permit and Inspection for installation of low pressure tank or pressure vessel containing liquefied flammable gas or other hazardous materials	-	
257	Industrial Waste: Plan Check to install Industrial Waste equipment (add-on fee to other reviews)	flat	
258	Hazardous materials: Plan Check for the installation or alteration of equipment in connection with the storage, handling, use or sale of flammable or combustible liquids, or other hazardous materials; does not include UST re-piping	-	
259	Hazardous materials: Permit and Inspection for the installation or alteration of equipment in connection with the storage, handling, use or sale of flammable or combustible liquids or other hazardous materials; does not include UST re-piping	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
260	Hazardous materials: Plan Check for the Spill Prevention Control & Countermeasure Program (SPCC)	-	
261	City-owned Haz-Mat Storage Sites	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
262	HAZARDOUS WASTE GENERATORS:	-	
263	Hazardous Waste: Management and Control Fee Group I (1-19 employees); Permit and Periodic inspection to maintain and operate	-	
264	Hazardous Waste: Management and Control Fee Group II (20-100 employees); Permit and Periodic inspection to maintain and operate	-	
265	Hazardous Waste: Management and Control Fee Group III (101-500 employees); Permit and Periodic inspection to maintain and operate	-	
266	Hazardous Waste: Management and Control Fee Group IV (500 or more employees); Permit and Periodic inspection to maintain and operate	-	
267	Hazardous Waste Treatment: Conditional Authorization: Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	put next to 26	
268	Hazardous Waste Treatment: Conditional Exemption for Commercial Laundries; Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	
269	Hazardous Waste Treatment: Conditional Exemption Limited (CEL); Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	
270	Hazardous Waste Treatment: Conditional Exemption Small Quantity Treatment (CESQT); Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	
271	Hazardous Waste Treatment: Conditional Exemption Specified Waste Streams (CESW); Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	
272	Hazardous Waste Treatment: Permit by Rule; Permit and Periodic inspection to maintain and operate (add-on inspections concurrent with other inspections)	-	

City of Glendale
 2014 USER FEE STUDY
 FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
273	Hazardous Waste Treatment: Surcharges & Penalties Failure to Above Fees within the 37th day of billing	no cost calcs	
274	City owned HWG Sites	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
275	INDUSTRIAL WASTE:	-	
276	Industrial Waste and Pretreatment Program Annual Permit Renewal to operate and maintain (All categories) [This fee is now included in the individual inspection categories.]	-	
277	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a facility generating waste not otherwise listed (All Others)	Includes Per	
278	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain Auto Repair or Jewelry Manufacturing facility	Includes Per	
279	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a Categorical facility (pursuant to EPA Standards)	Includes Per	
280	0	-	
281	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a Printing, Bakery, or Car Wash facility	Includes Per	
282	Industrial Waste and Pretreatment Program. Permit, Inspection and Sampling Fees to operate and maintain a Significant User facility (pursuant to EPA Standards)	Includes Per	
283	City-owned IW sites	-	
284	Flume Sampling: Annual Citywide IW Sampling (staff time and lab costs) (annual)	-	

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
285	HAZARDOUS MATERIALS MANAGEMENT ASSESSMENTS:	-	
298	Management of Hazardous Materials and Waste Disposal Fees; Commercial; Monthly**	no cost calcs	
297	Management of Hazardous Materials and Waste Disposal Fees; Multi-Units (Duplex, 3 - 4, 5+ Units); Monthly**	no cost calcs	
294	Management of Hazardous Materials and Waste Disposal Fees; Single Family; Monthly**	no cost calcs	
288	Household Haz. Waste Prog. Implementaion and Admin.	-	

City of Glendale
2014 USER FEE STUDY
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Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
296	UNDERGROUND STORAGE TANKS:	-
299	Underground Storage Tank; Installation; Plan Review and Permit fee (for the first tank)	-
287	Underground Storage Tank; Installation; Plan Review and Permit fee (each additional tank)	-
286	Underground storage tank: Plan Check for Re-piping of Underground storage tank	-
292	Underground Storage Tank; Installation; Permit and Inspection for the first tank	-
289	Underground Storage Tank; Installation; Inspection for each additional tank	-
295	Underground storage tank: Permit and Inspection for Re-piping of Underground storage tank	-
291	Underground storage tank: Annual permit to operate and maintain first tank	-
290	Underground storage tank: Annual permit to operate and maintain additional tank	-
293	Underground Storage Tank: Abandon/Remove; Site Remediation Proposal Evaluation	-
300	Underground Storage Tank: Abandon/Remove: 1000 gal. or Less for the first tank: Permit and Inspection	-
301	Underground Storage Tank: Abandon/Remove: More than 1000 gal. for the first tank: Permit and Inspection	-
302	Underground Storage Tank: Abandon/Remove; Inspection Fee: for each additional tank	-
303	Underground Storage Tank: Abandon/Remove; Additional Inspection Fee - Actual Time @ Staff Cost Recovery Rates	-
304	Underground Storage Tank: Abandon/Remove; Temporary abandonment, or restore to Service; Permit and Inspection	-
305	0	-
306	0	-
307	0	-
308	0	-

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information			
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description	
309	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	
310	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Chief or Fire Marshal)	-	
311	Plan Checks Other Than Those Already Listed (per hour @ staff hourly rates)	-	
312	Inspections Other Than Those Already Listed (per hour @ staff hourly rates)	-	
313	Individual Staff Hourly Rates:	-	
314	Sr. Office Services Specialist (per hour)	-	
315	Plan Checker - Fire Prevention (per hour)	-	
316	Fire Protection Engineer II (per hour)	-	
317	Fire Environmental Specialist - Fire Prev. (per hour)	-	
318	Fire Prevention Coordinator - Fire Prev. (per hour)	-	
319	Fire Marshal (per hour)	-	
320	0	-	
321	Fire Environmental Specialist - Haz Mat (per hour)	-	
322	Sr. Fire Environmental Specialist - Haz Mat (per hour)	-	
323	Neighborhood Services Field Rep - Haz Mat (per hour)	-	
324	Plan Checker - Haz Mat (per hour)	-	
325	Storekeeper - Haz Mat (per hour)	-	
326	Public Safety Business Specialist - Haz Mat (per hour)	-	
327	Environmental Mgt. Coordinator - Haz Mat (per hour)	-	
328	Fire Chief - Haz Mat (per hour)	-	
329	0	-	
330	Engine Company (4-person crew) (per hour)	-	
331	Haz Mat Type 1 Response Team (4 crew) (per hour)	-	
332	Customer Service Representative - CDD (per hour)	-	
333	0	-	

City of Glendale
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Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
334	NON-FEE ACTIVITIES (annual):	-
335	Counter / General Assistance: Pre-Project Support (annual)	-
336	Counter / General Assistance: Public Information - not recoverable (annual)	-
337	Incident Response - Haz Mat (annual)	-
338	Public Education (annual)	-
339	CUPA Training (annual)	-
340	Other Specialized Training (annual)	-
341	Haz Mat Spills and Releases Inquiry (annual)	-
342	Incident Response - Haz Mat (annual)	-
343	Fire Response (annual)	-
344	EMS Response - Non-Ambulance (annual)	-
345	Standby and Preparation Time (annual)	-
346	Fire Training - Planning and Coordination (annual)	-
347	EMS Training - Planning and Coordination (annual)	-
348	Fire Investigations (annual)	-
349	Apparatus Management and Maintenance (annual)	-
350	Disaster Planning & Emergency Preparedness (annual)	-
351	EOC Operations (annual)	-
352	0	-
353	CERT - citizen training (annual)	-
354	CPR / AED Training - FD staff effort (not including AHA processing costs) (annual)	-
355	City / Regional Meetings - External (annual)	-
356	0	-
357	0	-
358	0	-
359	Community Planning and Committees (annual)	-
360	Station and Equipment Maintenance (annual)	-
361	Other Non-Counter Non-Fee Services (annual)	-
362	HOA meetings (annual)	-
363	0	-
364	0	-
365	0	-

City of Glendale
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FINAL RESULTS

Fire Prevention (101-411) and Hazardous Materials (510-421)

RESULTS ANALYSIS

Fee Service Information		
Fee #	Fee Title <i>(Note: Listing order changed from original analysis to better match operational use.)</i>	Type / Description
366	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS (annual):	-
367	Support to Building (annual)	-
368	Support to Code Enforcement - Zoning (annual)	-
369	Support to Code Enforcement - Building (annual)	-
370	Support to Code Enforcement - Other (annual)	-
371	Support to Planning (annual)	-
372	Support to Neighborhood Services - General (annual)	-
373	Support to PW Engineering (annual)	-
374	Support to Police (annual)	-
375	Support to Housing (annual)	-
376	Support to City Clerk (annual)	-
377	Support to City Council (annual)	-
378	Support to Parks (annual)	-
379	Support to Library (annual)	-
380	Support to GWP Water Engineering (annual)	-
381	Support to Economic Development (annual)	-
382	Support to LA Co Weed Abatement (annual)	-
383	Support to Code Enforcement - City Attorney (annual)	-
	END OF FEE LIST	

TOTALS:



APPENDIX 4:

COST RESULTS FOR NEIGHBORHOOD SERVICES

The follow pages contain a summary of the results from the analysis of
Neighborhood Services Division (Community Development Department) fee services.

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
1	NEIGHBORHOOD SERVICES FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
2	Administrative Citation: Processing Fee	new fee mid-	-	\$ 22.00	\$ -	\$ -	\$ -	\$ 22.00	0%
3	Administrative Citations; Parking In Lieu Fee (GMC 30.32.172)	no cost calc	-	\$ 521.00	\$ -	\$ -	\$ -	\$ 521.00	0%
4	Administrative Citations; Transportation Demand Measures (GMC 30.32.171)	no cost calc	-	\$ 521.00	\$ -	\$ -	\$ -	\$ 521.00	0%
5	Inspection Fee: Inspection of any violation	title change r	500.00	\$ 104.00	\$ 293.53	\$ -	\$ 293.53	\$ (189.53)	35%
6	Civil Fine; Imposed against owners of property acquired through foreclosure, for failure to maintain such property****	no cost calc	-	\$ 1,000.00	\$ -	\$ -	\$ -	\$ 1,000.00	0%
7	Records Fees; Permit Search	no cost calc	-	\$ 9.00	\$ -	\$ -	\$ -	\$ 9.00	0%
8	Records Fees; Copying fee	no cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
9	Licensing Business & Use Permit Investigation for Amusement, place of; Arcade Devices; Billiard Rooms; Dance Teenage or Dance Hall Quarterly; Dance Public Business; Distribute Advertising; Horse Commercial Stable; Junk Dealer; Live Entertainment; Non-motorized vending carts; Pawnbrokers; Secondhand Dealers; Tobacco Retail Sales	no cost calc	-	\$ 113.00	\$ -	\$ -	\$ -	\$ 113.00	0%
10	Delinquent Newsrack Registration Fee	-	-	\$ 70.00	\$ -	\$ -	\$ -	\$ 70.00	0%
11	Installation of News Racks in the Public Rights of Way Annual Registration	-	550.00	\$ 52.00	\$ 240.37	\$ 1.38	\$ 241.75	\$ (189.75)	22%
12	Installation of News Racks in the Public Rights of Way Initial Registration	-	40.00	\$ 69.00	\$ 240.37	\$ 2.38	\$ 242.75	\$ (173.75)	28%
13	Installation of News Racks in the Public Rights of Way News Rack Abatement Fee	-	50.00	\$ 123.00	\$ 167.03	\$ -	\$ 167.03	\$ (44.03)	74%
14	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
15	Office Conference	-	0.01	\$ 188.00	\$ -	\$ -	\$ -	\$ 188.00	0%
16	Processing Fee for Delinquent Accounts	Collection se	-	\$ 20.00	\$ -	\$ -	\$ -	\$ 20.00	0%
17	Release of Lien (after 1 year or more of correction of violations)	-	150.00	\$ 108.00	\$ 364.67	\$ -	\$ 364.67	\$ (256.67)	30%
18	Release of Lien (within 1 year of correction of violations)	-	200.00	\$ 31.00	\$ 225.95	\$ -	\$ 225.95	\$ (194.95)	14%
19	Shopping Cart Abatement Fee (Includes Storage and Handling Fees)	-	130.00	\$ 96.00	\$ 179.83	\$ -	\$ 179.83	\$ (83.83)	53%
20	Sign Abatement Fees	-	150.00	\$ 58.00	\$ 179.83	\$ -	\$ 179.83	\$ (121.83)	32%
21	Special District Entertainment Establishment License (Operator, Promoter) Annual License Fee (renewal)	-	20.00	\$ 104.00	\$ 130.26	\$ -	\$ 130.26	\$ (26.26)	80%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
22	Special District Entertainment Establishment License (Operator, Promoter) Application	-	20.00	\$ 521.00	\$ 752.75	\$ -	\$ 752.75	\$ (231.75)	69%
23	Subpoena Fees for Documents**	no cost calc	-	\$ 24.00	\$ -	\$ -	\$ -	\$ 24.00	0%
24	Subpoenas*** (state-mandated maximum amount)	no cost calc	-	\$ 150.00	\$ -	\$ -	\$ -	\$ 150.00	0%
25	Technology Surcharge - shall apply to neighborhood services application and permit fees. The Technology Surcharge shall not apply to charges for the reproduction of city records, such as printing maps, nor for staff services used for the reproduction of recorded documents.	no cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
26	Smoking Permitted Area - Initial	-	30.00	\$ 198.00	\$ 209.73	\$ -	\$ 209.73	\$ (11.73)	94%
27	Smoking Permitted Area - Renewal	-	30.00	\$ 50.00	\$ 207.20	\$ -	\$ 207.20	\$ (157.20)	24%
28	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
29	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
30	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
31	No Smoking Signs - First Sign (staff time and external cost of sign)	-	75.00	\$ 37.50	\$ 31.31	\$ 37.50	\$ 68.81	\$ (31.31)	54%
32	No Smoking Signs - Each Additional Sign (external cost of sign)	-	100.00	\$ 37.50	\$ -	\$ 37.50	\$ 37.50	\$ -	100%
33	Smoking Permitted Area Sign - First Sign (staff time and external cost of sign)	-	10.00	\$ 18.75	\$ 31.31	\$ 37.50	\$ 68.81	\$ (50.06)	27%
34	Smoking Permitted Area Sign - Each Additional Sign (external cost of sign)	-	10.00	\$ 18.75	\$ -	\$ 37.50	\$ 37.50	\$ (18.75)	50%
35	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
36	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
37	Removing Graffiti from Private Property up to 400 square feet	new fee	25.00	\$ 50.00	\$ 92.62	\$ 45.00	\$ 137.62	\$ (87.62)	36%
38	Removing Graffiti from Private Property up to 401-800 square feet	new fee	25.00	\$ 75.00	\$ 111.00	\$ 63.75	\$ 174.75	\$ (99.75)	43%
39	Removing Graffiti from Private Property 801-1200 square feet	new fee	10.00	\$ 150.00	\$ 129.38	\$ 82.50	\$ 211.88	\$ (61.88)	71%
40	Removing Graffiti from Private Property 1200-1500 square feet	new fee	10.00	\$ 200.00	\$ 166.14	\$ 120.00	\$ 286.14	\$ (86.14)	70%
41	Removing Graffiti from Private Property Annual Contract	new fee	50.00	\$ 250.00	\$ 329.21	\$ 240.00	\$ 569.21	\$ (319.21)	44%
42	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
43	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
44	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
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Neighborhood Services

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Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
45	LICENSE / PERMIT TYPE FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
46	Animal Shows (Cat, Dog, Livestock, Poultry) [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	-	\$ 60.00	\$ 38.36	\$ -	\$ 38.36	\$ 21.64	156%
47	Animal License Cat License	-	2.00	\$ 10.00	\$ 45.89	\$ 0.28	\$ 46.17	\$ (36.17)	22%
48	Animal License Dog License-Unaltered	-	1,000.00	\$ 33.00	\$ 51.38	\$ 0.28	\$ 51.66	\$ (18.66)	64%
49	Animal License Dog License-Unaltered/Senior	-	20.00	\$ 21.00	\$ 51.38	\$ 0.28	\$ 51.66	\$ (30.66)	41%
50	Animal License Dog License-Altered	-	3,100.00	\$ 21.00	\$ 51.77	\$ 0.28	\$ 52.05	\$ (31.05)	40%
51	Animal License Dog License-Altered/Senior	-	100.00	\$ 16.00	\$ 51.38	\$ 0.28	\$ 51.66	\$ (35.66)	31%
52	Animal License 3 Year - Dog License/Unaltered	-	500.00	\$ 66.00	\$ 51.77	\$ 0.28	\$ 52.05	\$ 13.95	127%
53	Animal License 3 Year - Dog License/Unaltered-Senior	-	10.00	\$ 38.00	\$ 51.38	\$ 0.28	\$ 51.66	\$ (13.66)	74%
54	3 Year - Dog License/Altered	-	1,000.00	\$ 38.00	\$ 51.77	\$ 0.28	\$ 52.05	\$ (14.05)	73%
55	3 Year - Dog License/Altered-Senior	-	50.00	\$ 24.00	\$ 51.66	\$ 0.28	\$ 51.94	\$ (27.94)	46%
56	Animal License Dog License Late Penalty	-	400.00	\$ 29.00	\$ -	\$ -	\$ -	\$ 29.00	0%
57	Animal License Dog License Replacement Tag	-	20.00	\$ 5.00	\$ 8.48	\$ 0.28	\$ 8.76	\$ (3.76)	57%
58	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
59	Amusement Machine (Coin Operated)	-	100.00	\$ 128.00	\$ 387.88	\$ -	\$ 387.88	\$ (259.88)	33%
60	Amusement, place of - Application & License / Permit	-	10.00	\$ 332.00	\$ 554.71	\$ -	\$ 554.71	\$ (222.71)	60%
61	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
62	Arcade Devices - Application & License / Permit	-	12.00	\$ 153.00	\$ 279.29	\$ -	\$ 279.29	\$ (126.29)	55%
63	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
64	Arcade Devices Late Fee	-	-	\$ 122.00	\$ -	\$ -	\$ -	\$ 122.00	0%
65	Arcade Establishment	-	5.00	\$ 179.00	\$ 531.33	\$ -	\$ 531.33	\$ (352.33)	34%
66	Auto Parks	-	5.00	\$ 255.00	\$ 272.53	\$ -	\$ 272.53	\$ (17.53)	94%
67	Auto Wreckers - Application & License / Permit	-	5.00	\$ 332.00	\$ 720.72	\$ -	\$ 720.72	\$ (388.72)	46%
68	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
69	Billiard Room - Application & License / Permit	-	15.00	\$ 306.00	\$ 806.98	\$ -	\$ 806.98	\$ (500.98)	38%
70	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
71	Bingo Temporary	-	5.00	\$ 50.00	\$ 458.79	\$ -	\$ 458.79	\$ (408.79)	11%
72	Bingo Permanent	-	5.00	\$ 125.00	\$ 465.80	\$ -	\$ 465.80	\$ (340.80)	27%
73	Bowling Alleys	-	3.00	\$ 306.00	\$ 481.41	\$ -	\$ 481.41	\$ (175.41)	64%
74	Carnivals Less than 5 Concessions [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	-	\$ 147.00	\$ 34.69	\$ -	\$ 34.69	\$ 112.31	424%

City of Glendale
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Neighborhood Services

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
75	Carnivals More than 5 Concessions [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	-	\$ 204.00	\$ 34.69	\$ -	\$ 34.69	\$ 169.31	588%
76	Children's Amusement Park	-	5.00	\$ 510.00	\$ 736.65	\$ -	\$ 736.65	\$ (226.65)	69%
77	Circus [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	-	\$ 61.00	\$ 34.69	\$ -	\$ 34.69	\$ 26.31	176%
78	Commercial Sign Business	-	3.00	\$ 102.00	\$ 217.11	\$ -	\$ 217.11	\$ (115.11)	47%
79	Dance Academy	-	2.00	\$ 128.00	\$ 736.66	\$ -	\$ 736.66	\$ (608.66)	17%
80	Dance Teenage or Dance Hall Quarterly	-	4.00	\$ 255.00	\$ 736.65	\$ -	\$ 736.65	\$ (481.65)	35%
81	Dance Teenage or Dance Hall Single Event	-	4.00	\$ 102.00	\$ 729.62	\$ -	\$ 729.62	\$ (627.62)	14%
82	Dance Public Dance	-	16.00	\$ 102.00	\$ 729.63	\$ -	\$ 729.63	\$ (627.63)	14%
83	Dance Public Business Dance	-	16.00	\$ 612.00	\$ 736.65	\$ -	\$ 736.65	\$ (124.65)	83%
84	Distribute Advertising - Application & Permit / License	-	30.00	\$ 255.00	\$ 485.45	\$ -	\$ 485.45	\$ (230.45)	53%
85	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
86	Duplicate License or Permit Fee	-	100.00	\$ 5.00	\$ 42.29	\$ -	\$ 42.29	\$ (37.29)	12%
87	Fire, Bankruptcy, etc. Sales Not Glendale Business Monthly	-	3.00	\$ 204.00	\$ 179.04	\$ -	\$ 179.04	\$ 24.96	114%
88	Fire, Bankruptcy, etc. Sales Not Glendale Business Extension	-	3.00	\$ 46.00	\$ 179.04	\$ -	\$ 179.04	\$ (133.04)	26%
89	Fire, Bankruptcy, etc. Sales Glendale Business	-	3.00	\$ 122.00	\$ 179.04	\$ -	\$ 179.04	\$ (57.04)	68%
90	Gasoline Dealers	-	20.00	\$ 204.00	\$ 437.17	\$ -	\$ 437.17	\$ (233.17)	47%
91	Horse Commercial Stable	-	10.00	\$ 153.00	\$ 224.13	\$ -	\$ 224.13	\$ (71.13)	68%
92	Interest Rate on Applicable License and Permits on unpaid balance.	no cost calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
93	Itinerant Vendors - Application & Permit / License	-	15.00	\$ 36.00	\$ 143.70	\$ -	\$ 143.70	\$ (107.70)	25%
94	0	-	-	\$ -	\$ -	\$ 0.78	\$ 0.78	\$ (0.78)	0%
95	Junk Collector With Vehicle	-	10.00	\$ 153.00	\$ 666.15	\$ 0.78	\$ 666.93	\$ (513.93)	23%
96	Junk Collector Without Vehicle	-	1.00	\$ 102.00	\$ 691.48	\$ -	\$ 691.48	\$ (589.48)	15%
97	Junk Dealer - Application & Permit / License	-	15.00	\$ 230.00	\$ 695.42	\$ -	\$ 695.42	\$ (465.42)	33%
98	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
99	Kennel - Application & Permit / License	-	255.00	\$ 153.00	\$ 229.64	\$ -	\$ 229.64	\$ (76.64)	67%
100	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
101	Laundries, Self-Service	-	5.00	\$ 204.00	\$ 200.64	\$ -	\$ 200.64	\$ 3.36	102%
102	Live Entertainment - Application & Permit / License	-	25.00	\$ 867.00	\$ 730.46	\$ -	\$ 730.46	\$ 136.54	119%
103	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
104	Baths and Similar Treatments	-	-	\$ 102.00	\$ -	\$ -	\$ -	\$ 102.00	0%
105	Massage Registration - CAMTC Verification fee	-	85.00	\$ 26.00	\$ 197.52	\$ -	\$ 197.52	\$ (171.52)	13%

City of Glendale
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Neighborhood Services

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
106	Non-Motorized Vending Carts	-	10.00	\$ 255.00	\$ 207.66	\$ 0.78	\$ 208.44	\$ 46.56	122%
107	Open-Air Markets [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	-	\$ 204.00	\$ 34.69	\$ -	\$ 34.69	\$ 169.31	588%
108	Pawnbrokers - Application & Permit / License	-	10.00	\$ 612.00	\$ 458.68	\$ -	\$ 458.68	\$ 153.32	133%
109	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
110	Peddlers From Motor Vehicles License Per Person	-	20.00	\$ 306.00	\$ 255.99	\$ -	\$ 255.99	\$ 50.01	120%
111	Peddlers From Motor Vehicles License Per Vehicle	-	20.00	\$ 51.00	\$ 208.53	\$ 0.78	\$ 209.31	\$ (158.31)	24%
112	Peddlers Generally (Without Vehicles)	-	15.00	\$ 102.00	\$ 208.53	\$ -	\$ 208.53	\$ (106.53)	49%
113	Peddlers Parades [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	-	\$ 3.00	\$ 34.69	\$ -	\$ 34.69	\$ (31.69)	9%
114	Searchlight	-	1.00	\$ 77.00	\$ 208.54	\$ -	\$ 208.54	\$ (131.54)	37%
115	Secondhand Dealers - Application & Permit / License	-	15.00	\$ 255.00	\$ 451.33	\$ -	\$ 451.33	\$ (196.33)	56%
116	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
117	Shooting Gallery [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	-	\$ 306.00	\$ 592.11	\$ -	\$ 592.11	\$ (286.11)	52%
118	Side Show [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	-	\$ 26.00	\$ 399.95	\$ -	\$ 399.95	\$ (373.95)	7%
119	Soliciting Commercial Application	-	15.00	\$ 51.00	\$ 354.94	\$ -	\$ 354.94	\$ (303.94)	14%
120	Soliciting Commercial Weekly	-	15.00	\$ 26.00	\$ 260.24	\$ -	\$ 260.24	\$ (234.24)	10%
121	Soliciting Interstate Commerce Application	-	2.00	\$ 26.00	\$ 260.24	\$ -	\$ 260.24	\$ (234.24)	10%
122	Soliciting Interstate Commerce Individual ID Card	-	15.00	\$ 10.00	\$ 14.35	\$ -	\$ 14.35	\$ (4.35)	70%
123	Soliciting Charitable Organizations Application	-	15.00	\$ 51.00	\$ 260.24	\$ -	\$ 260.24	\$ (209.24)	20%
124	Soliciting Charitable Organizations Registration Card	-	15.00	\$ 26.00	\$ 16.68	\$ -	\$ 16.68	\$ 9.32	156%
125	Theatres	-	10.00	\$ 510.00	\$ 736.65	\$ -	\$ 736.65	\$ (226.65)	69%
126	Tobacco Retail Sales - Application & Permit / License	-	130.00	\$ 332.00	\$ 555.86	\$ -	\$ 555.86	\$ (223.86)	60%
127	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
128	Tobacco Retail Sales Follow Up Compliance Inspection	-	130.00	\$ 102.00	\$ -	\$ -	\$ -	\$ 102.00	0%
129	Wholesale Delivery Transportation of Beverages	-	5.00	\$ 102.00	\$ 217.11	\$ 0.78	\$ 217.89	\$ (115.89)	47%

City of Glendale
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Fee Service Information				Full Cost Results (Unit)					
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130	Wholesale Delivery Transportation and Hauling	-	20.00	\$ 102.00	\$ 217.11	\$ 0.78	\$ 217.89	\$ (115.89)	47%
131	Amplified Sound-Non Commercial	-	40.00	\$ 15.00	\$ 402.54	\$ -	\$ 402.54	\$ (387.54)	4%
132	Amplified Sound Permit - Commercial (Weekly)	-	10.00	\$ 75.00	\$ 402.54	\$ -	\$ 402.54	\$ (327.54)	19%
133	Amplified Sound Permit - Commercial (Monthly)	-	10.00	\$ 102.00	\$ 402.54	\$ -	\$ 402.54	\$ (300.54)	25%
134	Amplified Sound Permit - Commercial (Annual)	-	30.00	\$ 205.00	\$ 402.54	\$ -	\$ 402.54	\$ (197.54)	51%
135	Amplified Sound Permit - Commercial (Daily)	-	100.00	\$ 51.00	\$ 428.76	\$ -	\$ 428.76	\$ (377.76)	12%
136	License/Permit Denial Appeal	new fee	10.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
137	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
138	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
139	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
140	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
141	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
142	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
143	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
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Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
144	TAXI CABS AND VEHICLES FOR HIRE FEES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
145	Owner's Permit	-	10.00	\$ 485.00	\$ 764.42	\$ -	\$ 764.42	\$ (279.42)	63%
146	Vehicle Inspection	-	100.00	\$ 77.00	\$ 339.64	\$ -	\$ 339.64	\$ (262.64)	23%
147	Driver's Permit	-	205.00	\$ 71.00	\$ 147.57	\$ -	\$ 147.57	\$ (76.57)	48%
148	Vehicle License	-	35.00	\$ 102.00	\$ 69.05	\$ -	\$ 69.05	\$ 32.95	148%
149	Additional Inspection	-	15.00	\$ 77.00	\$ 339.64	\$ -	\$ 339.64	\$ (262.64)	23%
150	Special Taxicab Permit (Special Event/Natural Disaster)	no cost calc	-	\$ 26.00	\$ -	\$ -	\$ -	\$ 26.00	0%
151	Taxicab Decal Placard	no cost calc	-	\$ 10.00	\$ -	\$ -	\$ -	\$ 10.00	0%
152	Placard (Special Event/Natural Disaster)	no cost calc	-	\$ 26.00	\$ -	\$ -	\$ -	\$ 26.00	0%
153	Driver Permit Denial/Revocation Appeal to Hearing Officer	-	2.00	\$ 102.00	\$ 147.97	\$ -	\$ 147.97	\$ (45.97)	69%
154	Driver Permit Denial/Revocation Appeal to TPC	-	2.00	\$ 102.00	\$ 147.97	\$ -	\$ 147.97	\$ (45.97)	69%
155	Driver Permit Denial/Revocation Appeal to Council	-	2.00	\$ 102.00	\$ 147.97	\$ -	\$ 147.97	\$ (45.97)	69%
156	Owner's Permit Denial/Revocation Appeal to Council	-	2.00	\$ 102.00	\$ 147.97	\$ -	\$ 147.97	\$ (45.97)	69%
157	Taxicab Stand Fee	-	10.00	\$ 357.00	\$ 82.27	\$ -	\$ 82.27	\$ 274.73	434%
158	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
159	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
160	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
161	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
162	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
163	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
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Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
164	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
165	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Director or Deputy Director)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
166	Individual Classification Hourly Rates (Rates for Neighborhood Services-Related Services only):	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
167	Neighborhood Services Field Representative (per hour)	-	1.00	\$ 57.44	\$ 78.18	\$ -	\$ 78.18	\$ (20.74)	73%
168	Principal Neighborhood Services Supervisor (per hour)	-	1.00	\$ 113.67	\$ 140.69	\$ -	\$ 140.69	\$ (27.02)	81%
169	License Investigator (per hour)	-	1.00	\$ 75.40	\$ 98.63	\$ -	\$ 98.63	\$ (23.23)	76%
170	Deputy City Attorney (per hour)	-	1.00	\$ 120.21	\$ 147.88	\$ -	\$ 147.88	\$ (27.67)	81%
171	Neighborhood Services Inspector (per hour)	-	1.00	\$ 83.17	\$ 106.76	\$ -	\$ 106.76	\$ (23.59)	78%
172	N.S. Customer Service Representative (per hour)	-	1.00	\$ 46.44	\$ 68.92	\$ -	\$ 68.92	\$ (22.48)	67%
173	Sr. Office Specialist (per hour)	-	1.00	\$ 56.61	\$ 77.98	\$ -	\$ 77.98	\$ (21.37)	73%
174	Program Specialist (per hour)	-	1.00	\$ 52.54	\$ 73.51	\$ -	\$ 73.51	\$ (20.97)	71%
175	Administrative Officer (per hour)	-	1.00	\$ 70.70	\$ 93.47	\$ -	\$ 93.47	\$ (22.77)	76%
176	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
177	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
178	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
179	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
180	NON-FEE ACTIVITIES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
181	Public Information - Pre-Permit Support (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
182	Public Information - General / Non-recoverable (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
183	CIP (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
184	Other City Projects (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
185	General Plan Update (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
186	PC / Other Commission Support (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
187	Council / Constituent Referrals (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
188	Neighborhood Planning/Meetings (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
189	Abatement (annual)	-	-	\$ -	\$ 298,860.90	\$ -	\$ 298,860.90	\$ (298,860.90)	0%
190	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
191	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
192	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
193	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
194	Other Non-Fee Activities (annual)	-	-	\$ -	\$ 3,594.48	\$ -	\$ 3,594.48	\$ (3,594.48)	0%
195	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
196	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
197	Support to Building (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
198	Support to Code Enforcement - Zoning (annual)	-	-	\$ -	\$ 168,856.45	\$ -	\$ 168,856.45	\$ (168,856.45)	0%
199	Support to Code Enforcement - Building (annual)	-	-	\$ -	\$ 163,890.11	\$ -	\$ 163,890.11	\$ (163,890.11)	0%
200	Support to Code Enforcement - Other (annual)	-	-	\$ -	\$ 582,860.02	\$ -	\$ 582,860.02	\$ (582,860.02)	0%
201	Support to Planning (annual)	-	-	\$ -	\$ 56,314.06	\$ -	\$ 56,314.06	\$ (56,314.06)	0%
202	Support to PW Engineering (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
203	Support to PW Maintenance (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
204	Support to Police Operations (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
205	Support to Police Administration (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
206	Support to Fire - Operations (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
207	Support to Fire - Prevention (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
208	Support to Fire - Haz Mat (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
209	Support to Housing (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
210	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
211	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
212	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
213	Support to All Other Departments (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
214	Support to Other Agencies and Jurisdictions (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
215	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
216	END OF FEE LIST	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
	END OF FEE LIST								

TOTALS:

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
1	NEIGHBORHOOD SERVICES FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
2	Administrative Citation: Processing Fee	new fee mid-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
3	Administrative Citations; Parking In Lieu Fee (GMC 30.32.172)	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
4	Administrative Citations; Transportation Demand Measures (GMC 30.32.171)	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
5	Inspection Fee: Inspection of any violation	title change r	\$ 52,000.00	\$ 146,765.00	\$ (94,765.00)	35%	\$ 52,000.00	\$ 146,765.00	\$ (94,765.00)	35%
6	Civil Fine; Imposed against owners of property acquired through foreclosure, for failure to maintain such property****	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
7	Records Fees; Permit Search	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
8	Records Fees; Copying fee	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
9	Licensing Business & Use Permit Investigation for Amusement, place of; Arcade Devices; Billiard Rooms; Dance Teenage or Dance Hall Quarterly; Dance Public Business; Distribute Advertising; Horse Commercial Stable; Junk Dealer; Live Entertainment; Non-motorized vending carts; Pawnbrokers; Secondhand Dealers; Tobacco Retail Sales	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
10	Delinquent Newsrack Registration Fee	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
11	Installation of News Racks in the Public Rights of Way Annual Registration	-	\$ 28,600.00	\$ 132,962.50	\$ (104,362.50)	22%	\$ 28,600.00	\$ 132,962.50	\$ (104,362.50)	22%
12	Installation of News Racks in the Public Rights of Way Initial Registration	-	\$ 2,760.00	\$ 9,710.00	\$ (6,950.00)	28%	\$ 2,760.00	\$ 9,710.00	\$ (6,950.00)	28%
13	Installation of News Racks in the Public Rights of Way News Rack Abatement Fee	-	\$ 6,150.00	\$ 8,351.50	\$ (2,201.50)	74%	\$ 6,150.00	\$ 8,351.50	\$ (2,201.50)	74%
14	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
15	Office Conference	-	\$ 1.88	\$ -	\$ 1.88	0%	\$ 1.88	\$ -	\$ 1.88	0%
16	Processing Fee for Delinquent Accounts	Collection se	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
17	Release of Lien (after 1 year or more of correction of violations)	-	\$ 16,200.00	\$ 54,700.50	\$ (38,500.50)	30%	\$ 16,200.00	\$ 54,700.50	\$ (38,500.50)	30%
18	Release of Lien (within 1 year of correction of violations)	-	\$ 6,200.00	\$ 45,190.00	\$ (38,990.00)	14%	\$ 6,200.00	\$ 45,190.00	\$ (38,990.00)	14%
19	Shopping Cart Abatement Fee (Includes Storage and Handling Fees)	-	\$ 12,480.00	\$ 23,377.90	\$ (10,897.90)	53%	\$ 12,480.00	\$ 23,377.90	\$ (10,897.90)	53%
20	Sign Abatement Fees	-	\$ 8,700.00	\$ 26,974.50	\$ (18,274.50)	32%	\$ 8,700.00	\$ 26,974.50	\$ (18,274.50)	32%
21	Special District Entertainment Establishment License (Operator, Promoter) Annual License Fee (renewal)	-	\$ 2,080.00	\$ 2,605.20	\$ (525.20)	80%	\$ 2,080.00	\$ 2,605.20	\$ (525.20)	80%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
22	Special District Entertainment Establishment License (Operator, Promoter) Application	-	\$ 10,420.00	\$ 15,055.00	\$ (4,635.00)	69%	\$ 10,420.00	\$ 15,055.00	\$ (4,635.00)	69%
23	Subpoena Fees for Documents**	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
24	Subpoenas*** (state-mandated maximum amount)	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
25	Technology Surcharge - shall apply to neighborhood services application and permit fees. The Technology Surcharge shall not apply to charges for the reproduction of city records, such as printing maps, nor for staff services used for the reproduction of recorded documents.	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
26	Smoking Permitted Area - Initial	-	\$ 5,940.00	\$ 6,291.90	\$ (351.90)	94%	\$ 5,940.00	\$ 6,291.90	\$ (351.90)	94%
27	Smoking Permitted Area - Renewal	-	\$ 1,500.00	\$ 6,216.00	\$ (4,716.00)	24%	\$ 1,500.00	\$ 6,216.00	\$ (4,716.00)	24%
28	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
29	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
30	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
31	No Smoking Signs - First Sign (staff time and external cost of sign)	-	\$ 2,812.50	\$ 5,160.75	\$ (2,348.25)	54%	\$ 2,812.50	\$ 5,160.75	\$ (2,348.25)	54%
32	No Smoking Signs - Each Additional Sign (external cost of sign)	-	\$ 3,750.00	\$ 3,750.00	\$ -	100%	\$ 3,750.00	\$ 3,750.00	\$ -	100%
33	Smoking Permitted Area Sign - First Sign (staff time and external cost of sign)	-	\$ 187.50	\$ 688.10	\$ (500.60)	27%	\$ 187.50	\$ 688.10	\$ (500.60)	27%
34	Smoking Permitted Area Sign - Each Additional Sign (external cost of sign)	-	\$ 187.50	\$ 375.00	\$ (187.50)	50%	\$ 187.50	\$ 375.00	\$ (187.50)	50%
35	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
36	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
37	Removing Graffiti from Private Property up to 400 square feet	new fee	\$ 1,250.00	\$ 3,440.50	\$ (2,190.50)	36%	\$ 1,250.00	\$ 3,440.50	\$ (2,190.50)	36%
38	Removing Graffiti from Private Property up to 401-800 square feet	new fee	\$ 1,875.00	\$ 4,368.75	\$ (2,493.75)	43%	\$ 1,875.00	\$ 4,368.75	\$ (2,493.75)	43%
39	Removing Graffiti from Private Property 801-1200 square feet	new fee	\$ 1,500.00	\$ 2,118.80	\$ (618.80)	71%	\$ 1,500.00	\$ 2,118.80	\$ (618.80)	71%
40	Removing Graffiti from Private Property 1200-1500 square feet	new fee	\$ 2,000.00	\$ 2,861.40	\$ (861.40)	70%	\$ 2,000.00	\$ 2,861.40	\$ (861.40)	70%
41	Removing Graffiti from Private Property Annual Contract	new fee	\$ 12,500.00	\$ 28,460.50	\$ (15,960.50)	44%	\$ 12,500.00	\$ 28,460.50	\$ (15,960.50)	44%
42	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
43	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
44	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
45	LICENSE / PERMIT TYPE FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
46	Animal Shows (Cat, Dog, Livestock, Poultry) [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	\$ -	\$ 0.38	\$ (0.38)	0%	\$ -	\$ -	\$ -	0%
47	Animal License Cat License	-	\$ 20.00	\$ 92.34	\$ (72.34)	22%	\$ 20.00	\$ 92.34	\$ (72.34)	22%
48	Animal License Dog License-Unaltered	-	\$ 33,000.00	\$ 51,660.00	\$ (18,660.00)	64%	\$ 33,000.00	\$ 51,660.00	\$ (18,660.00)	64%
49	Animal License Dog License-Unaltered/Senior	-	\$ 420.00	\$ 1,033.20	\$ (613.20)	41%	\$ 420.00	\$ 1,033.20	\$ (613.20)	41%
50	Animal License Dog License-Altered	-	\$ 65,100.00	\$ 161,355.00	\$ (96,255.00)	40%	\$ 65,100.00	\$ 161,355.00	\$ (96,255.00)	40%
51	Animal License Dog License-Altered/Senior	-	\$ 1,600.00	\$ 5,166.00	\$ (3,566.00)	31%	\$ 1,600.00	\$ 5,166.00	\$ (3,566.00)	31%
52	Animal License 3 Year - Dog License/Unaltered	-	\$ 33,000.00	\$ 26,025.00	\$ 6,975.00	127%	\$ 33,000.00	\$ 26,025.00	\$ 6,975.00	127%
53	Animal License 3 Year - Dog License/Unaltered-Senior	-	\$ 380.00	\$ 516.60	\$ (136.60)	74%	\$ 380.00	\$ 516.60	\$ (136.60)	74%
54	3 Year - Dog License/Altered	-	\$ 38,000.00	\$ 52,050.00	\$ (14,050.00)	73%	\$ 38,000.00	\$ 52,050.00	\$ (14,050.00)	73%
55	3 Year - Dog License/Altered-Senior	-	\$ 1,200.00	\$ 2,597.00	\$ (1,397.00)	46%	\$ 1,200.00	\$ 2,597.00	\$ (1,397.00)	46%
56	Animal License Dog License Late Penalty	-	\$ 11,600.00	\$ -	\$ 11,600.00	0%	\$ 11,600.00	\$ -	\$ 11,600.00	0%
57	Animal License Dog License Replacement Tag	-	\$ 100.00	\$ 175.20	\$ (75.20)	57%	\$ 100.00	\$ 175.20	\$ (75.20)	57%
58	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
59	Amusement Machine (Coin Operated)	-	\$ 12,800.00	\$ 38,788.00	\$ (25,988.00)	33%	\$ 12,800.00	\$ 38,788.00	\$ (25,988.00)	33%
60	Amusement, place of - Application & License / Permit	-	\$ 3,320.00	\$ 5,547.10	\$ (2,227.10)	60%	\$ 3,320.00	\$ 5,547.10	\$ (2,227.10)	60%
61	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
62	Arcade Devices - Application & License / Permit	-	\$ 1,836.00	\$ 3,351.48	\$ (1,515.48)	55%	\$ 1,836.00	\$ 3,351.48	\$ (1,515.48)	55%
63	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
64	Arcade Devices Late Fee	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
65	Arcade Establishment	-	\$ 895.00	\$ 2,656.65	\$ (1,761.65)	34%	\$ 895.00	\$ 2,656.65	\$ (1,761.65)	34%
66	Auto Parks	-	\$ 1,275.00	\$ 1,362.65	\$ (87.65)	94%	\$ 1,275.00	\$ 1,362.65	\$ (87.65)	94%
67	Auto Wreckers - Application & License / Permit	-	\$ 1,660.00	\$ 3,603.60	\$ (1,943.60)	46%	\$ 1,660.00	\$ 3,603.60	\$ (1,943.60)	46%
68	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
69	Billiard Room - Application & License / Permit	-	\$ 4,590.00	\$ 12,104.70	\$ (7,514.70)	38%	\$ 4,590.00	\$ 12,104.70	\$ (7,514.70)	38%
70	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
71	Bingo Temporary	-	\$ 250.00	\$ 2,293.95	\$ (2,043.95)	11%	\$ 250.00	\$ 2,293.95	\$ (2,043.95)	11%
72	Bingo Permanent	-	\$ 625.00	\$ 2,329.00	\$ (1,704.00)	27%	\$ 625.00	\$ 2,329.00	\$ (1,704.00)	27%
73	Bowling Alleys	-	\$ 918.00	\$ 1,444.23	\$ (526.23)	64%	\$ 918.00	\$ 1,444.23	\$ (526.23)	64%
74	Carnivals Less than 5 Concessions [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	\$ -	\$ 0.35	\$ (0.35)	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
75	Carnivals More than 5 Concessions [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	\$ -	\$ 0.35	\$ (0.35)	0%	\$ -	\$ -	\$ -	0%
76	Children's Amusement Park	-	\$ 2,550.00	\$ 3,683.25	\$ (1,133.25)	69%	\$ 2,550.00	\$ 3,683.25	\$ (1,133.25)	69%
77	Circus [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	\$ -	\$ 0.35	\$ (0.35)	0%	\$ -	\$ -	\$ -	0%
78	Commercial Sign Business	-	\$ 306.00	\$ 651.33	\$ (345.33)	47%	\$ 306.00	\$ 651.33	\$ (345.33)	47%
79	Dance Academy	-	\$ 256.00	\$ 1,473.32	\$ (1,217.32)	17%	\$ 256.00	\$ 1,473.32	\$ (1,217.32)	17%
80	Dance Teenage or Dance Hall Quarterly	-	\$ 1,020.00	\$ 2,946.60	\$ (1,926.60)	35%	\$ 1,020.00	\$ 2,946.60	\$ (1,926.60)	35%
81	Dance Teenage or Dance Hall Single Event	-	\$ 408.00	\$ 2,918.48	\$ (2,510.48)	14%	\$ 408.00	\$ 2,918.48	\$ (2,510.48)	14%
82	Dance Public Dance	-	\$ 1,632.00	\$ 11,674.08	\$ (10,042.08)	14%	\$ 1,632.00	\$ 11,674.08	\$ (10,042.08)	14%
83	Dance Public Business Dance	-	\$ 9,792.00	\$ 11,786.40	\$ (1,994.40)	83%	\$ 9,792.00	\$ 11,786.40	\$ (1,994.40)	83%
84	Distribute Advertising - Application & Permit / License	-	\$ 7,650.00	\$ 14,563.50	\$ (6,913.50)	53%	\$ 7,650.00	\$ 14,563.50	\$ (6,913.50)	53%
85	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
86	Duplicate License or Permit Fee	-	\$ 500.00	\$ 4,229.00	\$ (3,729.00)	12%	\$ 500.00	\$ 4,229.00	\$ (3,729.00)	12%
87	Fire, Bankruptcy, etc. Sales Not Glendale Business Monthly	-	\$ 612.00	\$ 537.12	\$ 74.88	114%	\$ 612.00	\$ 537.12	\$ 74.88	114%
88	Fire, Bankruptcy, etc. Sales Not Glendale Business Extension	-	\$ 138.00	\$ 537.12	\$ (399.12)	26%	\$ 138.00	\$ 537.12	\$ (399.12)	26%
89	Fire, Bankruptcy, etc. Sales Glendale Business	-	\$ 366.00	\$ 537.12	\$ (171.12)	68%	\$ 366.00	\$ 537.12	\$ (171.12)	68%
90	Gasoline Dealers	-	\$ 4,080.00	\$ 8,743.40	\$ (4,663.40)	47%	\$ 4,080.00	\$ 8,743.40	\$ (4,663.40)	47%
91	Horse Commercial Stable	-	\$ 1,530.00	\$ 2,241.30	\$ (711.30)	68%	\$ 1,530.00	\$ 2,241.30	\$ (711.30)	68%
92	Interest Rate on Applicable License and Permits on unpaid balance.	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
93	Itinerant Vendors - Application & Permit / License	-	\$ 540.00	\$ 2,155.50	\$ (1,615.50)	25%	\$ 540.00	\$ 2,155.50	\$ (1,615.50)	25%
94	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
95	Junk Collector With Vehicle	-	\$ 1,530.00	\$ 6,669.30	\$ (5,139.30)	23%	\$ 1,530.00	\$ 6,669.30	\$ (5,139.30)	23%
96	Junk Collector Without Vehicle	-	\$ 102.00	\$ 691.48	\$ (589.48)	15%	\$ 102.00	\$ 691.48	\$ (589.48)	15%
97	Junk Dealer - Application & Permit / License	-	\$ 3,450.00	\$ 10,431.30	\$ (6,981.30)	33%	\$ 3,450.00	\$ 10,431.30	\$ (6,981.30)	33%
98	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
99	Kennel - Application & Permit / License	-	\$ 39,015.00	\$ 58,558.20	\$ (19,543.20)	67%	\$ 39,015.00	\$ 58,558.20	\$ (19,543.20)	67%
100	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
101	Laundries, Self-Service	-	\$ 1,020.00	\$ 1,003.20	\$ 16.80	102%	\$ 1,020.00	\$ 1,003.20	\$ 16.80	102%
102	Live Entertainment - Application & Permit / License	-	\$ 21,675.00	\$ 18,261.50	\$ 3,413.50	119%	\$ 21,675.00	\$ 18,261.50	\$ 3,413.50	119%
103	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
104	Baths and Similar Treatments	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
105	Massage Registration - CAMTC Verification fee	-	\$ 2,210.00	\$ 16,789.20	\$ (14,579.20)	13%	\$ 2,210.00	\$ 16,789.20	\$ (14,579.20)	13%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
106	Non-Motorized Vending Carts	-	\$ 2,550.00	\$ 2,084.40	\$ 465.60	122%	\$ 2,550.00	\$ 2,084.40	\$ 465.60	122%
107	Open-Air Markets [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	\$ -	\$ 0.35	\$ (0.35)	0%	\$ -	\$ -	\$ -	0%
108	Pawnbrokers - Application & Permit / License	-	\$ 6,120.00	\$ 4,586.80	\$ 1,533.20	133%	\$ 6,120.00	\$ 4,586.80	\$ 1,533.20	133%
109	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
110	Peddlers From Motor Vehicles License Per Person	-	\$ 6,120.00	\$ 5,119.80	\$ 1,000.20	120%	\$ 6,120.00	\$ 5,119.80	\$ 1,000.20	120%
111	Peddlers From Motor Vehicles License Per Vehicle	-	\$ 1,020.00	\$ 4,186.20	\$ (3,166.20)	24%	\$ 1,020.00	\$ 4,186.20	\$ (3,166.20)	24%
112	Peddlers Generally (Without Vehicles)	-	\$ 1,530.00	\$ 3,127.95	\$ (1,597.95)	49%	\$ 1,530.00	\$ 3,127.95	\$ (1,597.95)	49%
113	Peddlers Parades [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	\$ -	\$ 0.35	\$ (0.35)	0%	\$ -	\$ -	\$ -	0%
114	Searchlight	-	\$ 77.00	\$ 208.54	\$ (131.54)	37%	\$ 77.00	\$ 208.54	\$ (131.54)	37%
115	Secondhand Dealers - Application & Permit / License	-	\$ 3,825.00	\$ 6,769.95	\$ (2,944.95)	56%	\$ 3,825.00	\$ 6,769.95	\$ (2,944.95)	56%
116	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
117	Shooting Gallery [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	\$ -	\$ 5.92	\$ (5.92)	0%	\$ -	\$ -	\$ -	0%
118	Side Show [Neighborhood Services' Potential Cost Contribution to the City Clerk Fee]	-	\$ -	\$ 4.00	\$ (4.00)	0%	\$ -	\$ -	\$ -	0%
119	Soliciting Commercial Application	-	\$ 765.00	\$ 5,324.10	\$ (4,559.10)	14%	\$ 765.00	\$ 5,324.10	\$ (4,559.10)	14%
120	Soliciting Commercial Weekly	-	\$ 390.00	\$ 3,903.60	\$ (3,513.60)	10%	\$ 390.00	\$ 3,903.60	\$ (3,513.60)	10%
121	Soliciting Interstate Commerce Application	-	\$ 52.00	\$ 520.48	\$ (468.48)	10%	\$ 52.00	\$ 520.48	\$ (468.48)	10%
122	Soliciting Interstate Commerce Individual ID Card	-	\$ 150.00	\$ 215.25	\$ (65.25)	70%	\$ 150.00	\$ 215.25	\$ (65.25)	70%
123	Soliciting Charitable Organizations Application	-	\$ 765.00	\$ 3,903.60	\$ (3,138.60)	20%	\$ 765.00	\$ 3,903.60	\$ (3,138.60)	20%
124	Soliciting Charitable Organizations Registration Card	-	\$ 390.00	\$ 250.20	\$ 139.80	156%	\$ 390.00	\$ 250.20	\$ 139.80	156%
125	Theatres	-	\$ 5,100.00	\$ 7,366.50	\$ (2,266.50)	69%	\$ 5,100.00	\$ 7,366.50	\$ (2,266.50)	69%
126	Tobacco Retail Sales - Application & Permit / License	-	\$ 43,160.00	\$ 72,261.80	\$ (29,101.80)	60%	\$ 43,160.00	\$ 72,261.80	\$ (29,101.80)	60%
127	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
128	Tobacco Retail Sales Follow Up Compliance Inspection	-	\$ 13,260.00	\$ -	\$ 13,260.00	0%	\$ 13,260.00	\$ -	\$ 13,260.00	0%
129	Wholesale Delivery Transportation of Beverages	-	\$ 510.00	\$ 1,089.45	\$ (579.45)	47%	\$ 510.00	\$ 1,089.45	\$ (579.45)	47%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
130	Wholesale Delivery Transportation and Hauling	-	\$ 2,040.00	\$ 4,357.80	\$ (2,317.80)	47%	\$ 2,040.00	\$ 4,357.80	\$ (2,317.80)	47%
131	Amplified Sound-Non Commercial	-	\$ 600.00	\$ 16,101.60	\$ (15,501.60)	4%	\$ 600.00	\$ 16,101.60	\$ (15,501.60)	4%
132	Amplified Sound Permit - Commercial (Weekly)	-	\$ 750.00	\$ 4,025.40	\$ (3,275.40)	19%	\$ 750.00	\$ 4,025.40	\$ (3,275.40)	19%
133	Amplified Sound Permit - Commercial (Monthly)	-	\$ 1,020.00	\$ 4,025.40	\$ (3,005.40)	25%	\$ 1,020.00	\$ 4,025.40	\$ (3,005.40)	25%
134	Amplified Sound Permit - Commercial (Annual)	-	\$ 6,150.00	\$ 12,076.20	\$ (5,926.20)	51%	\$ 6,150.00	\$ 12,076.20	\$ (5,926.20)	51%
135	Amplified Sound Permit - Commercial (Daily)	-	\$ 5,100.00	\$ 42,876.00	\$ (37,776.00)	12%	\$ 5,100.00	\$ 42,876.00	\$ (37,776.00)	12%
136	License/Permit Denial Appeal	new fee	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
137	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
138	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
139	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
140	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
141	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
142	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
143	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
144	TAXI CABS AND VEHICLES FOR HIRE FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
145	Owner's Permit	-	\$ 4,850.00	\$ 7,644.20	\$ (2,794.20)	63%	\$ 4,850.00	\$ 7,644.20	\$ (2,794.20)	63%
146	Vehicle Inspection	-	\$ 7,700.00	\$ 33,964.00	\$ (26,264.00)	23%	\$ 7,700.00	\$ 33,964.00	\$ (26,264.00)	23%
147	Driver's Permit	-	\$ 14,555.00	\$ 30,251.85	\$ (15,696.85)	48%	\$ 14,555.00	\$ 30,251.85	\$ (15,696.85)	48%
148	Vehicle License	-	\$ 3,570.00	\$ 2,416.75	\$ 1,153.25	148%	\$ 3,570.00	\$ 2,416.75	\$ 1,153.25	148%
149	Additional Inspection	-	\$ 1,155.00	\$ 5,094.60	\$ (3,939.60)	23%	\$ 1,155.00	\$ 5,094.60	\$ (3,939.60)	23%
150	Special Taxicab Permit (Special Event/Natural Disaster)	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
151	Taxicab Decal Placard	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
152	Placard (Special Event/Natural Disaster)	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
153	Driver Permit Denial/Revocation Appeal to Hearing Officer	-	\$ 204.00	\$ 295.94	\$ (91.94)	69%	\$ 204.00	\$ 295.94	\$ (91.94)	69%
154	Driver Permit Denial/Revocation Appeal to TPC	-	\$ 204.00	\$ 295.94	\$ (91.94)	69%	\$ 204.00	\$ 295.94	\$ (91.94)	69%
155	Driver Permit Denial/Revocation Appeal to Council	-	\$ 204.00	\$ 295.94	\$ (91.94)	69%	\$ 204.00	\$ 295.94	\$ (91.94)	69%
156	Owner's Permit Denial/Revocation Appeal to Council	-	\$ 204.00	\$ 295.94	\$ (91.94)	69%	\$ 204.00	\$ 295.94	\$ (91.94)	69%
157	Taxicab Stand Fee	-	\$ 3,570.00	\$ 822.70	\$ 2,747.30	434%	\$ 3,570.00	\$ 822.70	\$ 2,747.30	434%
158	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
159	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
160	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
161	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
162	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
163	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
164	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
165	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Director or Deputy Director)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
166	Individual Classification Hourly Rates (Rates for Neighborhood Services-Related Services only):	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
167	Neighborhood Services Field Representative (per hour)	-	\$ 57.44	\$ 78.18	\$ (20.74)	73%	\$ 57.44	\$ 78.18	\$ (20.74)	73%
168	Principal Neighborhood Services Supervisor (per hour)	-	\$ 113.67	\$ 140.69	\$ (27.02)	81%	\$ 113.67	\$ 140.69	\$ (27.02)	81%
169	License Investigator (per hour)	-	\$ 75.40	\$ 98.63	\$ (23.23)	76%	\$ 75.40	\$ 98.63	\$ (23.23)	76%
170	Deputy City Attorney (per hour)	-	\$ 120.21	\$ 147.88	\$ (27.67)	81%	\$ 120.21	\$ 147.88	\$ (27.67)	81%
171	Neighborhood Services Inspector (per hour)	-	\$ 83.17	\$ 106.76	\$ (23.59)	78%	\$ 83.17	\$ 106.76	\$ (23.59)	78%
172	N.S. Customer Service Representative (per hour)	-	\$ 46.44	\$ 68.92	\$ (22.48)	67%	\$ 46.44	\$ 68.92	\$ (22.48)	67%
173	Sr. Office Specialist (per hour)	-	\$ 56.61	\$ 77.98	\$ (21.37)	73%	\$ 56.61	\$ 77.98	\$ (21.37)	73%
174	Program Specialist (per hour)	-	\$ 52.54	\$ 73.51	\$ (20.97)	71%	\$ 52.54	\$ 73.51	\$ (20.97)	71%
175	Administrative Officer (per hour)	-	\$ 70.70	\$ 93.47	\$ (22.77)	76%	\$ 70.70	\$ 93.47	\$ (22.77)	76%
176	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
177	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
178	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
179	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
180	NON-FEE ACTIVITIES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
181	Public Information - Pre-Permit Support (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
182	Public Information - General / Non-recoverable (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
183	CIP (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
184	Other City Projects (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
185	General Plan Update (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
186	PC / Other Commission Support (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
187	Council / Constituent Referrals (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
188	Neighborhood Planning/Meetings (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
189	Abatement (annual)	-	\$ -	\$ 298,860.90	\$ (298,860.90)	0%	\$ -	\$ -	\$ -	0%
190	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
191	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
192	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
193	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
194	Other Non-Fee Activities (annual)	-	\$ -	\$ 3,594.48	\$ (3,594.48)	0%	\$ -	\$ -	\$ -	0%
195	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

Neighborhood Services

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
196	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
197	Support to Building (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
198	Support to Code Enforcement - Zoning (annual)	-	\$ -	\$ 168,856.45	\$ (168,856.45)	0%	\$ -	\$ -	\$ -	0%
199	Support to Code Enforcement - Building (annual)	-	\$ -	\$ 163,890.11	\$ (163,890.11)	0%	\$ -	\$ -	\$ -	0%
200	Support to Code Enforcement - Other (annual)	-	\$ -	\$ 582,860.02	\$ (582,860.02)	0%	\$ -	\$ -	\$ -	0%
201	Support to Planning (annual)	-	\$ -	\$ 56,314.06	\$ (56,314.06)	0%	\$ -	\$ -	\$ -	0%
202	Support to PW Engineering (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
203	Support to PW Maintenance (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
204	Support to Police Operations (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
205	Support to Police Administration (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
206	Support to Fire - Operations (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
207	Support to Fire - Prevention (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
208	Support to Fire - Haz Mat (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
209	Support to Housing (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
210	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
211	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
212	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
213	Support to All Other Departments (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
214	Support to Other Agencies and Jurisdictions (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
215	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
216	END OF FEE LIST	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
END OF FEE LIST										
TOTALS:			\$ 630,402	\$ 2,645,690	\$ (2,015,289)	24%	\$ 630,402	\$ 1,371,302	\$ (740,901)	46%
			Revenue Totals				Revenue Totals			



APPENDIX 5:

COST RESULTS FOR PLANNING

The follow pages contain a summary of the results from the analysis of Planning Division (Community Development Department) fee services.

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

CDD Planning

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
1	Administration Exception Single Family Projects	-	23.00	\$ 445.00	\$ 2,151.90	\$ -	\$ 2,151.90	\$ (1,706.90)	21%
2	Administration Exception All Other Project Types	-	3.00	\$ 737.00	\$ 2,252.49	\$ -	\$ 2,252.49	\$ (1,515.49)	33%
3	Administrative Use Permit	-	30.00	\$ 2,148.00	\$ 3,359.54	\$ -	\$ 3,359.54	\$ (1,211.54)	64%
4	Annexation/Detachment (Not including LAFCO and State)	-	0.10	\$ 3,124.00	\$ 5,409.08	\$ -	\$ 5,409.08	\$ (2,285.08)	58%
5	Appeals to Planning Commission or City Council	-	6.00	\$ 1,041.00	\$ 8,120.28	\$ -	\$ 8,120.28	\$ (7,079.28)	13%
6	Appeal of Administrative Use Permit or Administrative Design Review	no cost calc	-	\$ 520.00	\$ -	\$ -	\$ -	\$ 520.00	0%
7	Cart Design and Location Review	-	0.10	\$ 181.00	\$ 723.83	\$ -	\$ 723.83	\$ (542.83)	25%
8	Cassette Reproduction	no cost calc	-	\$ 28.00	\$ -	\$ -	\$ -	\$ 28.00	0%
9	Certificate of Compliance	-	0.10	\$ 672.00	\$ 1,287.52	\$ -	\$ 1,287.52	\$ (615.52)	52%
10	Certification of Zoning	-	2.00	\$ 145.00	\$ 1,287.43	\$ -	\$ 1,287.43	\$ (1,142.43)	11%
11	Certification of Documents	-	19.00	\$ 1.10	\$ 740.66	\$ -	\$ 740.66	\$ (739.56)	0%
12	Change of Floor Area Ratio District	-	0.10	\$ 2,971.00	\$ 13,572.87	\$ -	\$ 13,572.87	\$ (10,601.87)	22%
13	Change of Height District	-	0.10	\$ 2,971.00	\$ 13,572.87	\$ -	\$ 13,572.87	\$ (10,601.87)	22%
14	Condition Modification or Waiver (Subdivision, Parcel Map, Zone Change)	-	0.10	\$ 1,775.00	\$ 13,572.87	\$ -	\$ 13,572.87	\$ (11,797.87)	13%
15	Conditional Use Permit New Projects with up to 50 res. Units, or commercial or industrial projects with up to 20,000 sq. ft. of floor area	-	27.00	\$ 2,864.00	\$ 4,414.14	\$ -	\$ 4,414.14	\$ (1,550.14)	65%
16	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
17	Conditional Use Permit New Projects with more than 50 res. Units, or commercial or industrial projects with more than 20,000 sq. ft. of floor area	-	2.00	\$ 3,906.00	\$ 11,346.39	\$ -	\$ 11,346.39	\$ (7,440.39)	34%
18	Condominium Conversion Deposit	-	0.10	\$ 521.00	\$ -	\$ -	\$ -	\$ 521.00	0%
19	Condominium Conversion Inspection by the Fire Department for the first hour	-	0.10	\$ 154.00	\$ -	\$ -	\$ -	\$ 154.00	0%
20	Condominium Conversion Inspection by the Fire Department (Additional) per hour	-	0.10	\$ 139.00	\$ -	\$ -	\$ -	\$ 139.00	0%
21	Creative Sign Review	-	3.00	\$ 2,708.00	\$ 4,043.35	\$ -	\$ 4,043.35	\$ (1,335.35)	67%
22	Demolition Permit Application Review By Director of Planning	-	2.00	\$ 234.00	\$ 1,302.53	\$ -	\$ 1,302.53	\$ (1,068.53)	18%
23	Density Bonus Review Review of Density Bonus Agreement	-	2.00	\$ 214.00	\$ 1,135.89	\$ -	\$ 1,135.89	\$ (921.89)	19%
24	Density Bonus Review Review of Density Bonus Housing Plan	-	2.00	\$ 786.00	\$ 1,624.24	\$ -	\$ 1,624.24	\$ (838.24)	48%
25	Design Development Overlay	-	1.00	\$ 526.00	\$ 5,186.74	\$ -	\$ 5,186.74	\$ (4,660.74)	10%
26	Design Review Exemption	-	580.00	\$ 125.00	\$ 316.40	\$ -	\$ 316.40	\$ (191.40)	40%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

CDD Planning

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
27	Design Review; Administrative Review for single family homes	-	21.00	\$ 1,172.75	\$ 5,739.93	\$ -	\$ 5,739.93	\$ (4,567.18)	20%
28	Design Review; Administrative Review for multi-family and non-residential projects, except Agency Façade Grant Program projects	-	10.00	\$ 3,690.00	\$ 5,580.73	\$ -	\$ 5,580.73	\$ (1,890.73)	66%
29	Design Review Board; New or Amended Application All Single Family Projects (under 3,500 sq. ft.)	-	11.00	\$ 1,563.00	\$ 5,320.73	\$ -	\$ 5,320.73	\$ (3,757.73)	29%
30	Design Review Board; New or Amended Application All Single Family Projects (3,500 sq ft and over)	-	7.00	\$ 3,124.00	\$ 6,282.76	\$ -	\$ 6,282.76	\$ (3,158.76)	50%
31	Design Review Board; New or Amended Application 2-50 Residential units, or commercial or industrial with less than 20,000 sq. ft. of floor area	-	0.10	\$ 3,958.00	\$ 8,153.25	\$ -	\$ 8,153.25	\$ (4,195.25)	49%
32	Design Review Board; New or Amended Application 51 -100 residential units,	-	9.00	\$ 3,645.00	\$ 7,442.46	\$ -	\$ 7,442.46	\$ (3,797.46)	49%
33	Design Review Board; New or Amended Application 101 or greater residential units, or commercial, or industrial with 20,000 sq. ft. or more of floor area	-	5.00	\$ 3,958.00	\$ 7,853.80	\$ -	\$ 7,853.80	\$ (3,895.80)	50%
34	Design Review Board; Express Applications	-	-	\$ -	\$ 3,567.89	\$ -	\$ 3,567.89	\$ (3,567.89)	0%
35	Design Review Board; Plan Revision (not requiring DRB review)	-	10.00	\$ 125.00	\$ 356.20	\$ -	\$ 356.20	\$ (231.20)	35%
36	Design Review Board; Sign Program Review	-	0.10	\$ 729.00	\$ 4,882.05	\$ -	\$ 4,882.05	\$ (4,153.05)	15%
37	Design Review Board; Staff Field Inspections After First Inspection	-	25.00	\$ 185.00	\$ 408.60	\$ -	\$ 408.60	\$ (223.60)	45%
38	Preliminary Design Review	new	3.00	\$ -	\$ 4,734.76	\$ -	\$ 4,734.76	\$ (4,734.76)	0%
39	Development Agreements (Planning's Cost); plus City Attorney Cost @ Actual Time	-	2.00	\$ 2,803.00	\$ -	\$ 2,803.00	\$ 2,803.00	\$ -	100%
40	Development Potential Request	-	0.10	\$ 139.00	\$ 930.17	\$ -	\$ 930.17	\$ (791.17)	15%
41	Document Imaging	-	-	\$ 2.15	\$ -	\$ -	\$ -	\$ 2.15	0%
42	Double Fees for applicants attempting to legalize a cited use, structure or structural alteration, and for discretionary permit renewals when the permit has terminated after a written notice to submit prior to the expiration date	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
43	EIR Environmental Review Fee for EIRs prepared by applicants for projects located in redevelopment project areas	-	1.00	\$ 5,916.00	\$ -	\$ -	\$ -	\$ 5,916.00	0%
44	Email Research Fee	-	71.00	\$ 57.00	\$ 92.20	\$ -	\$ 92.20	\$ (35.20)	62%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

CDD Planning

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
45	Environmental Information Form (New or Addendum) Commercial and Industrial (Gross floor area) Up to 20,000 sq. ft	-	7.00	\$ 2,083.00	\$ 4,929.97	\$ -	\$ 4,929.97	\$ (2,846.97)	42%
46	Environmental Information Form (New or Addendum) Commercial and Industrial (Gross floor area) Above 20,000 sq. ft.	-	2.00	\$ 3,645.00	\$ 6,069.95	\$ -	\$ 6,069.95	\$ (2,424.95)	60%
47	Environmental Information Form (New or Addendum) Residential One Unit	-	4.00	\$ 1,041.00	\$ 4,929.97	\$ -	\$ 4,929.97	\$ (3,888.97)	21%
48	Environmental Information Form (New or Addendum) Residential 2 to 19 units	-	0.10	\$ 2,083.00	\$ 4,929.82	\$ -	\$ 4,929.82	\$ (2,846.82)	42%
49	Environmental Information Form (New or Addendum) Residential 20 to 50 units	-	0.10	\$ 2,604.00	\$ 4,929.82	\$ -	\$ 4,929.82	\$ (2,325.82)	53%
50	Environmental Information Form (New or Addendum) Residential 51 units or more	-	0.10	\$ 3,645.00	\$ 6,069.98	\$ -	\$ 6,069.98	\$ (2,424.98)	60%
51	Environmental Impact Report (EIR) Contract and Mitigation Monitoring Admin.	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
52	Environmental Impact Report (EIR) Contract Preparation Fee	-	0.10	\$ 3,551.00	\$ 5,635.06	\$ -	\$ 5,635.06	\$ (2,084.06)	63%
53	General Plan Amendment	-	2.00	\$ 7,811.00	\$ 13,430.26	\$ -	\$ 13,430.26	\$ (5,619.26)	58%
54	GIS Map or Specialized Analysis Fee	-	0.10	\$ 67.00	\$ 201.23	\$ -	\$ 201.23	\$ (134.23)	33%
55	GIS Map or Specialized Analysis Deposit	-	0.10	\$ 32.00	\$ 201.23	\$ -	\$ 201.23	\$ (169.23)	16%
56	Historic Preservation Commission review of single family dwelling modification or demolition	-	6.00	\$ 1,563.00	\$ 4,881.76	\$ -	\$ 4,881.76	\$ (3,318.76)	32%
57	Historic Preservation Commission review of modification or demolition of buildings/structures/features other than single family dwellings	-	1.00	\$ 3,124.00	\$ 4,881.76	\$ -	\$ 4,881.76	\$ (1,757.76)	64%
58	Historic Preservation Process a Mills Act Request	-	4.00	\$ 1,250.00	\$ 10,539.30	\$ -	\$ 10,539.30	\$ (9,289.30)	12%
59	Home Occupation Permit	-	51.00	\$ 208.00	\$ 496.56	\$ -	\$ 496.56	\$ (288.56)	42%
60	Lot Line Adjustment	-	6.00	\$ 1,875.00	\$ 3,082.24	\$ -	\$ 3,082.24	\$ (1,207.24)	61%
61	Noticing	-	0.10	\$ 183.00	\$ -	\$ -	\$ -	\$ 183.00	0%
62	Parking In-Lieu Fees (G.M.C. § 30.32.172) - One-time fee per space	-	-	\$ 24,994.00	\$ -	\$ -	\$ -	\$ 24,994.00	0%
63	Parking In-Lieu Fees (G.M.C. § 30.32.172) - Annual fee per space	-	-	\$ 625.00	\$ -	\$ -	\$ -	\$ 625.00	0%
64	Parking Reduction Permit	-	4.00	\$ 3,124.00	\$ 5,403.17	\$ -	\$ 5,403.17	\$ (2,279.17)	58%
65	Parking Use Permit	-	2.00	\$ 3,124.00	\$ 4,277.72	\$ -	\$ 4,277.72	\$ (1,153.72)	73%
66	Planned Residential Development (PRD) Precise Plan Review	-	1.00	\$ 8,696.00	\$ 13,782.73	\$ -	\$ 13,782.73	\$ (5,086.73)	63%
67	Postage - Properties in R1, R1R, ROS Zones	-	0.10	\$ 75.00	\$ -	\$ -	\$ -	\$ 75.00	0%
68	Postage - All Other Zones	-	0.10	\$ 261.00	\$ -	\$ -	\$ -	\$ 261.00	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

CDD Planning

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
69	Relocation Building relocation	-	0.10	\$ 661.00	\$ 1,637.88	\$ -	\$ 1,637.88	\$ (976.88)	40%
70	Relocation Administrative relocation	-	0.10	\$ 134.00	\$ 844.58	\$ -	\$ 844.58	\$ (710.58)	16%
71	Ridgeline or Blue Line Stream Exception	-	0.10	\$ 1,936.00	\$ 4,313.47	\$ -	\$ 4,313.47	\$ (2,377.47)	45%
72	Setback Ordinance	-	0.10	\$ 2,226.00	\$ 10,804.50	\$ -	\$ 10,804.50	\$ (8,578.50)	21%
73	Sign Permit for a Temporary Banner**	-	0.10	\$ 112.00	\$ 1,207.23	\$ -	\$ 1,207.23	\$ (1,095.23)	9%
74	Special Recreation (SR) Zone Development Plan review	-	1.00	\$ 753.00	\$ 7,896.77	\$ -	\$ 7,896.77	\$ (7,143.77)	10%
75	Street Name Change Fee	-	0.10	\$ 1,487.00	\$ 3,017.83	\$ -	\$ 3,017.83	\$ (1,530.83)	49%
76	Street Name Change Deposit (Deposit to be refunded only if not approved)	-	0.10	\$ 6,572.00	\$ -	\$ -	\$ -	\$ 6,572.00	0%
77	Subdivision Condominium or Condominium Conversion	-	3.00	\$ 7,811.00	\$ 12,505.11	\$ -	\$ 12,505.11	\$ (4,694.11)	62%
78	Subdivision Condominium or Condominium Conversion Per Unit	-	18.00	\$ 291.00	\$ -	\$ -	\$ -	\$ 291.00	0%
79	Subdivision New Mixed Use Condominium or Conversion	-	1.00	\$ 8,331.00	\$ 13,295.55	\$ -	\$ 13,295.55	\$ (4,964.55)	63%
80	Subdivision New Mixed Use Condominium or Conversion Per Unit	-	96.00	\$ 416.00	\$ 659.21	\$ -	\$ 659.21	\$ (243.21)	63%
81	Subdivision Conventional Raw Land	-	0.10	\$ 12,497.00	\$ 21,034.16	\$ -	\$ 21,034.16	\$ (8,537.16)	59%
82	Subdivision Conventional Raw Land Per Lot Amount	-	0.10	\$ 430.00	\$ 659.23	\$ -	\$ 659.23	\$ (229.23)	65%
83	Subdivision Exception	-	0.10	\$ 2,708.00	\$ 4,313.47	\$ -	\$ 4,313.47	\$ (1,605.47)	63%
84	Subdivision Parcel Map	-	1.00	\$ 8,331.00	\$ 16,850.62	\$ -	\$ 16,850.62	\$ (8,519.62)	49%
85	Subdivision Parcel Map Per Unit Amount	-	4.00	\$ 430.00	\$ 659.22	\$ -	\$ 659.22	\$ (229.22)	65%
86	Subdivision Reversion to Acreage	-	0.10	\$ 8,364.00	\$ 13,295.29	\$ -	\$ 13,295.29	\$ (4,931.29)	63%
87	Subdivision Sales Office Registration	-	0.10	\$ 442.00	\$ 723.83	\$ -	\$ 723.83	\$ (281.83)	61%
88	Subdivision Special Master Review	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
89	Subdivision Time Extension	-	0.10	\$ 2,708.00	\$ 4,313.47	\$ -	\$ 4,313.47	\$ (1,605.47)	63%
90	Subdivision Vesting Tentative Tract	-	0.10	\$ 12,586.60	\$ 21,034.16	\$ -	\$ 21,034.16	\$ (8,447.56)	60%
91	Subdivision Vesting Tentative Tract; per lot	-	0.10	\$ 958.10	\$ -	\$ -	\$ -	\$ 958.10	0%
92	Subdivision Vesting Parcel Map	-	0.10	\$ 10,830.30	\$ 16,850.73	\$ -	\$ 16,850.73	\$ (6,020.43)	64%
93	Subdivision Vesting Parcel Map; per lot	-	0.10	\$ 378.30	\$ -	\$ -	\$ -	\$ 378.30	0%
94	Technology Surcharge - shall apply to all planning application and permit fees, as well as Traffic Analysis and Impact Review fees. The Technology Surcharge shall not apply to charges for the reproduction of city records, such as printing maps, nor for staff services used for the reproduction of recorded documents.	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

CDD Planning

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
95	Time Extensions (administrative exceptions, conditional use permits, design review, density bonus housing plans, parking reduction permits, parking use permits and variances)	-	3.00	\$ 312.00	\$ 571.83	\$ -	\$ 571.83	\$ (259.83)	55%
96	Urban Art Program; Buildings or Structures valued at \$500,000 or more; In-lieu fee*	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
97	Variance Setback or Standards New Projects with up to 50 res. Units, or commercial or industrial projects with up to 20,000 sq. ft. of floor area, or new hillside single family projects	-	19.00	\$ 3,124.00	\$ 5,419.94	\$ -	\$ 5,419.94	\$ (2,295.94)	58%
98	Variance Setback or Standards New Projects with up to 50 res. Units, or commercial or industrial projects with up to 20,000 sq. ft. of floor area, or new hillside single family projects Additional exception	-	3.00	\$ 989.00	\$ 1,905.78	\$ -	\$ 1,905.78	\$ (916.78)	52%
99	Variance Setback or Standards New Projects with more than 50 res. Units, or commercial or industrial projects with more than 20,000 sq. ft. of floor area	-	2.00	\$ 4,166.00	\$ 6,659.94	\$ -	\$ 6,659.94	\$ (2,493.94)	63%
100	Variance Setback or Standards New Projects with more than 50 res. Units, or commercial or industrial projects with up to 20,000 sq. ft. of floor area Additional exception	-	4.00	\$ 989.00	\$ 1,537.61	\$ -	\$ 1,537.61	\$ (548.61)	64%
101	Variance Use	-	5.00	\$ 8,331.00	\$ 13,620.07	\$ -	\$ 13,620.07	\$ (5,289.07)	61%
102	Wireless Telecommunications Facility Permit; Review by Planning Commission	-	0.10	\$ 2,864.00	\$ -	\$ -	\$ -	\$ 2,864.00	0%
103	Wireless Telecommunications Facility Permit; Review by Director	-	0.10	\$ 2,147.00	\$ -	\$ -	\$ -	\$ 2,147.00	0%
104	Wireless Telecommunications Facility Permit; Expert Review, when required	-	0.10	\$ 521.00	\$ -	\$ -	\$ -	\$ 521.00	0%
105	Zone Change Map Amendment	-	2.00	\$ 8,331.00	\$ 13,572.62	\$ -	\$ 13,572.62	\$ (5,241.62)	61%
106	Zone Change Map Amendment Per Lot Fee	-	2.00	\$ 75.00	\$ -	\$ -	\$ -	\$ 75.00	0%
107	Zone Change "HD" Historic District Overlay Zone Only	-	1.00	\$ 2,083.00	\$ 13,572.60	\$ -	\$ 13,572.60	\$ (11,489.60)	15%
108	Zoning Code Text Amendment	-	0.01	\$ 8,331.00	\$ 13,430.14	\$ -	\$ 13,430.14	\$ (5,099.14)	62%
109	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
110	Zoning Services Surcharge - In addition to fees for all Planning Division application/permits listed hereto, other than those specifically exempted from the surcharge	no calc	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
111	Business Registration License Certification Fee	-	0.10	\$ 198.00	\$ -	\$ -	\$ -	\$ 198.00	0%
112	Business Registration License Renewal Fee	-	0.10	\$ 50.00	\$ -	\$ -	\$ -	\$ 50.00	0%

CDD Planning

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
113	Document Scanning - Minor	-	0.10	\$ 5.00	\$ -	\$ -	\$ -	\$ 5.00	0%
114	Document Scanning - Standard	-	0.10	\$ 35.00	\$ -	\$ -	\$ -	\$ 35.00	0%
115	Document Scanning - Major	-	0.10	\$ 100.00	\$ -	\$ -	\$ -	\$ 100.00	0%
116	Traffic Analysis and Impact Review; Projects with under 50 trips; Base Fee	-	0.10	\$ 1,000.00	\$ -	\$ -	\$ -	\$ 1,000.00	0%
117	Traffic Analysis and Impact Review; Projects with more than 50 trips; Base Fee	-	0.10	\$ 2,000.00	\$ -	\$ -	\$ -	\$ 2,000.00	0%
118	Traffic Analysis and Impact Review for all Projects where services go beyond hours needed to complete task set by the base fee	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
119	Parking Exception Fee	-	0.10	\$ 955.00	\$ -	\$ -	\$ -	\$ 955.00	0%
120	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
121	Design Review - Sign Program Revision	-	3.00	\$ -	\$ 356.21	\$ -	\$ 356.21	\$ (356.21)	0%
122	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
123	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
124	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
125	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
126	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
127	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
128	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
129	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

CDD Planning

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)					
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level	Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
130	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
131	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Director or Deputy Director)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
132	Standard (Blended) Planning Hourly Rate (per hour)	-	1.00	\$ 102.40	\$ 159.66	\$ -	\$ 159.66	\$ (57.26)	64%
133	Individual Classification Hourly Rates (Rates for Planning-Related Services only):	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
134	Planner (per hour)	-	1.00	\$ 91.26	\$ 140.98	\$ -	\$ 140.98	\$ (49.72)	65%
135	Senior Planner (per hour)	-	1.00	\$ 102.76	\$ 153.82	\$ -	\$ 153.82	\$ (51.06)	67%
136	Principal Planner (per hour)	-	1.00	\$ 126.92	\$ 184.35	\$ -	\$ 184.35	\$ (57.43)	69%
137	Deputy Dir. - Planning & Neighborhood Svcs. (per hour)	-	1.00	\$ 142.65	\$ 203.51	\$ -	\$ 203.51	\$ (60.86)	70%
138	Planner - Design Studio (per hour)	-	1.00	\$ 87.05	\$ 135.88	\$ -	\$ 135.88	\$ (48.83)	64%
139	Sr. Urban Designer (per hour)	-	1.00	\$ 75.42	\$ 121.72	\$ -	\$ 121.72	\$ (46.30)	62%
140	Principal Urban Designer (per hour)	-	1.00	\$ 116.42	\$ 171.60	\$ -	\$ 171.60	\$ (55.18)	68%
141	0	-	1.00	\$ -	\$ -	\$ -	\$ -	\$ -	0%
142	Program Coordinator (per hour)	-	1.00	\$ 65.50	\$ 109.65	\$ -	\$ 109.65	\$ (44.15)	60%
143	Program Supervisor (per hour)	-	1.00	\$ 77.53	\$ 124.29	\$ -	\$ 124.29	\$ (46.76)	62%
144	Senior Office Services Specialist (per hour)	-	1.00	\$ 59.45	\$ 102.27	\$ -	\$ 102.27	\$ (42.82)	58%
145	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
146	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
147	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
148	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
149	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
150	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
151	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
152	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
2014 USER FEE STUDY
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CDD Planning

RESULTS ANALYSIS

Fee Service Information				Full Cost Results (Unit)						
Fee #	Fee Title	Type / Description	Annual Revenue Activity Level		Current Fee / Deposit	Department / Division Full Cost per Unit	Additional Cost per Unit (External)	Total Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
153	NON-FEE ACTIVITIES:	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
154	Counter: Pre-Project Support (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
155	Counter: Public Information - not recoverable (annual)	-	-		\$ -	\$ 49,868.56	\$ -	\$ 49,868.56	\$ (49,868.56)	0%
156	CIP (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
157	Other City Projects (annual)	-	-		\$ -	\$ 63,199.73	\$ -	\$ 63,199.73	\$ (63,199.73)	0%
158	General Plan Update (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
159	Zoning Ordinance / Development Code Update (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
160	PC / Other Commission Support (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
161	Council / Constituent Referrals (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
162	CEQA Support - Public Projects (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
163	Neighborhood Planning/Meetings (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
164	Non-CIP ROW (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
165	Development Impact Fee Report (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
166	Pavement Management Program (annual)	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%
167	Long-Range Planning or Other General Planning (annual)	-	-		\$ -	\$ 1,136,521.78	\$ -	\$ 1,136,521.78	\$ (1,136,521.78)	0%
168	Other Non-Fee Activities (annual)	-	-		\$ -	\$ 1,021,267.67	\$ -	\$ 1,021,267.67	\$ (1,021,267.67)	0%
169	0	-	-		\$ -	\$ -	\$ -	\$ -	\$ -	0%

City of Glendale
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Fee Service Information				Full Cost Results (Unit)					
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170	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
171	Support to Building (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
172	Support to Code Enforcement - Zoning (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
173	Support to Code Enforcement - Building (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
174	Support to Code Enforcement - Other (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
175	Support to PW Engineering (annual)	-	-	\$ -	\$ 1,373.91	\$ -	\$ 1,373.91	\$ (1,373.91)	0%
176	Support to Neighborhood Services - General (annual)	-	-	\$ -	\$ 1,373.91	\$ -	\$ 1,373.91	\$ (1,373.91)	0%
177	Support to Police (annual)	-	-	\$ -	\$ 1,373.91	\$ -	\$ 1,373.91	\$ (1,373.91)	0%
178	Support to Fire - Operations (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
179	Support to Fire - Prevention (annual)	-	-	\$ -	\$ 1,373.91	\$ -	\$ 1,373.91	\$ (1,373.91)	0%
180	Support to Fire - Haz Mat (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
181	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
182	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
183	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
184	Support to All Other Departments (annual)	-	-	\$ -	\$ 1,373.91	\$ -	\$ 1,373.91	\$ (1,373.91)	0%
185	Support to Other Agencies and Jurisdictions (annual)	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
186	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
187	0	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
188	END OF FEE LIST	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	0%
	END OF FEE LIST								

TOTALS:

CDD Planning

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
1	Administration Exception Single Family Projects	-	\$ 10,235.00	\$ 49,493.70	\$ (39,258.70)	21%	\$ 10,235.00	\$ 49,493.70	\$ (39,258.70)	21%
2	Administration Exception All Other Project Types	-	\$ 2,211.00	\$ 6,757.47	\$ (4,546.47)	33%	\$ 2,211.00	\$ 6,757.47	\$ (4,546.47)	33%
3	Administrative Use Permit	-	\$ 64,440.00	\$ 100,786.20	\$ (36,346.20)	64%	\$ 64,440.00	\$ 100,786.20	\$ (36,346.20)	64%
4	Annexation/Detachment (Not including LAFCO and State)	-	\$ 312.40	\$ 540.91	\$ (228.51)	58%	\$ 312.40	\$ 540.91	\$ (228.51)	58%
5	Appeals to Planning Commission or City Council	-	\$ 6,246.00	\$ 48,721.68	\$ (42,475.68)	13%	\$ 6,246.00	\$ 48,721.68	\$ (42,475.68)	13%
6	Appeal of Administrative Use Permit or Administrative Design Review	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
7	Cart Design and Location Review	-	\$ 18.10	\$ 72.38	\$ (54.28)	25%	\$ 18.10	\$ 72.38	\$ (54.28)	25%
8	Cassette Reproduction	no cost calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
9	Certificate of Compliance	-	\$ 67.20	\$ 128.75	\$ (61.55)	52%	\$ 67.20	\$ 128.75	\$ (61.55)	52%
10	Certification of Zoning	-	\$ 290.00	\$ 2,574.86	\$ (2,284.86)	11%	\$ 290.00	\$ 2,574.86	\$ (2,284.86)	11%
11	Certification of Documents	-	\$ 20.97	\$ 14,072.54	\$ (14,051.57)	0%	\$ 20.97	\$ 14,072.54	\$ (14,051.57)	0%
12	Change of Floor Area Ratio District	-	\$ 297.10	\$ 1,357.29	\$ (1,060.19)	22%	\$ 297.10	\$ 1,357.29	\$ (1,060.19)	22%
13	Change of Height District	-	\$ 297.10	\$ 1,357.29	\$ (1,060.19)	22%	\$ 297.10	\$ 1,357.29	\$ (1,060.19)	22%
14	Condition Modification or Waiver (Subdivision, Parcel Map, Zone Change)	-	\$ 177.50	\$ 1,357.29	\$ (1,179.79)	13%	\$ 177.50	\$ 1,357.29	\$ (1,179.79)	13%
15	Conditional Use Permit New Projects with up to 50 res. Units, or commercial or industrial projects with up to 20,000 sq. ft. of floor area	-	\$ 77,328.00	\$ 119,181.78	\$ (41,853.78)	65%	\$ 77,328.00	\$ 119,181.78	\$ (41,853.78)	65%
16	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
17	Conditional Use Permit New Projects with more than 50 res. Units, or commercial or industrial projects with more than 20,000 sq. ft. of floor area	-	\$ 7,812.00	\$ 22,692.78	\$ (14,880.78)	34%	\$ 7,812.00	\$ 22,692.78	\$ (14,880.78)	34%
18	Condominium Conversion Deposit	-	\$ 52.10	\$ -	\$ 52.10	0%	\$ 52.10	\$ -	\$ 52.10	0%
19	Condominium Conversion Inspection by the Fire Department for the first hour	-	\$ 15.40	\$ -	\$ 15.40	0%	\$ 15.40	\$ -	\$ 15.40	0%
20	Condominium Conversion Inspection by the Fire Department (Additional) per hour	-	\$ 13.90	\$ -	\$ 13.90	0%	\$ 13.90	\$ -	\$ 13.90	0%
21	Creative Sign Review	-	\$ 8,124.00	\$ 12,130.05	\$ (4,006.05)	67%	\$ 8,124.00	\$ 12,130.05	\$ (4,006.05)	67%
22	Demolition Permit Application Review By Director of Planning	-	\$ 468.00	\$ 2,605.06	\$ (2,137.06)	18%	\$ 468.00	\$ 2,605.06	\$ (2,137.06)	18%
23	Density Bonus Review Review of Density Bonus Agreement	-	\$ 428.00	\$ 2,271.78	\$ (1,843.78)	19%	\$ 428.00	\$ 2,271.78	\$ (1,843.78)	19%
24	Density Bonus Review Review of Density Bonus Housing Plan	-	\$ 1,572.00	\$ 3,248.48	\$ (1,676.48)	48%	\$ 1,572.00	\$ 3,248.48	\$ (1,676.48)	48%
25	Design Development Overlay	-	\$ 526.00	\$ 5,186.74	\$ (4,660.74)	10%	\$ 526.00	\$ 5,186.74	\$ (4,660.74)	10%
26	Design Review Exemption	-	\$ 72,500.00	\$ 183,512.00	\$ (111,012.00)	40%	\$ 72,500.00	\$ 183,512.00	\$ (111,012.00)	40%

City of Glendale
2014 USER FEE STUDY
FINAL RESULTS

CDD Planning

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
27	Design Review; Administrative Review for single family homes	-	\$ 24,627.75	\$ 120,538.53	\$ (95,910.78)	20%	\$ 24,627.75	\$ 120,538.53	\$ (95,910.78)	20%
28	Design Review; Administrative Review for multi-family and non-residential projects, except Agency Façade Grant Program projects	-	\$ 36,900.00	\$ 55,807.30	\$ (18,907.30)	66%	\$ 36,900.00	\$ 55,807.30	\$ (18,907.30)	66%
29	Design Review Board; New or Amended Application All Single Family Projects (under 3,500 sq. ft.)	-	\$ 17,193.00	\$ 58,528.03	\$ (41,335.03)	29%	\$ 17,193.00	\$ 58,528.03	\$ (41,335.03)	29%
30	Design Review Board; New or Amended Application All Single Family Projects (3,500 sq ft and over)	-	\$ 21,868.00	\$ 43,979.32	\$ (22,111.32)	50%	\$ 21,868.00	\$ 43,979.32	\$ (22,111.32)	50%
31	Design Review Board; New or Amended Application 2-50 Residential units, or commercial or industrial with less than 20,000 sq. ft. of floor area	-	\$ 395.80	\$ 815.33	\$ (419.53)	49%	\$ 395.80	\$ 815.33	\$ (419.53)	49%
32	Design Review Board; New or Amended Application 51 -100 residential units,	-	\$ 32,805.00	\$ 66,982.14	\$ (34,177.14)	49%	\$ 32,805.00	\$ 66,982.14	\$ (34,177.14)	49%
33	Design Review Board; New or Amended Application 101 or greater residential units, or commercial, or industrial with 20,000 sq. ft. or more of floor area	-	\$ 19,790.00	\$ 39,269.00	\$ (19,479.00)	50%	\$ 19,790.00	\$ 39,269.00	\$ (19,479.00)	50%
34	Design Review Board; Express Applications	-	\$ -	\$ 7,135.78	\$ (7,135.78)	0%	\$ -	\$ -	\$ -	0%
35	Design Review Board; Plan Revision (not requiring DRB review)	-	\$ 1,250.00	\$ 3,562.00	\$ (2,312.00)	35%	\$ 1,250.00	\$ 3,562.00	\$ (2,312.00)	35%
36	Design Review Board; Sign Program Review	-	\$ 72.90	\$ 488.21	\$ (415.31)	15%	\$ 72.90	\$ 488.21	\$ (415.31)	15%
37	Design Review Board; Staff Field Inspections After First Inspection	-	\$ 4,625.00	\$ 10,215.00	\$ (5,590.00)	45%	\$ 4,625.00	\$ 10,215.00	\$ (5,590.00)	45%
38	Preliminary Design Review	new	\$ -	\$ 14,204.28	\$ (14,204.28)	0%	\$ -	\$ 14,204.28	\$ (14,204.28)	0%
39	Development Agreements (Planning's Cost); plus City Attorney Cost @ Actual Time	-	\$ 5,606.00	\$ 5,606.00	\$ -	100%	\$ 5,606.00	\$ 5,606.00	\$ -	100%
40	Development Potential Request	-	\$ 13.90	\$ 93.02	\$ (79.12)	15%	\$ 13.90	\$ 93.02	\$ (79.12)	15%
41	Document Imaging	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
42	Double Fees for applicants attempting to legalize a cited use, structure or structural alteration, and for discretionary permit renewals when the permit has terminated after a written notice to submit prior to the expiration date	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
43	EIR Environmental Review Fee for EIRs prepared by applicants for projects located in redevelopment project areas	-	\$ 5,916.00	\$ -	\$ 5,916.00	0%	\$ 5,916.00	\$ -	\$ 5,916.00	0%
44	Email Research Fee	-	\$ 4,047.00	\$ 6,546.20	\$ (2,499.20)	62%	\$ 4,047.00	\$ 6,546.20	\$ (2,499.20)	62%

CDD Planning

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
45	Environmental Information Form (New or Addendum) Commercial and Industrial (Gross floor area) Up to 20,000 sq. ft	-	\$ 14,581.00	\$ 34,509.79	\$ (19,928.79)	42%	\$ 14,581.00	\$ 34,509.79	\$ (19,928.79)	42%
46	Environmental Information Form (New or Addendum) Commercial and Industrial (Gross floor area) Above 20,000 sq. ft.	-	\$ 7,290.00	\$ 12,139.90	\$ (4,849.90)	60%	\$ 7,290.00	\$ 12,139.90	\$ (4,849.90)	60%
47	Environmental Information Form (New or Addendum) Residential One Unit	-	\$ 4,164.00	\$ 19,719.88	\$ (15,555.88)	21%	\$ 4,164.00	\$ 19,719.88	\$ (15,555.88)	21%
48	Environmental Information Form (New or Addendum) Residential 2 to 19 units	-	\$ 208.30	\$ 492.98	\$ (284.68)	42%	\$ 208.30	\$ 492.98	\$ (284.68)	42%
49	Environmental Information Form (New or Addendum) Residential 20 to 50 units	-	\$ 260.40	\$ 492.98	\$ (232.58)	53%	\$ 260.40	\$ 492.98	\$ (232.58)	53%
50	Environmental Information Form (New or Addendum) Residential 51 units or more	-	\$ 364.50	\$ 607.00	\$ (242.50)	60%	\$ 364.50	\$ 607.00	\$ (242.50)	60%
51	Environmental Impact Report (EIR) Contract and Mitigation Monitoring Admin.	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
52	Environmental Impact Report (EIR) Contract Preparation Fee	-	\$ 355.10	\$ 563.51	\$ (208.41)	63%	\$ 355.10	\$ 563.51	\$ (208.41)	63%
53	General Plan Amendment	-	\$ 15,622.00	\$ 26,860.52	\$ (11,238.52)	58%	\$ 15,622.00	\$ 26,860.52	\$ (11,238.52)	58%
54	GIS Map or Specialized Analysis Fee	-	\$ 6.70	\$ 20.12	\$ (13.42)	33%	\$ 6.70	\$ 20.12	\$ (13.42)	33%
55	GIS Map or Specialized Analysis Deposit	-	\$ 3.20	\$ 20.12	\$ (16.92)	16%	\$ 3.20	\$ 20.12	\$ (16.92)	16%
56	Historic Preservation Commission review of single family dwelling modification or demolition	-	\$ 9,378.00	\$ 29,290.56	\$ (19,912.56)	32%	\$ 9,378.00	\$ 29,290.56	\$ (19,912.56)	32%
57	Historic Preservation Commission review of modification or demolition of buildings/structures/features other than single family dwellings	-	\$ 3,124.00	\$ 4,881.76	\$ (1,757.76)	64%	\$ 3,124.00	\$ 4,881.76	\$ (1,757.76)	64%
58	Historic Preservation Process a Mills Act Request	-	\$ 5,000.00	\$ 42,157.20	\$ (37,157.20)	12%	\$ 5,000.00	\$ 42,157.20	\$ (37,157.20)	12%
59	Home Occupation Permit	-	\$ 10,608.00	\$ 25,324.56	\$ (14,716.56)	42%	\$ 10,608.00	\$ 25,324.56	\$ (14,716.56)	42%
60	Lot Line Adjustment	-	\$ 11,250.00	\$ 18,493.44	\$ (7,243.44)	61%	\$ 11,250.00	\$ 18,493.44	\$ (7,243.44)	61%
61	Noticing	-	\$ 18.30	\$ -	\$ 18.30	0%	\$ 18.30	\$ -	\$ 18.30	0%
62	Parking In-Lieu Fees (G.M.C. § 30.32.172) - One-time fee per space	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
63	Parking In-Lieu Fees (G.M.C. § 30.32.172) - Annual fee per space	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
64	Parking Reduction Permit	-	\$ 12,496.00	\$ 21,612.68	\$ (9,116.68)	58%	\$ 12,496.00	\$ 21,612.68	\$ (9,116.68)	58%
65	Parking Use Permit	-	\$ 6,248.00	\$ 8,555.44	\$ (2,307.44)	73%	\$ 6,248.00	\$ 8,555.44	\$ (2,307.44)	73%
66	Planned Residential Development (PRD) Precise Plan Review	-	\$ 8,696.00	\$ 13,782.73	\$ (5,086.73)	63%	\$ 8,696.00	\$ 13,782.73	\$ (5,086.73)	63%
67	Postage - Properties in R1, R1R, ROS Zones	-	\$ 7.50	\$ -	\$ 7.50	0%	\$ 7.50	\$ -	\$ 7.50	0%
68	Postage - All Other Zones	-	\$ 26.10	\$ -	\$ 26.10	0%	\$ 26.10	\$ -	\$ 26.10	0%

CDD Planning

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
69	Relocation Building relocation	-	\$ 66.10	\$ 163.79	\$ (97.69)	40%	\$ 66.10	\$ 163.79	\$ (97.69)	40%
70	Relocation Administrative relocation	-	\$ 13.40	\$ 84.46	\$ (71.06)	16%	\$ 13.40	\$ 84.46	\$ (71.06)	16%
71	Ridgeline or Blue Line Stream Exception	-	\$ 193.60	\$ 431.35	\$ (237.75)	45%	\$ 193.60	\$ 431.35	\$ (237.75)	45%
72	Setback Ordinance	-	\$ 222.60	\$ 1,080.45	\$ (857.85)	21%	\$ 222.60	\$ 1,080.45	\$ (857.85)	21%
73	Sign Permit for a Temporary Banner**	-	\$ 11.20	\$ 120.72	\$ (109.52)	9%	\$ 11.20	\$ 120.72	\$ (109.52)	9%
74	Special Recreation (SR) Zone Development Plan review	-	\$ 753.00	\$ 7,896.77	\$ (7,143.77)	10%	\$ 753.00	\$ 7,896.77	\$ (7,143.77)	10%
75	Street Name Change Fee	-	\$ 148.70	\$ 301.78	\$ (153.08)	49%	\$ 148.70	\$ 301.78	\$ (153.08)	49%
76	Street Name Change Deposit (Deposit to be refunded only if not approved)	-	\$ 657.20	\$ -	\$ 657.20	0%	\$ 657.20	\$ -	\$ 657.20	0%
77	Subdivision Condominium or Condominium Conversion	-	\$ 23,433.00	\$ 37,515.33	\$ (14,082.33)	62%	\$ 23,433.00	\$ 37,515.33	\$ (14,082.33)	62%
78	Subdivision Condominium or Condominium Conversion Per Unit	-	\$ 5,238.00	\$ -	\$ 5,238.00	0%	\$ 5,238.00	\$ -	\$ 5,238.00	0%
79	Subdivision New Mixed Use Condominium or Conversion	-	\$ 8,331.00	\$ 13,295.55	\$ (4,964.55)	63%	\$ 8,331.00	\$ 13,295.55	\$ (4,964.55)	63%
80	Subdivision New Mixed Use Condominium or Conversion Per Unit	-	\$ 39,936.00	\$ 63,284.16	\$ (23,348.16)	63%	\$ 39,936.00	\$ 63,284.16	\$ (23,348.16)	63%
81	Subdivision Conventional Raw Land	-	\$ 1,249.70	\$ 2,103.42	\$ (853.72)	59%	\$ 1,249.70	\$ 2,103.42	\$ (853.72)	59%
82	Subdivision Conventional Raw Land Per Lot Amount	-	\$ 43.00	\$ 65.92	\$ (22.92)	65%	\$ 43.00	\$ 65.92	\$ (22.92)	65%
83	Subdivision Exception	-	\$ 270.80	\$ 431.35	\$ (160.55)	63%	\$ 270.80	\$ 431.35	\$ (160.55)	63%
84	Subdivision Parcel Map	-	\$ 8,331.00	\$ 16,850.62	\$ (8,519.62)	49%	\$ 8,331.00	\$ 16,850.62	\$ (8,519.62)	49%
85	Subdivision Parcel Map Per Unit Amount	-	\$ 1,720.00	\$ 2,636.88	\$ (916.88)	65%	\$ 1,720.00	\$ 2,636.88	\$ (916.88)	65%
86	Subdivision Reversion to Acreage	-	\$ 836.40	\$ 1,329.53	\$ (493.13)	63%	\$ 836.40	\$ 1,329.53	\$ (493.13)	63%
87	Subdivision Sales Office Registration	-	\$ 44.20	\$ 72.38	\$ (28.18)	61%	\$ 44.20	\$ 72.38	\$ (28.18)	61%
88	Subdivision Special Master Review	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
89	Subdivision Time Extension	-	\$ 270.80	\$ 431.35	\$ (160.55)	63%	\$ 270.80	\$ 431.35	\$ (160.55)	63%
90	Subdivision Vesting Tentative Tract	-	\$ 1,258.66	\$ 2,103.42	\$ (844.76)	60%	\$ 1,258.66	\$ 2,103.42	\$ (844.76)	60%
91	Subdivision Vesting Tentative Tract; per lot	-	\$ 95.81	\$ -	\$ 95.81	0%	\$ 95.81	\$ -	\$ 95.81	0%
92	Subdivision Vesting Parcel Map	-	\$ 1,083.03	\$ 1,685.07	\$ (602.04)	64%	\$ 1,083.03	\$ 1,685.07	\$ (602.04)	64%
93	Subdivision Vesting Parcel Map; per lot	-	\$ 37.83	\$ -	\$ 37.83	0%	\$ 37.83	\$ -	\$ 37.83	0%
94	Technology Surcharge - shall apply to all planning application and permit fees, as well as Traffic Analysis and Impact Review fees. The Technology Surcharge shall not apply to charges for the reproduction of city records, such as printing maps, nor for staff services used for the reproduction of recorded documents.	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

CDD Planning

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
95	Time Extensions (administrative exceptions, conditional use permits, design review, density bonus housing plans, parking reduction permits, parking use permits and variances)	-	\$ 936.00	\$ 1,715.49	\$ (779.49)	55%	\$ 936.00	\$ 1,715.49	\$ (779.49)	55%
96	Urban Art Program; Buildings or Structures valued at \$500,000 or more; In-lieu fee*	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
97	Variance Setback or Standards New Projects with up to 50 res. Units, or commercial or industrial projects with up to 20,000 sq. ft. of floor area, or new hillside single family projects	-	\$ 59,356.00	\$ 102,978.86	\$ (43,622.86)	58%	\$ 59,356.00	\$ 102,978.86	\$ (43,622.86)	58%
98	Variance Setback or Standards New Projects with up to 50 res. Units, or commercial or industrial projects with up to 20,000 sq. ft. of floor area, or new hillside single family projects Additional exception	-	\$ 2,967.00	\$ 5,717.34	\$ (2,750.34)	52%	\$ 2,967.00	\$ 5,717.34	\$ (2,750.34)	52%
99	Variance Setback or Standards New Projects with more than 50 res. Units, or commercial or industrial projects with more than 20,000 sq. ft. of floor area	-	\$ 8,332.00	\$ 13,319.88	\$ (4,987.88)	63%	\$ 8,332.00	\$ 13,319.88	\$ (4,987.88)	63%
100	Variance Setback or Standards New Projects with more than 50 res. Units, or commercial or industrial projects with up to 20,000 sq. ft. of floor area Additional exception	-	\$ 3,956.00	\$ 6,150.44	\$ (2,194.44)	64%	\$ 3,956.00	\$ 6,150.44	\$ (2,194.44)	64%
101	Variance Use	-	\$ 41,655.00	\$ 68,100.35	\$ (26,445.35)	61%	\$ 41,655.00	\$ 68,100.35	\$ (26,445.35)	61%
102	Wireless Telecommunications Facility Permit; Review by Planning Commission	-	\$ 286.40	\$ -	\$ 286.40	0%	\$ 286.40	\$ -	\$ 286.40	0%
103	Wireless Telecommunications Facility Permit; Review by Director	-	\$ 214.70	\$ -	\$ 214.70	0%	\$ 214.70	\$ -	\$ 214.70	0%
104	Wireless Telecommunications Facility Permit; Expert Review, when required	-	\$ 52.10	\$ -	\$ 52.10	0%	\$ 52.10	\$ -	\$ 52.10	0%
105	Zone Change Map Amendment	-	\$ 16,662.00	\$ 27,145.24	\$ (10,483.24)	61%	\$ 16,662.00	\$ 27,145.24	\$ (10,483.24)	61%
106	Zone Change Map Amendment Per Lot Fee	-	\$ 150.00	\$ -	\$ 150.00	0%	\$ 150.00	\$ -	\$ 150.00	0%
107	Zone Change "HD" Historic District Overlay Zone Only	-	\$ 2,083.00	\$ 13,572.60	\$ (11,489.60)	15%	\$ 2,083.00	\$ 13,572.60	\$ (11,489.60)	15%
108	Zoning Code Text Amendment	-	\$ 83.31	\$ 134.30	\$ (50.99)	62%	\$ 83.31	\$ 134.30	\$ (50.99)	62%
109	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
110	Zoning Services Surcharge - In addition to fees for all Planning Division application/permits listed hereto, other than those specifically exempted from the surcharge	no calc	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
111	Business Registration License Certification Fee	-	\$ 19.80	\$ -	\$ 19.80	0%	\$ 19.80	\$ -	\$ 19.80	0%
112	Business Registration License Renewal Fee	-	\$ 5.00	\$ -	\$ 5.00	0%	\$ 5.00	\$ -	\$ 5.00	0%

CDD Planning

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
113	Document Scanning - Minor	-	\$ 0.50	\$ -	\$ 0.50	0%	\$ 0.50	\$ -	\$ 0.50	0%
114	Document Scanning - Standard	-	\$ 3.50	\$ -	\$ 3.50	0%	\$ 3.50	\$ -	\$ 3.50	0%
115	Document Scanning - Major	-	\$ 10.00	\$ -	\$ 10.00	0%	\$ 10.00	\$ -	\$ 10.00	0%
116	Traffic Analysis and Impact Review; Projects with under 50 trips; Base Fee	-	\$ 100.00	\$ -	\$ 100.00	0%	\$ 100.00	\$ -	\$ 100.00	0%
117	Traffic Analysis and Impact Review; Projects with more than 50 trips; Base Fee	-	\$ 200.00	\$ -	\$ 200.00	0%	\$ 200.00	\$ -	\$ 200.00	0%
118	Traffic Analysis and Impact Review for all Projects where services go beyond hours needed to complete task set by the base fee	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
119	Parking Exception Fee	-	\$ 95.50	\$ -	\$ 95.50	0%	\$ 95.50	\$ -	\$ 95.50	0%
120	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
121	Design Review - Sign Program Revision	-	\$ -	\$ 1,068.63	\$ (1,068.63)	0%	\$ -	\$ 1,068.63	\$ (1,068.63)	0%
122	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
123	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
124	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
125	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
126	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
127	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
128	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
129	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

CDD Planning

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
130	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
131	Service in Excess of Standard (per hour @ staff hourly rates and at the discretion of the Director or Deputy Director)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
132	Standard (Blended) Planning Hourly Rate (per hour)	-	\$ 102.40	\$ 159.66	\$ (57.26)	64%	\$ 102.40	\$ 159.66	\$ (57.26)	64%
133	Individual Classification Hourly Rates (Rates for Planning-Related Services only):	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
134	Planner (per hour)	-	\$ 91.26	\$ 140.98	\$ (49.72)	65%	\$ 91.26	\$ 140.98	\$ (49.72)	65%
135	Senior Planner (per hour)	-	\$ 102.76	\$ 153.82	\$ (51.06)	67%	\$ 102.76	\$ 153.82	\$ (51.06)	67%
136	Principal Planner (per hour)	-	\$ 126.92	\$ 184.35	\$ (57.43)	69%	\$ 126.92	\$ 184.35	\$ (57.43)	69%
137	Deputy Dir. - Planning & Neighborhood Svcs. (per hour)	-	\$ 142.65	\$ 203.51	\$ (60.86)	70%	\$ 142.65	\$ 203.51	\$ (60.86)	70%
138	Planner - Design Studio (per hour)	-	\$ 87.05	\$ 135.88	\$ (48.83)	64%	\$ 87.05	\$ 135.88	\$ (48.83)	64%
139	Sr. Urban Designer (per hour)	-	\$ 75.42	\$ 121.72	\$ (46.30)	62%	\$ 75.42	\$ 121.72	\$ (46.30)	62%
140	Principal Urban Designer (per hour)	-	\$ 116.42	\$ 171.60	\$ (55.18)	68%	\$ 116.42	\$ 171.60	\$ (55.18)	68%
141	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
142	Program Coordinator (per hour)	-	\$ 65.50	\$ 109.65	\$ (44.15)	60%	\$ 65.50	\$ 109.65	\$ (44.15)	60%
143	Program Supervisor (per hour)	-	\$ 77.53	\$ 124.29	\$ (46.76)	62%	\$ 77.53	\$ 124.29	\$ (46.76)	62%
144	Senior Office Services Specialist (per hour)	-	\$ 59.45	\$ 102.27	\$ (42.82)	58%	\$ 59.45	\$ 102.27	\$ (42.82)	58%
145	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
146	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
147	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
148	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
149	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
150	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
151	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
152	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

CDD Planning

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
153	NON-FEE ACTIVITIES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
154	Counter: Pre-Project Support (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
155	Counter: Public Information - not recoverable (annual)	-	\$ -	\$ 49,868.56	\$ (49,868.56)	0%	\$ -	\$ -	\$ -	0%
156	CIP (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
157	Other City Projects (annual)	-	\$ -	\$ 63,199.73	\$ (63,199.73)	0%	\$ -	\$ -	\$ -	0%
158	General Plan Update (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
159	Zoning Ordinance / Development Code Update (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
160	PC / Other Commission Support (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
161	Council / Constituent Referrals (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
162	CEQA Support - Public Projects (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
163	Neighborhood Planning/Meetings (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
164	Non-CIP ROW (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
165	Development Impact Fee Report (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
166	Pavement Management Program (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
167	Long-Range Planning or Other General Planning (annual)	-	\$ -	\$ 1,136,521.78	\$ (1,136,521.78)	0%	\$ -	\$ -	\$ -	0%
168	Other Non-Fee Activities (annual)	-	\$ -	\$ 1,021,267.67	\$ (1,021,267.67)	0%	\$ -	\$ -	\$ -	0%
169	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

CDD Planning

RESULTS ANALYSIS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Type / Description	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
170	SUPPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
171	Support to Building (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
172	Support to Code Enforcement - Zoning (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
173	Support to Code Enforcement - Building (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
174	Support to Code Enforcement - Other (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
175	Support to PW Engineering (annual)	-	\$ -	\$ 1,373.91	\$ (1,373.91)	0%	\$ -	\$ -	\$ -	0%
176	Support to Neighborhood Services - General (annual)	-	\$ -	\$ 1,373.91	\$ (1,373.91)	0%	\$ -	\$ -	\$ -	0%
177	Support to Police (annual)	-	\$ -	\$ 1,373.91	\$ (1,373.91)	0%	\$ -	\$ -	\$ -	0%
178	Support to Fire - Operations (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
179	Support to Fire - Prevention (annual)	-	\$ -	\$ 1,373.91	\$ (1,373.91)	0%	\$ -	\$ -	\$ -	0%
180	Support to Fire - Haz Mat (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
181	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
182	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
183	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
184	Support to All Other Departments (annual)	-	\$ -	\$ 1,373.91	\$ (1,373.91)	0%	\$ -	\$ -	\$ -	0%
185	Support to Other Agencies and Jurisdictions (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
186	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
187	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
188	END OF FEE LIST	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
TOTALS:			\$ 770,729	\$ 3,942,467	\$ (3,171,737)	20%	\$ 770,729	\$ 1,657,604	\$ (886,874)	46%
			Revenue Totals				Revenue Totals			



APPENDIX 6:

COST RESULTS FOR BUILDING

The follow pages contain a summary of the results from the analysis of Building and Safety Division (Community Development Department) fee services.

City of Glendale
2014 BUILDING USER FEE STUDY (Partial)
FINAL RESULTS

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Total Full Cost Results (Unit)			
Fee #	Fee Title	Annual Revenue Activity Level	Current Fee / Deposit	Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
1	NEW UNIT FEES:	-	\$ -	\$ -	\$ -	0%
2	0	-	\$ -	\$ -	\$ -	0%
3	Low Voltage Fees:	-	\$ -	\$ -	\$ -	0%
4	Low Voltage New Installation - Per Floor up to 10,000 sf/floor - Plan Check & Inspection / Permit	30.0	\$ -	\$ 1,599.54	\$ (1,599.54)	0%
5	Low Voltage Installation - each additional 10,000 sf/floor - Plan Check & Inspection / Permit	10.0	\$ -	\$ 279.21	\$ (279.21)	0%
6	0	-	\$ -	\$ -	\$ -	0%
7	0	-	\$ -	\$ -	\$ -	0%
8	0	-	\$ -	\$ -	\$ -	0%
9	0	-	\$ -	\$ -	\$ -	0%
10	0	-	\$ -	\$ -	\$ -	0%
11	0	-	\$ -	\$ -	\$ -	0%
12	0	-	\$ -	\$ -	\$ -	0%
13	Multi-Family or Mixed Use Plumbing Group:	-	\$ -	\$ -	\$ -	0%
14	Kitchen and Up to 1 Bathroom	1,000.0	\$ 175.00	\$ 217.06	\$ (42.06)	81%
15	Each Additional Bathroom	750.0	\$ 55.00	\$ 28.89	\$ 26.11	190%
16	0	-	\$ -	\$ -	\$ -	0%
17	0	-	\$ -	\$ -	\$ -	0%
18	0	-	\$ -	\$ -	\$ -	0%
19	0	-	\$ -	\$ -	\$ -	0%
20	0	-	\$ -	\$ -	\$ -	0%
21	Multi-Family or Mixed Use Mechanical Group:	-	\$ -	\$ -	\$ -	0%
22	Kitchen and Up to 1 Bathroom	1,000.0	\$ 305.00	\$ 310.01	\$ (5.01)	98%
23	Each Additional Bathroom	750.0	\$ 50.00	\$ 29.33	\$ 20.67	170%
24	0	-	\$ -	\$ -	\$ -	0%
25	0	-	\$ -	\$ -	\$ -	0%
26	0	-	\$ -	\$ -	\$ -	0%
27	0	-	\$ -	\$ -	\$ -	0%
28	0	-	\$ -	\$ -	\$ -	0%
29	0	-	\$ -	\$ -	\$ -	0%
30	0	-	\$ -	\$ -	\$ -	0%
31	0	-	\$ -	\$ -	\$ -	0%
32	0	-	\$ -	\$ -	\$ -	0%
33	0	-	\$ -	\$ -	\$ -	0%
34	0	-	\$ -	\$ -	\$ -	0%
35	0	-	\$ -	\$ -	\$ -	0%

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Total Full Cost Results (Unit)			
Fee #	Fee Title	Annual Revenue Activity Level	Current Fee / Deposit	Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
36	0	-	\$ -	\$ -	\$ -	0%
37	0	-	\$ -	\$ -	\$ -	0%
38	0	-	\$ -	\$ -	\$ -	0%
39	0	-	\$ -	\$ -	\$ -	0%
40	0	-	\$ -	\$ -	\$ -	0%
41	ELECTRICAL PERMIT FEES:	-	\$ -	\$ -	\$ -	0%
42	0	-	\$ -	\$ -	\$ -	0%
43	Electrical Permit Fees Single Family Homes Electrical Services Up to 100 amps	10.0	\$ 17.00	\$ 562.31	\$ (545.31)	3%
44	Electrical Permit Fees Single Family Homes Electrical Services 101 to 200 amps	200.0	\$ 22.00	\$ 421.57	\$ (399.57)	5%
45	Electrical Permit Fees Single Family Homes Electrical Services 201 to 400 amps	10.0	\$ 44.00	\$ 436.83	\$ (392.83)	10%
46	Electrical Permit Fees Single Family Homes Electrical Services Over 400 amps	1.0	\$ 66.00	\$ 562.31	\$ (496.31)	12%
47	0	-	\$ -	\$ -	\$ -	0%
48	0	-	\$ -	\$ -	\$ -	0%
49	Electrical Permit Fees Multi-Residential Construction Electrical Services Up to 100 amps	10.0	\$ 17.00	\$ 334.09	\$ (317.09)	5%
50	Electrical Permit Fees Multi-Residential Construction Electrical Services 101 to 200 amps	1,500.0	\$ 22.00	\$ 119.11	\$ (97.11)	18%
51	Electrical Permit Fees Multi-Residential Construction Electrical Services 201 to 400 amps	100.0	\$ 44.00	\$ 167.10	\$ (123.10)	26%
52	Electrical Permit Fees Multi-Residential Construction Electrical Services Over 400 amps	5.0	\$ 66.00	\$ 408.95	\$ (342.95)	16%
53	0	-	\$ -	\$ -	\$ -	0%
54	0	-	\$ -	\$ -	\$ -	0%
55	Electrical Permit Fees Commercial Construction Electrical Services Up to 100 amps	10.0	\$ 17.00	\$ 342.26	\$ (325.26)	5%
56	Electrical Permit Fees Commercial Construction Electrical Services 101 to 200 amps	40.0	\$ 22.00	\$ 234.21	\$ (212.21)	9%
57	Electrical Permit Fees Commercial Construction Electrical Services 201 to 400 amps	40.0	\$ 44.00	\$ 234.21	\$ (190.21)	19%
58	Electrical Permit Fees Commercial Construction Electrical Services Over 400 amps	40.0	\$ 66.00	\$ 310.50	\$ (244.50)	21%
59	0	-	\$ -	\$ -	\$ -	0%

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Total Full Cost Results (Unit)			
Fee #	Fee Title	Annual Revenue Activity Level	Current Fee / Deposit	Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
60	0	-	\$ -	\$ -	\$ -	0%
61	Electrical Permit Fees Other Electrical Items; Commercial Services 600 volts or less; 200 amperes or less rating	10.0	\$ 11.00	\$ 427.56	\$ (416.56)	3%
62	Electrical Permit Fees Other Electrical Items; Commercial Services 600 volts or less; Over 200 amperes and including 600 amperes	10.0	\$ 22.00	\$ 360.44	\$ (338.44)	6%
63	Electrical Permit Fees Other Electrical Items; Commercial Services 600 volts or less; Over 600 amperes and including 1200 amperes	10.0	\$ 38.00	\$ 438.07	\$ (400.07)	9%
64	Electrical Permit Fees Other Electrical Items; Commercial Services 600 volts or less; Over 1200 amperes	10.0	\$ 61.00	\$ 438.07	\$ (377.07)	14%
65	Electrical Permit Fees Other Electrical Items; Services over 600 volts	10.0	\$ 93.00	\$ 438.07	\$ (345.07)	21%
66	0	-	\$ -	\$ -	\$ -	0%
67	Electrical Permit Fees Other Electrical Items Electrical equipment for which no fee is herein prescribed (minimum charge)	-	\$ 22.00	\$ 114.44	\$ (92.44)	19%
68	0	-	\$ -	\$ -	\$ -	0%
69	0	-	\$ -	\$ -	\$ -	0%

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Total Full Cost Results (Unit)			
Fee #	Fee Title	Annual Revenue Activity Level	Current Fee / Deposit	Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
70	MECHANICAL PERMIT FEES:	-	\$ -	\$ -	\$ -	0%
71	0	-	\$ -	\$ -	\$ -	0%
72	Mechanical permit fees other mechanical equipment connection to a gas system less than 10'	300.0	\$ 11.00	\$ 137.49	\$ (126.49)	8%
73	Mechanical permit fees other mechanical equipment connection to a gas system 10' or more	200.0	\$ 11.00	\$ 137.49	\$ (126.49)	8%
74	Mechanical permit fees other mechanical equipment connection to a gas system using CSST	50.0	\$ 11.00	\$ 139.43	\$ (128.43)	8%
75	0	-	\$ -	\$ -	\$ -	0%
76	0	-	\$ -	\$ -	\$ -	0%
77	BALANCE OF ALL OTHER FEE ACTIVITIES:	-	\$ -	\$ -	\$ -	0%
78	All other Building Permit and Plan Check activities - ANNUAL	-	\$ -	\$ 4,267,067.78	\$ (4,267,067.78)	0%
79	0	-	\$ -	\$ -	\$ -	0%

City of Glendale
2014 BUILDING USER FEE STUDY (Partial)
FINAL RESULTS

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Total Full Cost Results (Unit)			
Fee #	Fee Title	Annual Revenue Activity Level	Current Fee / Deposit	Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
80	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	\$ -	\$ -	\$ -	0%
81	Services Beyond Standard Fee (per the Director) (hourly rate)	-	\$ -	\$ -	\$ -	0%
82	Supplemental Plan Check Fee (first 1/2 hour)	-	\$ -	\$ 109.95	\$ (109.95)	0%
83	Each Additional 1/2 hour (or portion thereof)	-	\$ -	\$ 78.34	\$ (78.34)	0%
84	Supplemental Inspection Fee (first 1/2 hour)	-	\$ -	\$ 93.94	\$ (93.94)	0%
85	Each Additional 1/2 hour (or portion thereof)	-	\$ -	\$ 66.48	\$ (66.48)	0%
86	Individual Staff Rates (as applied to Building services only):	-	\$ -	\$ -	\$ -	0%
87	Permit Services Technician (per hour)	-	\$ 67.94	\$ 122.00	\$ (54.06)	56%
88	Customer Service Representative (per hour)	-	\$ 49.41	\$ 105.01	\$ (55.60)	47%
89	0	-	\$ -	\$ -	\$ -	0%
90	Building Code Specialist II (per hour)	-	\$ 94.65	\$ 146.49	\$ (51.84)	65%
91	Sr. Building Code Specialist (per hour)	-	\$ 116.89	\$ 166.87	\$ (49.98)	70%
92	Building Inspector (per hour)	-	\$ 77.79	\$ 131.03	\$ (53.24)	59%
93	Electrical Inspector (per hour)	-	\$ 55.87	\$ 110.94	\$ (55.07)	50%
94	HVAC Inspector (per hour)	-	\$ 60.25	\$ 114.95	\$ (54.70)	52%
95	Plumbing Inspector (per hour)	-	\$ 69.27	\$ 123.22	\$ (53.95)	56%
96	Sr. Building Inspector (per hour)	-	\$ 83.78	\$ 134.88	\$ (51.10)	62%
97	Building Inspection Supervisor (per hour)	-	\$ 103.63	\$ 152.58	\$ (48.95)	68%
98	Deputy Building Official (per hour)	-	\$ 151.03	\$ 194.07	\$ (43.04)	78%
99	Building Official (per hour)	-	\$ 154.75	\$ 195.83	\$ (41.08)	79%
100	0	-	\$ -	\$ -	\$ -	0%
101	0	-	\$ -	\$ -	\$ -	0%
102	0	-	\$ -	\$ -	\$ -	0%

City of Glendale
2014 BUILDING USER FEE STUDY (Partial)
FINAL RESULTS

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Total Full Cost Results (Unit)			
Fee #	Fee Title	Annual Revenue Activity Level	Current Fee / Deposit	Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
103	NON-FEE ACTIVITIES:	-	\$ -	\$ -	\$ -	0%
104	Information / Counter: Pre-Project Support (annual)	-	\$ -	\$ -	\$ -	0%
105	Information / Counter: Public Information (annual)	-	\$ -	\$ -	\$ -	0%
106	Building Code Enforcement (annual)	-	\$ -	\$ -	\$ -	0%
107	Zoning Code Enforcement (annual)	-	\$ -	\$ -	\$ -	0%
108	Other (Nuisance) Code Enforcement (annual)	-	\$ -	\$ -	\$ -	0%
109	Other Commission / Committee Support (annual)	-	\$ -	\$ -	\$ -	0%
110	Public Records Request (annual)	-	\$ -	\$ -	\$ -	0%
111	0	-	\$ -	\$ -	\$ -	0%
112	Other Non-Fee Activities (annual)	-	\$ -	\$ -	\$ -	0%
113	0	-	\$ -	\$ -	\$ -	0%

City of Glendale
2014 BUILDING USER FEE STUDY (Partial)
FINAL RESULTS

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Total Full Cost Results (Unit)			
Fee #	Fee Title	Annual Revenue Activity Level	Current Fee / Deposit	Full Cost per Unit	Surplus / (Subsidy) per Unit	Full Cost Recovery Rate
114	SUPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	\$ -	\$ -	\$ -	0%
115	Support to Engineering (annual)	-	\$ -	\$ -	\$ -	0%
116	Support to PW Maintenance (annual)	-	\$ -	\$ -	\$ -	0%
117	Support to Code Enforcement - Zoning (annual)	-	\$ -	\$ -	\$ -	0%
118	Support to Code Enforcement - Building (annual)	-	\$ -	\$ -	\$ -	0%
119	Support to Code Enforcement - Other (annual)	-	\$ -	\$ -	\$ -	0%
120	Support to Planning (annual)	-	\$ -	\$ -	\$ -	0%
121	Support to Neighborhood Services - General (annual)	-	\$ -	\$ -	\$ -	0%
122	Support to Police (annual)	-	\$ -	\$ -	\$ -	0%
123	Support to Fire - Operations (annual)	-	\$ -	\$ -	\$ -	0%
124	Support to Fire - Prevention (annual)	-	\$ -	\$ -	\$ -	0%
125	Support to Fire - Haz Mat (annual)	-	\$ -	\$ -	\$ -	0%
126	Support to RDA / Agency (annual)	-	\$ -	\$ -	\$ -	0%
127	0	-	\$ -	\$ -	\$ -	0%
128	0	-	\$ -	\$ -	\$ -	0%
129	Support to All Other Departments (annual)	-	\$ -	\$ -	\$ -	0%
130	Support to Other Agencies and Jurisdictions (annual)	-	\$ -	\$ -	\$ -	0%
131	FEES WITHOUT COST CALCULATIONS (placeholders):	-	\$ -	\$ -	\$ -	0%
132	Impact Fees	-	\$ -	\$ -	\$ -	0%
133	Facility Fees	-	\$ -	\$ -	\$ -	0%
134	Building Std. Commission Fee	-	\$ -	\$ -	\$ -	0%
135	SMIP	-	\$ -	\$ -	\$ -	0%
136	Expedited Plan Check Fee [no cost analysis]	-	\$ -	\$ -	\$ -	0%
137	Expired Permit Fee [at the discretion of the Director]	-	\$ -	\$ -	\$ -	0%
138	0	-	\$ -	\$ -	\$ -	0%
139	0	-	\$ -	\$ -	\$ -	0%
140	0	-	\$ -	\$ -	\$ -	0%
141	END OF FEE LIST	-	\$ -	\$ -	\$ -	0%
	Adjustment for Suballocated Costs:	-		\$ -	\$ -	0%

TOTALS:

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Annual Revenue Activity Level	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
1	NEW UNIT FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
2	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
3	Low Voltage Fees:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
4	Low Voltage New Installation - Per Floor up to 10,000 sf/floor - Plan Check & Inspection / Permit	30.0	\$ -	\$ 47,986	\$ (47,986)	0%	\$ -	\$ 47,986	\$ (47,986)	0%
5	Low Voltage Installation - each additional 10,000 sf/floor - Plan Check & Inspection / Permit	10.0	\$ -	\$ 2,792	\$ (2,792)	0%	\$ -	\$ 2,792	\$ (2,792)	0%
6	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
7	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
8	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
9	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
10	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
11	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
12	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
13	Multi-Family or Mixed Use Plumbing Group:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
14	Kitchen and Up to 1 Bathroom	1,000.0	\$ 175,000	\$ 217,060	\$ (42,060)	81%	\$ 175,000	\$ 217,060	\$ (42,060)	81%
15	Each Additional Bathroom	750.0	\$ 41,250	\$ 21,668	\$ 19,583	190%	\$ 41,250	\$ 21,668	\$ 19,583	190%
16	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
17	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
18	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
19	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
20	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
21	Multi-Family or Mixed Use Mechanical Group:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
22	Kitchen and Up to 1 Bathroom	1,000.0	\$ 305,000	\$ 310,010	\$ (5,010)	98%	\$ 305,000	\$ 310,010	\$ (5,010)	98%
23	Each Additional Bathroom	750.0	\$ 37,500	\$ 21,998	\$ 15,503	170%	\$ 37,500	\$ 21,998	\$ 15,503	170%
24	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
25	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
26	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
27	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
28	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
29	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
30	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
31	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
32	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
33	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
34	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
35	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Annual Revenue Activity Level	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
36	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
37	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
38	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
39	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
40	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
41	ELECTRICAL PERMIT FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
42	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
43	Electrical Permit Fees Single Family Homes Electrical Services Up to 100 amps	10.0	\$ 170	\$ 5,623	\$ (5,453)	3%	\$ 170	\$ 5,623	\$ (5,453)	3%
44	Electrical Permit Fees Single Family Homes Electrical Services 101 to 200 amps	200.0	\$ 4,400	\$ 84,314	\$ (79,914)	5%	\$ 4,400	\$ 84,314	\$ (79,914)	5%
45	Electrical Permit Fees Single Family Homes Electrical Services 201 to 400 amps	10.0	\$ 440	\$ 4,368	\$ (3,928)	10%	\$ 440	\$ 4,368	\$ (3,928)	10%
46	Electrical Permit Fees Single Family Homes Electrical Services Over 400 amps	1.0	\$ 66	\$ 562	\$ (496)	12%	\$ 66	\$ 562	\$ (496)	12%
47	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
48	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
49	Electrical Permit Fees Multi-Residential Construction Electrical Services Up to 100 amps	10.0	\$ 170	\$ 3,341	\$ (3,171)	5%	\$ 170	\$ 3,341	\$ (3,171)	5%
50	Electrical Permit Fees Multi-Residential Construction Electrical Services 101 to 200 amps	1,500.0	\$ 33,000	\$ 178,665	\$ (145,665)	18%	\$ 33,000	\$ 178,665	\$ (145,665)	18%
51	Electrical Permit Fees Multi-Residential Construction Electrical Services 201 to 400 amps	100.0	\$ 4,400	\$ 16,710	\$ (12,310)	26%	\$ 4,400	\$ 16,710	\$ (12,310)	26%
52	Electrical Permit Fees Multi-Residential Construction Electrical Services Over 400 amps	5.0	\$ 330	\$ 2,045	\$ (1,715)	16%	\$ 330	\$ 2,045	\$ (1,715)	16%
53	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
54	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
55	Electrical Permit Fees Commercial Construction Electrical Services Up to 100 amps	10.0	\$ 170	\$ 3,423	\$ (3,253)	5%	\$ 170	\$ 3,423	\$ (3,253)	5%
56	Electrical Permit Fees Commercial Construction Electrical Services 101 to 200 amps	40.0	\$ 880	\$ 9,368	\$ (8,488)	9%	\$ 880	\$ 9,368	\$ (8,488)	9%
57	Electrical Permit Fees Commercial Construction Electrical Services 201 to 400 amps	40.0	\$ 1,760	\$ 9,368	\$ (7,608)	19%	\$ 1,760	\$ 9,368	\$ (7,608)	19%
58	Electrical Permit Fees Commercial Construction Electrical Services Over 400 amps	40.0	\$ 2,640	\$ 12,420	\$ (9,780)	21%	\$ 2,640	\$ 12,420	\$ (9,780)	21%
59	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Annual Revenue Activity Level	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
60	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
61	Electrical Permit Fees Other Electrical Items; Commercial Services 600 volts or less; 200 amperes or less rating	10.0	\$ 110	\$ 4,276	\$ (4,166)	3%	\$ 110	\$ 4,276	\$ (4,166)	3%
62	Electrical Permit Fees Other Electrical Items; Commercial Services 600 volts or less; Over 200 amperes and including 600 amperes	10.0	\$ 220	\$ 3,604	\$ (3,384)	6%	\$ 220	\$ 3,604	\$ (3,384)	6%
63	Electrical Permit Fees Other Electrical Items; Commercial Services 600 volts or less; Over 600 amperes and including 1200 amperes	10.0	\$ 380	\$ 4,381	\$ (4,001)	9%	\$ 380	\$ 4,381	\$ (4,001)	9%
64	Electrical Permit Fees Other Electrical Items; Commercial Services 600 volts or less; Over 1200 amperes	10.0	\$ 610	\$ 4,381	\$ (3,771)	14%	\$ 610	\$ 4,381	\$ (3,771)	14%
65	Electrical Permit Fees Other Electrical Items; Services over 600 volts	10.0	\$ 930	\$ 4,381	\$ (3,451)	21%	\$ 930	\$ 4,381	\$ (3,451)	21%
66	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
67	Electrical Permit Fees Other Electrical Items Electrical equipment for which no fee is herein prescribed (minimum charge)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
68	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
69	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Annual Revenue Activity Level	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
70	MECHANICAL PERMIT FEES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
71	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
72	Mechanical permit fees other mechanical equipment connection to a gas system less than 10'	300.0	\$ 3,300	\$ 41,247	\$ (37,947)	8%	\$ 3,300	\$ 41,247	\$ (37,947)	8%
73	Mechanical permit fees other mechanical equipment connection to a gas system 10' or more	200.0	\$ 2,200	\$ 27,498	\$ (25,298)	8%	\$ 2,200	\$ 27,498	\$ (25,298)	8%
74	Mechanical permit fees other mechanical equipment connection to a gas system using CSST	50.0	\$ 550	\$ 6,972	\$ (6,422)	8%	\$ 550	\$ 6,972	\$ (6,422)	8%
75	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
76	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
77	BALANCE OF ALL OTHER FEE ACTIVITIES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
78	All other Building Permit and Plan Check activities - ANNUAL	-	\$ -	\$ 4,267,068	\$ (4,267,068)	0%	\$ -	\$ -	\$ -	0%
79	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Annual Revenue Activity Level	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
80	FULL COST RECOVERY RATES (HOURLY STAFF RATES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
81	Services Beyond Standard Fee (per the Director) (hourly rate)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
82	Supplemental Plan Check Fee (first 1/2 hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
83	Each Additional 1/2 hour (or portion thereof)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
84	Supplemental Inspection Fee (first 1/2 hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
85	Each Additional 1/2 hour (or portion thereof)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
86	Individual Staff Rates (as applied to Building services only):	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
87	Permit Services Technician (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
88	Customer Service Representative (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
89	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
90	Building Code Specialist II (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
91	Sr. Building Code Specialist (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
92	Building Inspector (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
93	Electrical Inspector (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
94	HVAC Inspector (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
95	Plumbing Inspector (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
96	Sr. Building Inspector (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
97	Building Inspection Supervisor (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
98	Deputy Building Official (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
99	Building Official (per hour)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
100	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
101	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
102	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Annual Revenue Activity Level	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
103	NON-FEE ACTIVITIES:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
104	Information / Counter: Pre-Project Support (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
105	Information / Counter: Public Information (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
106	Building Code Enforcement (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
107	Zoning Code Enforcement (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
108	Other (Nuisance) Code Enforcement (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
109	Other Commission / Committee Support (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
110	Public Records Request (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
111	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
112	Other Non-Fee Activities (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
113	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

Building and Safety Division

RESULTS ANALYSIS - MISCELLANEOUS ITEMS

Fee Service Information			Full Cost Results (Annual - All Services)				Potential Revenue Results (Fee Services Only)			
Fee #	Fee Title	Annual Revenue Activity Level	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate	Projected Annual Revenue at Current Fee / Deposit	Projected Annual Revenue at Full Cost per Unit	Annual Revenue Surplus / (Subsidy)	Full Cost Recovery Rate
114	SUPPORT TO OTHER DEPARTMENTS / DIVISIONS:	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
115	Support to Engineering (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
116	Support to PW Maintenance (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
117	Support to Code Enforcement - Zoning (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
118	Support to Code Enforcement - Building (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
119	Support to Code Enforcement - Other (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
120	Support to Planning (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
121	Support to Neighborhood Services - General (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
122	Support to Police (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
123	Support to Fire - Operations (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
124	Support to Fire - Prevention (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
125	Support to Fire - Haz Mat (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
126	Support to RDA / Agency (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
127	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
128	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
129	Support to All Other Departments (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
130	Support to Other Agencies and Jurisdictions (annual)	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
131	FEES WITHOUT COST CALCULATIONS (placeholders):	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
132	Impact Fees	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
133	Facility Fees	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
134	Building Std. Commission Fee	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
135	SMIP	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
136	Expedited Plan Check Fee [no cost analysis]	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
137	Expired Permit Fee [at the discretion of the Director]	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
138	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
139	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
140	0	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
141	END OF FEE LIST	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
	Adjustment for Suballocated Costs:	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS:			\$ 615,476	\$ 5,315,527	\$ (4,700,051)	12%	\$ 615,476	\$ 1,048,460	\$ (432,984)	59%
			Revenue Totals				Revenue Totals			